

**MINUTES OF THE CITY OF LEDUC
COUNCIL MEETING**

Monday, April 29, 2019

Present: Mayor B. Young, Councillor B. Beckett, Councillor B. Hamilton,
Councillor L. Hansen, Councillor T. Lazowski, Councillor L. Tillack
Absent: Councillor G. Finstad
Also Present: P. Benedetto, City Manager, S. Davis, City Clerk

1. CALL TO ORDER

Mayor B. Young called the meeting to order at 7 pm.

2. ADOPTION OF AGENDA

That the agenda be adopted as presented.

3. ITEMS FOR DISCUSSION AND RELATED BUSINESS

3.1 Select Items for Debate

The following items were selected for debate:

4. ADOPTION OF PREVIOUS MINUTES

4.1 Approval of Minutes of the Council Meeting held Monday, April 8, 2019

9. BUSINESS

9.1 RCMP Annual Update

9.2 2018 City of Leduc Annual Report

9.3 City Satisfaction Survey - Results

9.4 Support for the Resource Communities of Canada Coalition ("RCCC")

9.5 Condominium Tax Enquiries

10. BYLAWS

10.2 Bylaw No. 1017-2019 Property Tax Rate Bylaw (2nd & 3rd Readings)

10.3 Bylaw No. 1022-2019 Youth Council Bylaw (2nd & 3rd Readings, as Amended)

3.2 Vote on Items not Selected for Debate

Votes recorded under item headings.

4. ADOPTION OF PREVIOUS MINUTES

4.1 Approval of Minutes of the Council Meeting held Monday, April 8, 2019

MOVED by Councillor T. Lazowski

That the minutes of the Council Meeting held Monday, April 8, 2019, be approved with the following amendment:

12. IN-CAMERA ITEMS

Item 12.2 - St. Michael Catholic Parish and the Airport Vicinity Protection Area ("AVPA) - FOIP s. 16, 24 & 25 will be moved to become:

9. BUSINESS

Item 9.8.

Motion Carried Unanimously

5. RECOGNITION ITEMS

There were no Recognition Items for the agenda.

6. PUBLIC COMMENTARY

There was no Public Commentary.

7. PUBLIC HEARING

There were no Public Hearings for the agenda.

8. PRESENTATIONS

There were no Presentations for the agenda.

8.1 Celebration of National Poetry Month

Councillor B. Beckett introduced C. Klooster, a Grade 8 student in the City of Leduc, who recited two pieces of poetry: "Hey World, Here I am!" and "A Letter to Pets".

Councillor B. Beckett presented C. Klooster with a City of Leduc blanket and thanked her for the presentation.

9. BUSINESS

9.1 RCMP Annual Update

Insp. D. Kendell, RCMP, made a presentation providing Council with an overview of the last year, which included, but was not limited to:

- Crime stats (down)
- Call stats (down)
- Human resources challenges
- New legislation (cannabis)
- Mandatory alcohol screening
- Crime mapping
- Expansion of building
- Leduc Enforcement Services
- City of Leduc Photo Radar
- School Resource Officer
- Crime Reduction Unit
- Traffic Enforcement Unit
- Check Stops
- QEII Project

Insp. D. Kendell answered Council's questions.

Council thanked Insp. D. Kendell for the presentation and for her written report.

9.2 2018 City of Leduc Annual Report

M. Hay, Director, Intergovernmental Affairs and Corporate Planning, and P. Benedetto, City Manager, made a presentation and answered Council's questions.

The 2018 City of Leduc Annual Report will be out in hard copy in the next 2 - 3 weeks.

9.3 Citizen Satisfaction Survey - Results

N. Booth, Manager, Communications and Marketing Services, and P. Kyba, Advanis, made a PowerPoint presentation (Attached) and answered Council's questions.

9.4 Support for the Resource Communities of Canada Coalition ("RCCC")

M. Hay, Director, Intergovernmental Affairs and Corporate Planning, made a presentation seeking support for the recommendation and answered Council's questions.

MOVED by Councillor T. Lazowski

That Council support the coordinated efforts of the Alberta Urban Municipalities Association ("AUMA"), the Rural Municipalities Association ("RMA") and other municipal associations to form the Resource Communities of Canada Coalition.

Motion Carried Unanimously

9.5 Condominium Tax Enquiries

I. Sasyniuk, General Manager, Corporate Services, made a PowerPoint presentation (Attached) and answered Council's questions.

MOVED by Councillor B. Beckett

That Council approve the expansion of the City's hydrant inspection program to include private hydrants located in condominiums and apartments with no additional charges administered for the inspections.

Motion Carried Unanimously

MOVED by Councillor B. Beckett

That Council approve funding of \$13,600 for 2019 from the Water Reserve with the ongoing cost to be embedded in operational budgets on a go forward basis.

Motion Carried Unanimously

MOVED by Councillor B. Hamilton

That Council retain the current mill rate structure for property taxes for multi-family properties, including condominiums.

Motion Carried Unanimously

10. BYLAWS

10.1 Bylaw No. 1015-2018 - Energy Efficiency Project Debenture Bylaw (1st Reading)

Administration recommends that Bylaw No. 1015-2018 receive first reading.

MOVED by Councillor L. Tillack

That Bylaw No. 1015-2018 for the debenture of funds for the energy efficient project receive first reading.

Motion Carried Unanimously

10.2 Bylaw No. 1017-2019 - 2019 Property Tax Rate Bylaw (2nd & 3rd Readings)

J. Cannon, Director, Finance, and G. Damo, Manager, Revenue Services, made a PowerPoint presentation (Attached) and answered Council's questions.

Administration recommends that Bylaw No. 1017-2019 receive second and third readings, as amended.

MOVED by Councillor B. Beckett

That Council amend Bylaw No. 1017-2019 as follows:

I. On page 1, delete the Alberta School Foundation Fund (ASFF), Opted-Out School Boards and Total School Requisitions sections in its entirety and replace with the following:

Alberta School Foundation Fund (ASFF)

| | |
|-----------------------|-------------|
| Residential/Farm land | \$9,920,137 |
| Non-Residential | \$7,680,537 |

Opted Out School Boards

| | |
|-----------------------|-------------|
| Residential/Farm land | \$730,590 |
| Non-Residential | \$1,657,523 |

Total School Requisitions \$19,988,787

II. On page 2 and 3, Part III: Application, delete Section 3 in its entirety and replace with the following:

PART III: APPLICATION

3. a. Council authorizes the City Manager to impose taxes for the purpose of raising revenue to be used towards the payment of expenditures and transfers set out in the budget of the City and for the purpose of raising funds for the school requisition. As a consequence taxes are hereby imposed on each class of assessed property within the City. whether listed in the assessment roll or supplementary assessment roll, at the rates for each class shown below:

| General Municipal | Tax Levy | Assessment | Tax Rate |
|--------------------------|------------------|-------------------|-----------------|
| Residential | \$29,611,258 | \$3,990,934,690 | 7.425 |
| Non-Residential | \$18,371,229 | \$2,156,914,120 | 8.517 |
| Machinery/Equipment | \$ - | \$ - | 8.517 |
| Supplemental | <u>\$150,000</u> | | |
| | \$48,132,487 | \$6,147,848,810 | |

ASFF

| | | | |
|-----------------------|-------------|-----------------|-------|
| Residential/Farm Land | \$9,920,137 | \$3,717,170,688 | 2.669 |
|-----------------------|-------------|-----------------|-------|

| | | | |
|-----------------|--------------------|------------------------|-------|
| Non-Residential | <u>\$7,680,537</u> | <u>\$1,744,093,350</u> | 4.404 |
| | \$17,600,674 | \$5,461,264,038 | |

Opted-Out School Boards

| | | | |
|-----------------------|--------------------|---------------------|-------|
| Residential/Farm Land | \$730,590 | \$273,759,002 | 2.669 |
| Non-Residential | <u>\$1,657,523</u> | <u>\$376,389,77</u> | 4.404 |
| | \$2,388,113 | \$650,148,772 | |

Requisition Allowance \$75,000 \$6,152,193,500 0.012
Includes Machinery & Equipment

Foundation \$144,650 \$6,115,757,500 0.027
Includes Machinery & Equipment

Requisition Designated Industrial Properties \$6,712 \$61,420,460 0.109

b. Notwithstanding the tax rate set for machinery and equipment, Council completely exempts from taxation machinery and equipment used for manufacturing or processing, pursuant to section 364(1.1) of the Municipal Government Act.

Motion Carried Unanimously

MOVED by Councillor B. Beckett

That Council give Bylaw No. 1017-2019 second reading, as amended.

Motion Carried Unanimously

MOVED by Councillor B. Beckett

That Council give Bylaw No. 1017-2019 third reading, as amended.

Motion Carried Unanimously

10.3 Bylaw No. 1022-2019 – Youth Council Bylaw (2nd & 3rd Readings)

D. Brock, Director, Community and Social Development, made a presentation.

Administration recommends that Bylaw No. 1022-2019 receive second and third readings, as amended.

MOVED by Councillor L. Tillack

That Council give Bylaw No. 1022-2019 second reading, as amended.

Motion Carried Unanimously

MOVED by Councillor B. Hamilton

That Council give Bylaw No. 1022-2019 third reading, as amended.

Motion Carried Unanimously

10.4 Bylaw No. 1023-2019 – Land Use Bylaw Text Amendment (1st Reading)

Administration recommends that Bylaw No. 1023-2019 receive first reading.

MOVED by Councillor L. Tillack

That Council give Bylaw No. 1023-2019 first reading.

Motion Carried Unanimously

11. PUBLIC COMMENTARY

There was no Public Commentary.

12. IN-CAMERA ITEMS

There were no In-Camera Items for the agenda.

13. RISE AND REPORT FROM IN-CAMERA ITEMS

14. INFORMATION REPORTS

14.1 Mayor's Report

There was no discussion.

15. ADJOURNMENT

The Council meeting adjourned at 9:03 pm.

“Original Signed”

B. YOUNG, Mayor

“Original Signed”

S. DAVIS, City Clerk







2019 Citizen Satisfaction Survey Presentation of Results

April, 2019

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Survey Objectives

-  Gauging citizens' perceptions on quality of life and community direction;
-  Measuring satisfaction with City services;
-  Determining communication preferences and satisfaction with existing communications; and
-  Assessing usage of and satisfaction with waste/recycling services.

Survey Methodology

Target Population

City of Leduc residents aged 18+.

Sample Source

Random digit dialing & Advanis' proprietary public sector sample; includes cellphones & landlines.

Surveying Mode

Telephone interviewing system was used (between February 11th and 26th, 2019).

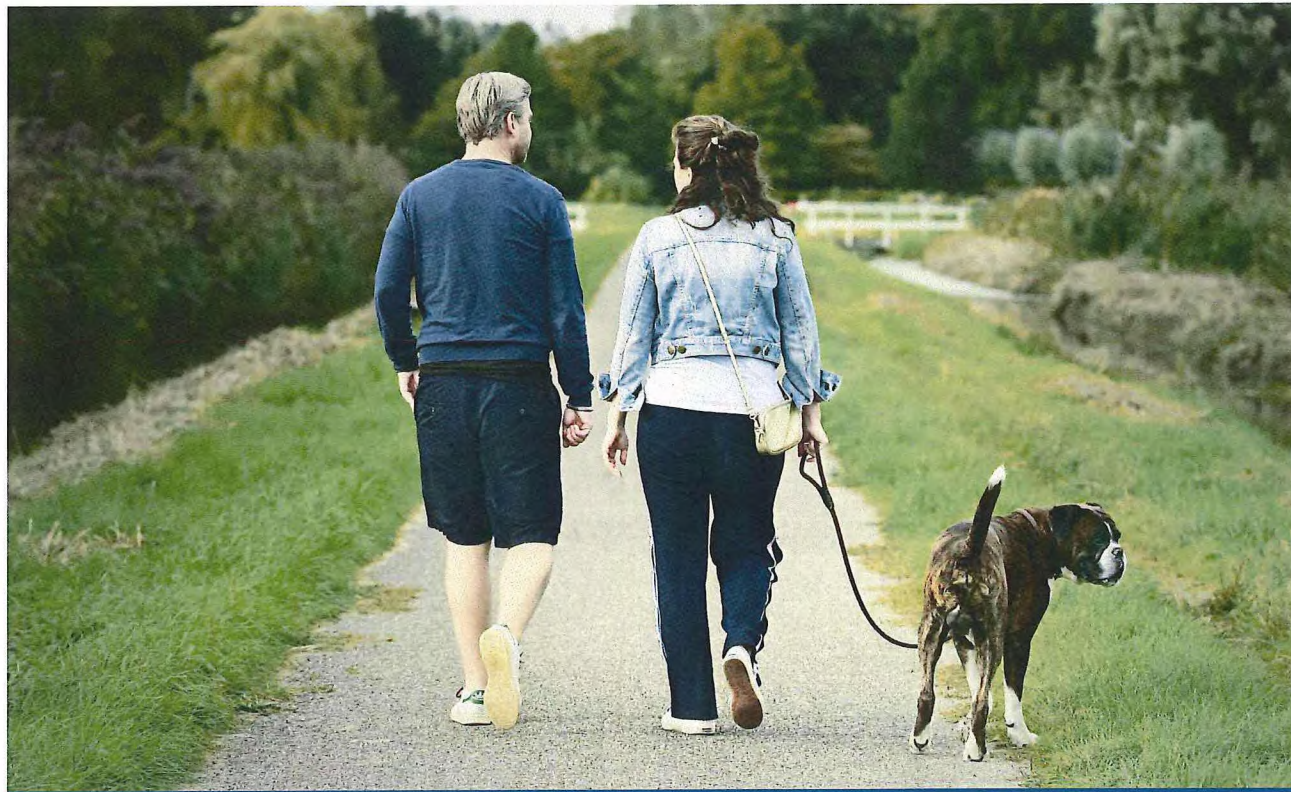
Representativeness

- Soft quotas were set by age, gender, area, and phone ownership to ensure a representative sample.
- Results were weighted to census data for age, gender, area, and phone ownership.

Sample Size

n=404 (Margin of error: $\pm 4.9\%$ at 95% confidence level)

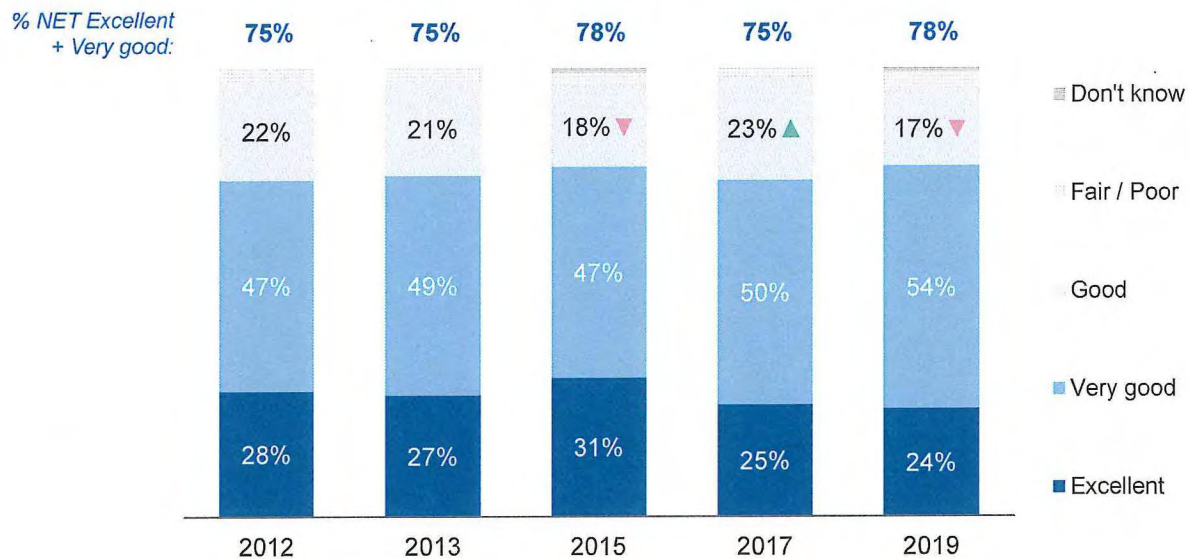
Note: Results missing values are less than 5%. Additionally, results may not add up to 100% due to rounding.



DETAILED FINDINGS: Quality of Life & Community Direction

Quality of Life in Leduc

How would you rate the overall quality of life in the City of Leduc?

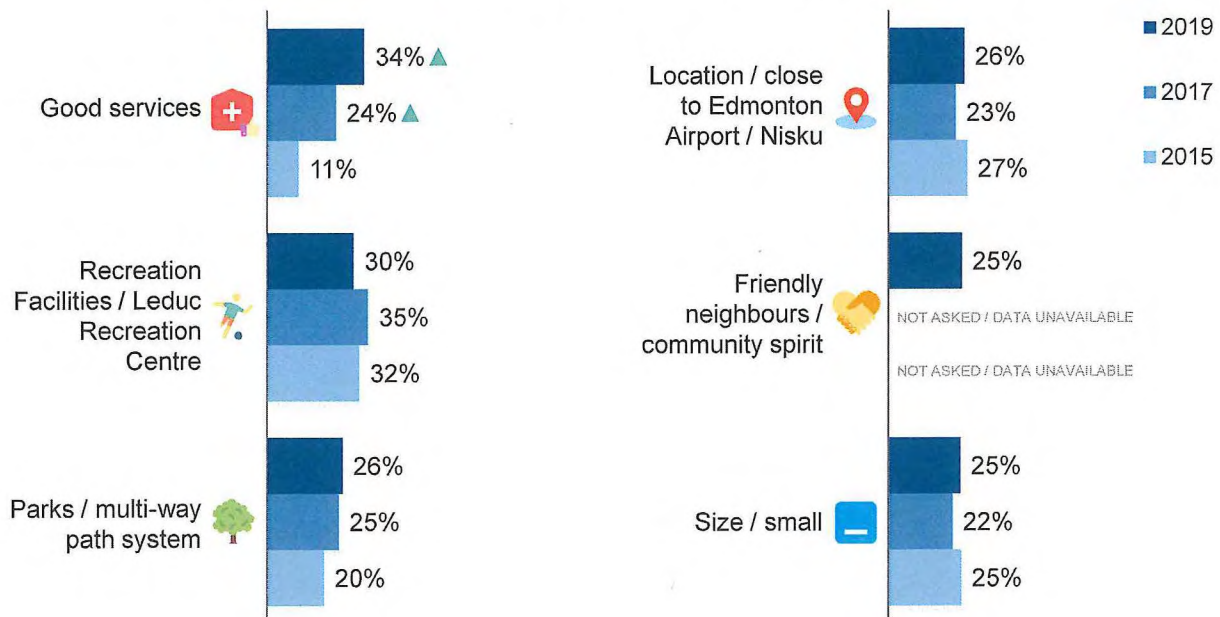


▲ ▼ Indicates that score is statistically higher or lower than the previous year (95% confidence level)

Q1 -- In general, how would you rate the overall quality of life in the City of Leduc? Would you say, overall, the quality of life is ...?
(Base: All respondents. 2019 n=404; base for all previous years assumed to be n=400)

Factors Contributing to High Quality of Life

Most Significant Factors Contributing to High Quality of Life



▲ ▼ Indicates that score is statistically higher or lower than the previous year (95% confidence level)

Q2 -- In your opinion, what would you say are the three most significant factors contributing to a high quality of life in the City of Leduc? Any others?
(Base: All respondents. 2019 n=404; base for all previous years assumed to be n=400)

Factors Contributing to Low Quality of Life

Most Significant Factors Contributing to Low Quality of Life



▲ ▼ Indicates that score is statistically higher or lower than the previous year (95% confidence level)

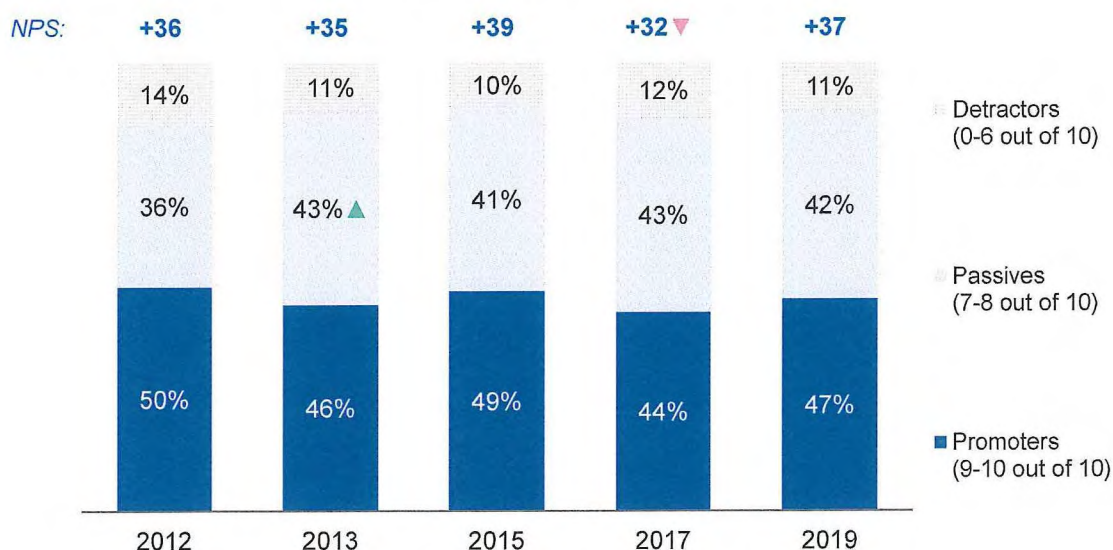
* 2017 figure represents 'traffic congestion' only (excludes 'speeding') ** 2017 figures represent 'infrastructure problems'

*** 2017 figure represent 'city planning/land development'

Q3 -- In your opinion, what would you say are the three most significant factors contributing to a low quality of life in the City of Leduc? Any others? (Base: All respondents. 2019 n=404; base for all previous years assumed to be n=400)

Likelihood of Recommending Leduc

Likelihood of Recommending Leduc as a Place to Live

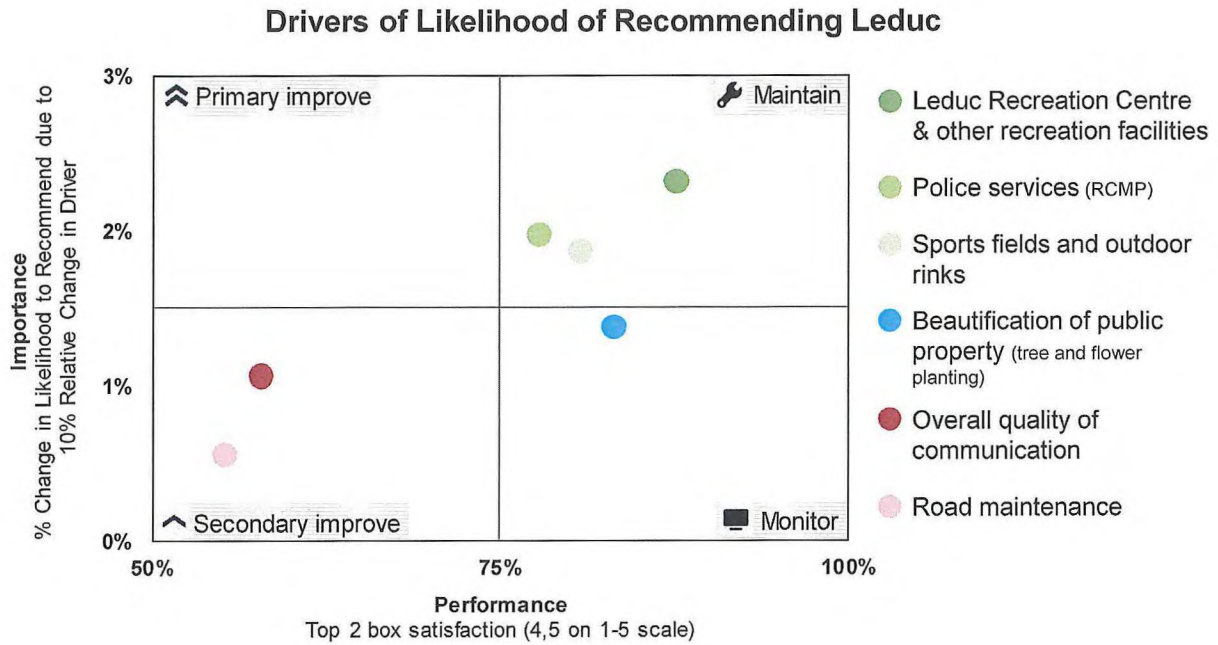


▲ ▼ Indicates that score is statistically higher or lower than the previous year (95% confidence level)

NET Promoter Score (NPS) is calculated by subtracting the Detractor score by from Promoter score (% Promoters - % Detractors)

Q4 -- On a scale of 0 to 10, where 0 means not at all likely and 10 means extremely likely, how likely are you to recommend Leduc as a place to live to friends or family? (Base: All respondents. 2019 n=395; base for all previous years assumed to be n=400)

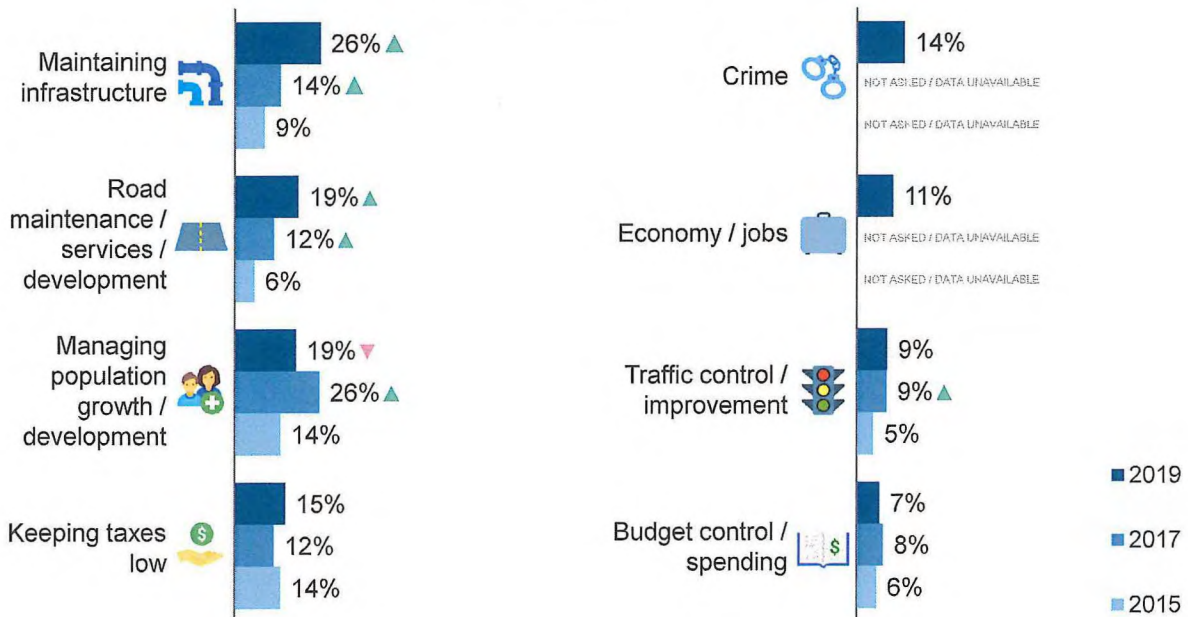
Factors Influencing Likelihood to Recommend



Q4 -- On a scale of 0 to 10, where 0 means not at all likely and 10 means extremely likely, how likely are you to recommend Leduc as a place to live to friends or family? (Base: All respondents, 2019 n=395)

Civic Priorities

Top Civic Priorities

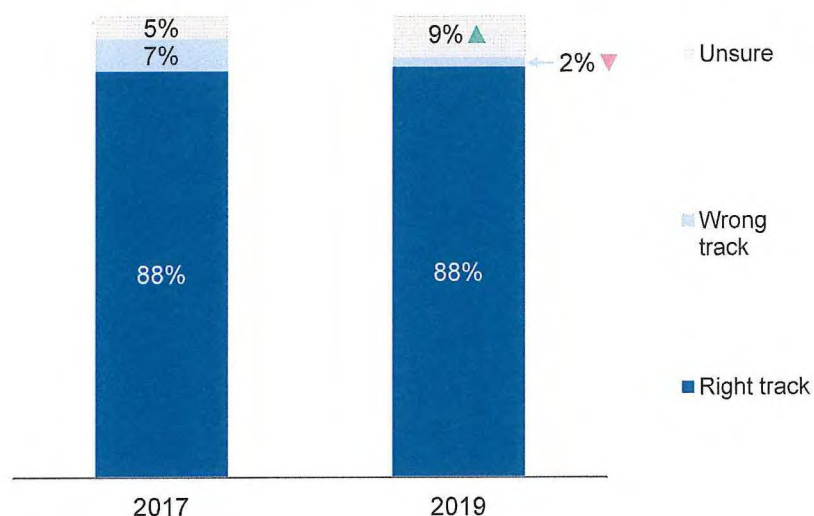


▲ ▼ Indicates that score is statistically higher or lower than the previous year (95% confidence level)

Q5 -- Thinking about the City of Leduc, what would you say are the most important priorities facing the City of Leduc Council today? (Base: All respondents, 2019 n=404; base for all previous years assumed to be n=400)

Community Direction

Would you say Leduc is on the right track, or the wrong track?



▲ ▼ Indicates that score is statistically higher or lower than the previous year (95% confidence level)
 Q6 -- Overall, would you say that the City of Leduc is on the right track, or the wrong track?
 (Base: All respondents. 2019 n=404; base for 2017 assumed to be n=400)

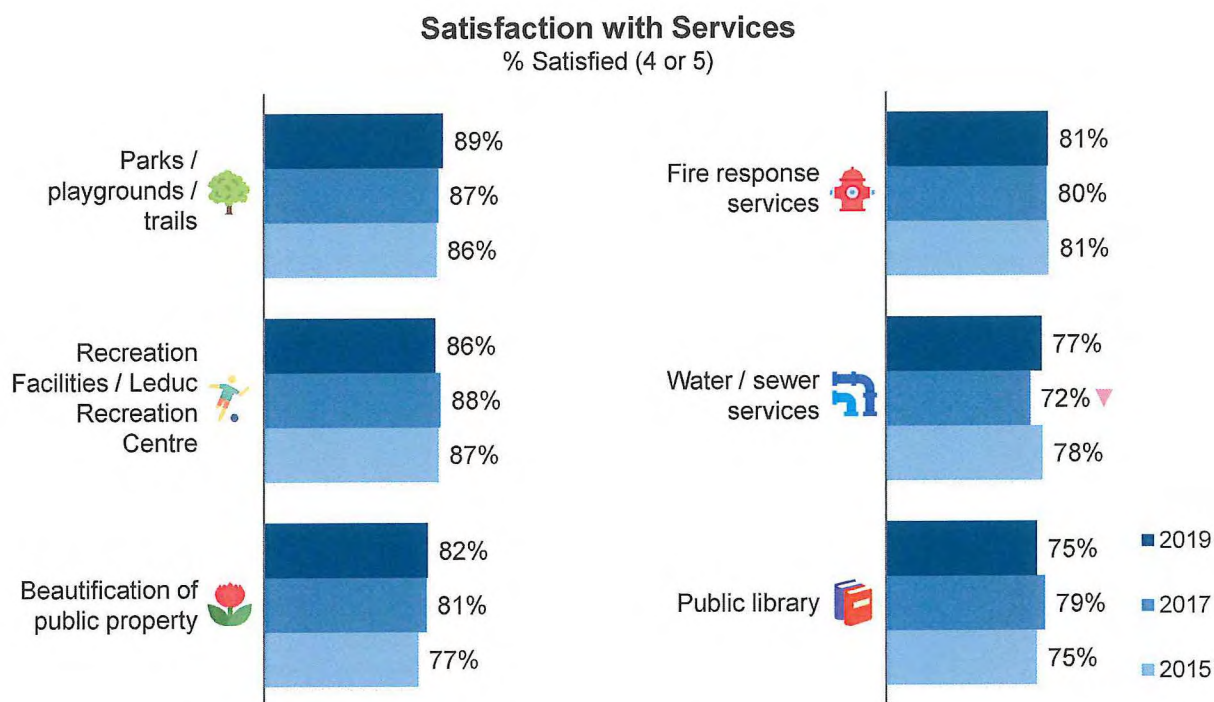
ADVANIS 11



DETAILED FINDINGS: Satisfaction with City Services

ADVANIS 12

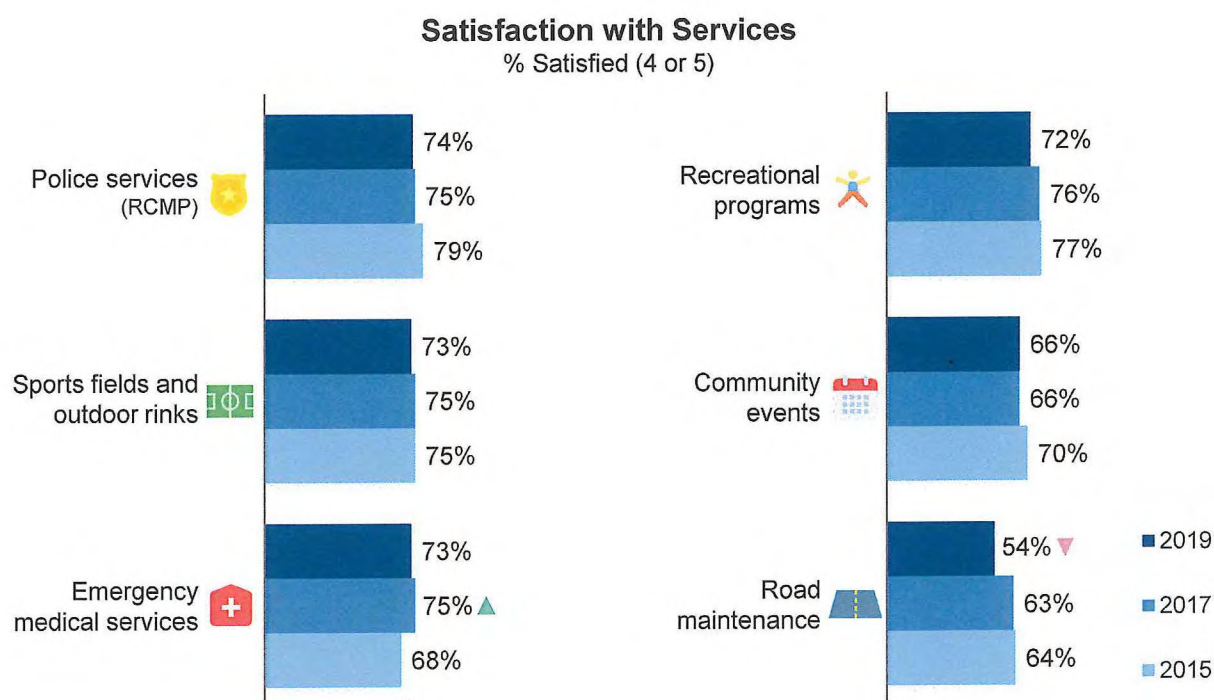
Evaluation of City Services – Top Rated Services (75%+)



▲ ▼ Indicates that score is statistically higher or lower than the previous year (95% confidence level)

Q7 -- Thinking about the specific services provided by the City of Leduc, how satisfied are you with each of the following services using a scale from 1 to 5 where a 1 means you are not at all satisfied and a 5 means you are very satisfied. (Base: All respondents. 2019 n=404; base for all previous years assumed to be n=400)

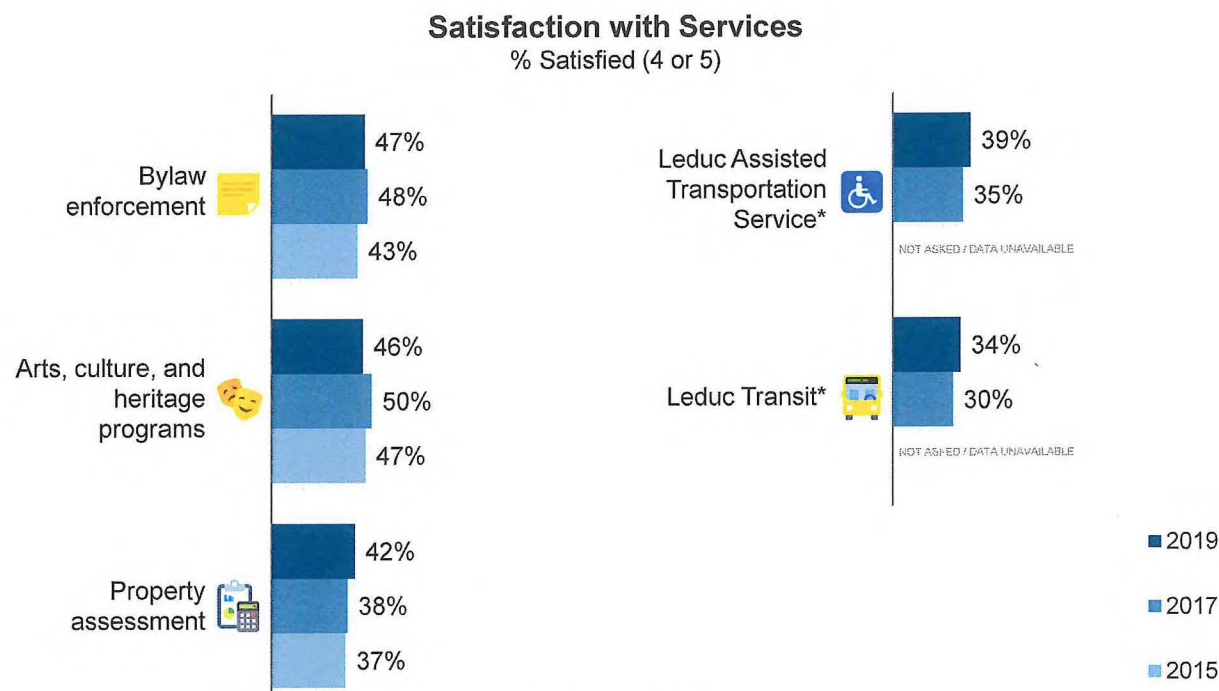
Evaluation of City Services – Middle Rated Services (50-75%)



▲ ▼ Indicates that score is statistically higher or lower than the previous year (95% confidence level)

Q7 -- Thinking about the specific services provided by the City of Leduc, how satisfied are you with each of the following services using a scale from 1 to 5 where a 1 means you are not at all satisfied and a 5 means you are very satisfied. (Base: All respondents. 2019 n=404; base for all previous years assumed to be n=400)

Evaluation of City Services – Lower Rated Services (<50%)

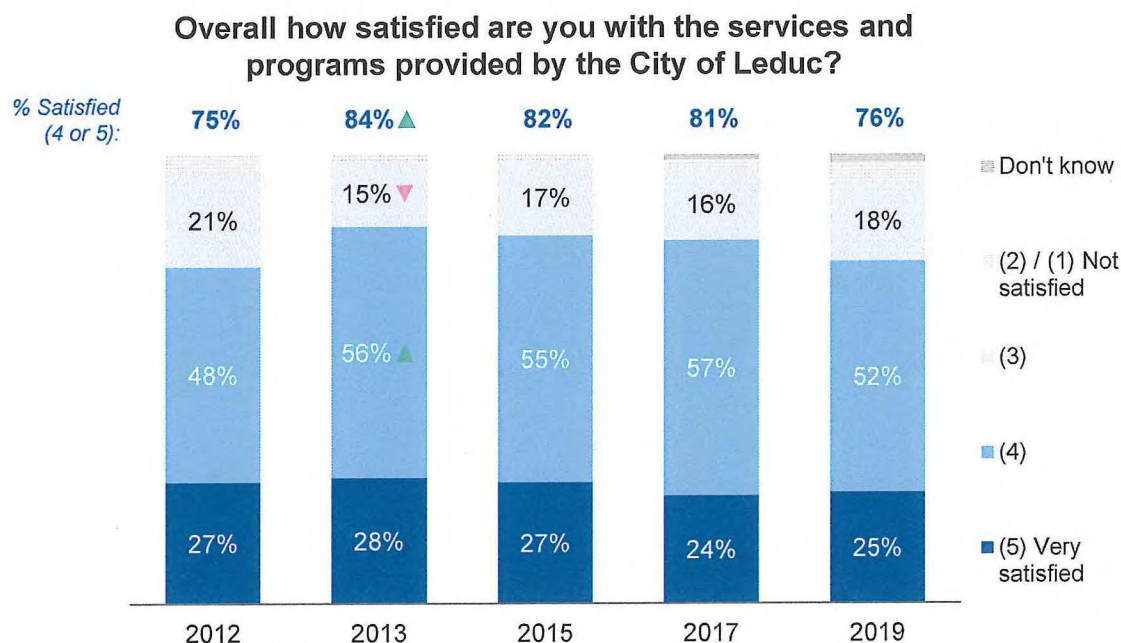


▲ ▼ Indicates that score is statistically higher or lower than the previous year (95% confidence level)

* Prior to 2017, 'Leduc Transit' and 'Leduc Assisted Transportation Service' were combined (44% satisfied in 2015)

Q7 -- Thinking about the specific services provided by the City of Leduc, how satisfied are you with each of the following services using a scale from 1 to 5 where a 1 means you are not at all satisfied and a 5 means you are very satisfied. (Base: All respondents. 2019 n=404; base for all previous years assumed to be n=400)

Overall Satisfaction With City Services

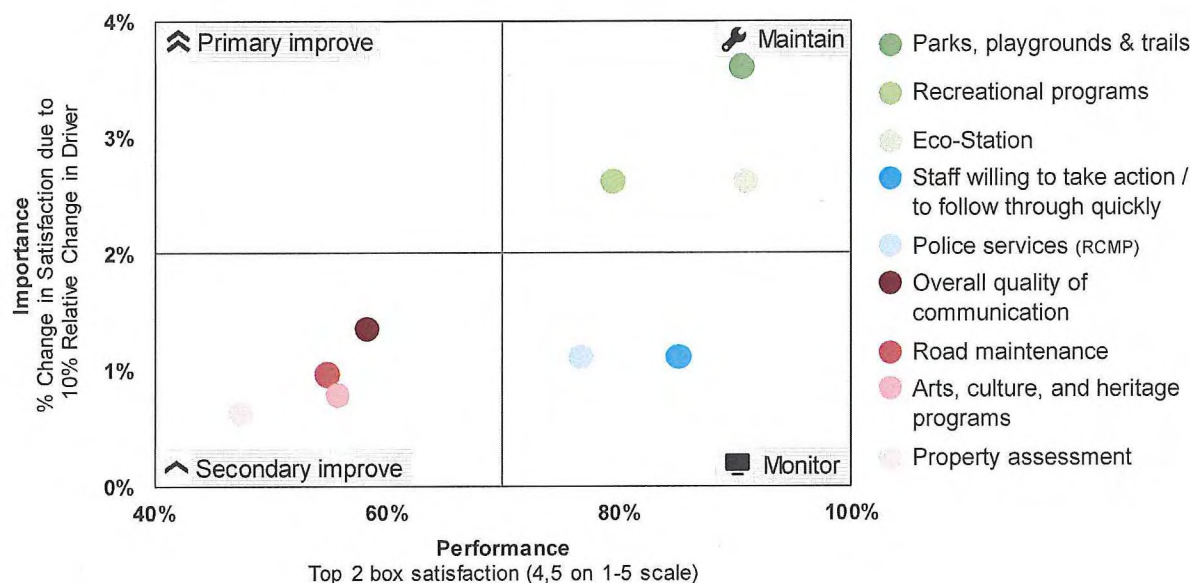


▲ ▼ Indicates that score is statistically higher or lower than the previous year (95% confidence level)

Q9 -- Taking into consideration all City of Leduc services and programs – and again using a scale from 1 to 5 where 1 means you are not at all satisfied and a 5 means you are very satisfied - overall how satisfied are you with the services and programs provided by the City of Leduc to residents? (Base: All respondents. 2019 n=404; base for all previous years assumed to be n=400)

Derived Importance of City Services

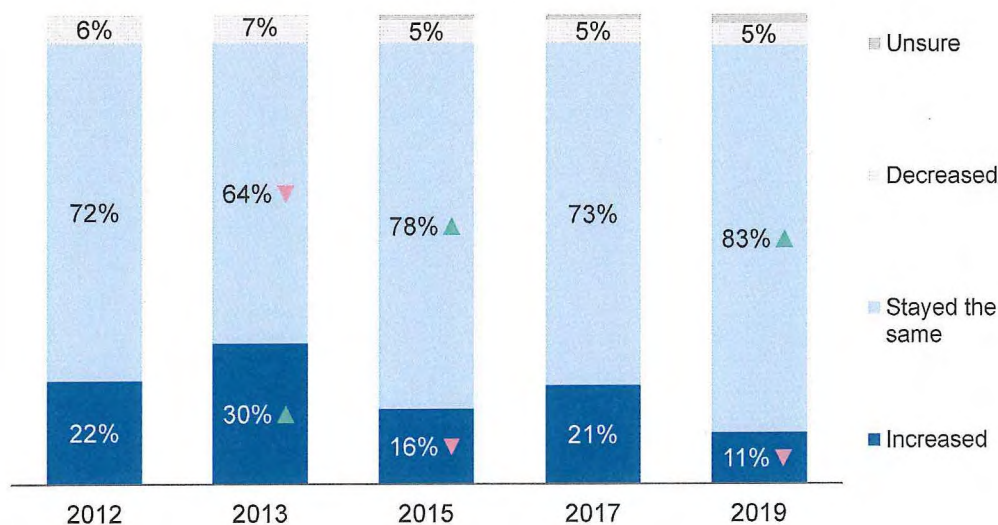
Drivers of Overall Satisfaction with City Services



Q9 -- Taking into consideration all City of Leduc services and programs -- and again using a scale from 1 to 5 where 1 means you are not at all satisfied and a 5 means you are very satisfied - overall how satisfied are you with the services and programs provided by the City of Leduc to residents? (Base: All respondents who provided an answer. 2019 n=394)

Perceived Changes in Service Quality

Quality of Service Provided by City of Leduc has...

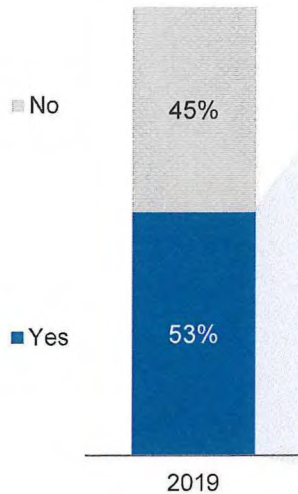


▲ ▼ Indicates that score is statistically higher or lower than the previous year (95% confidence level)

Q8 -- Thinking back over the last 12 months, would you say that the quality of service provided by the City of Leduc has? (Base: All respondents. 2019 n=404; base for all previous years assumed to be n=400)

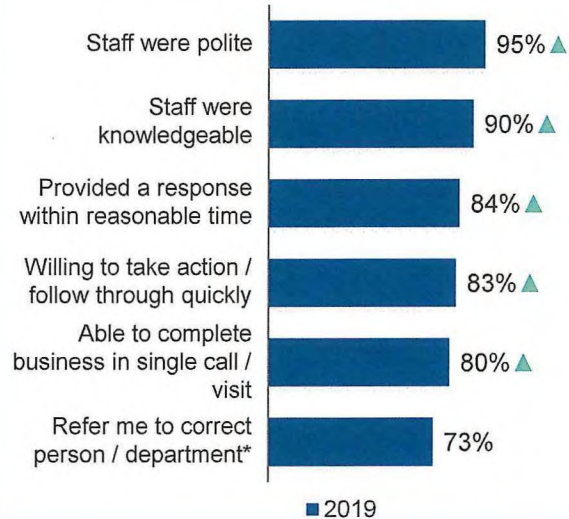
Satisfaction With City Staff

Have you personally had any interactions with City staff while using/accessing services?



Agreement that...

% (5) Strongly agree + % (4)



▲ ▼ Indicates that score is statistically higher or lower than the previous year (95% confidence level)

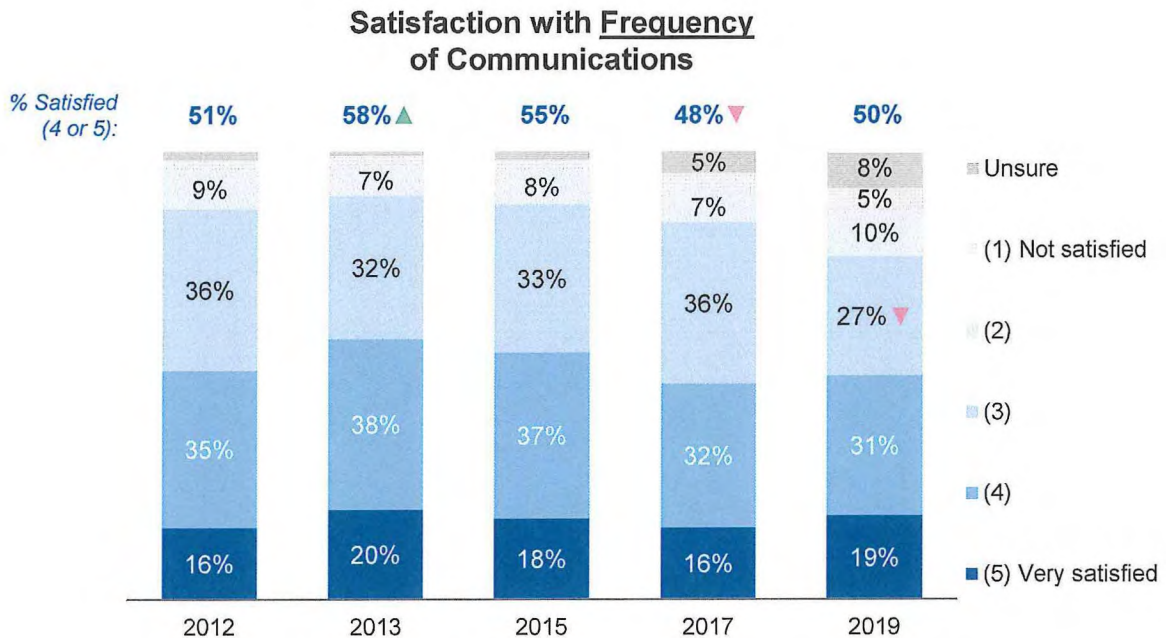
* Note that 13% of respondents responded by saying "Not applicable" to this level.

Q10 -- During the past 12 months, have you personally had any interactions with City staff when you used or accessed any services from the City of Leduc? (Base: All respondents. 2019 n=404; base for 2017 assumed to be n=400) // Q11 -- Thinking of your most recent experience with the City of Leduc, I'm going to ask you a number of questions about the service you received. (Base: All respondents. 2019 n=219; base for 2017 assumed to be n=316)



DETAILED FINDINGS: City Communications

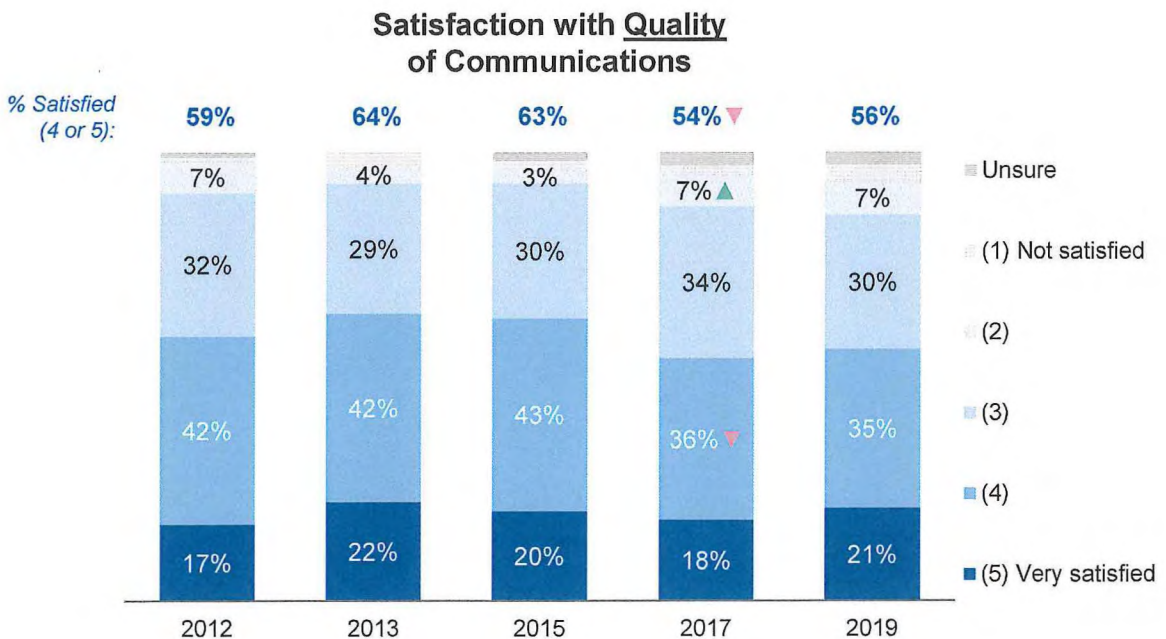
Satisfaction With Communication Frequency



▲ ▼ Indicates that score is statistically higher or lower than the previous year (95% confidence level)

Q12 -- Turning now to how the City of Leduc communicates with residents ... how satisfied are you with how frequently the City communicates with residents? (Base: All respondents. 2019 n=404; base for all previous years assumed to be n=400)

Satisfaction With Communication Quality

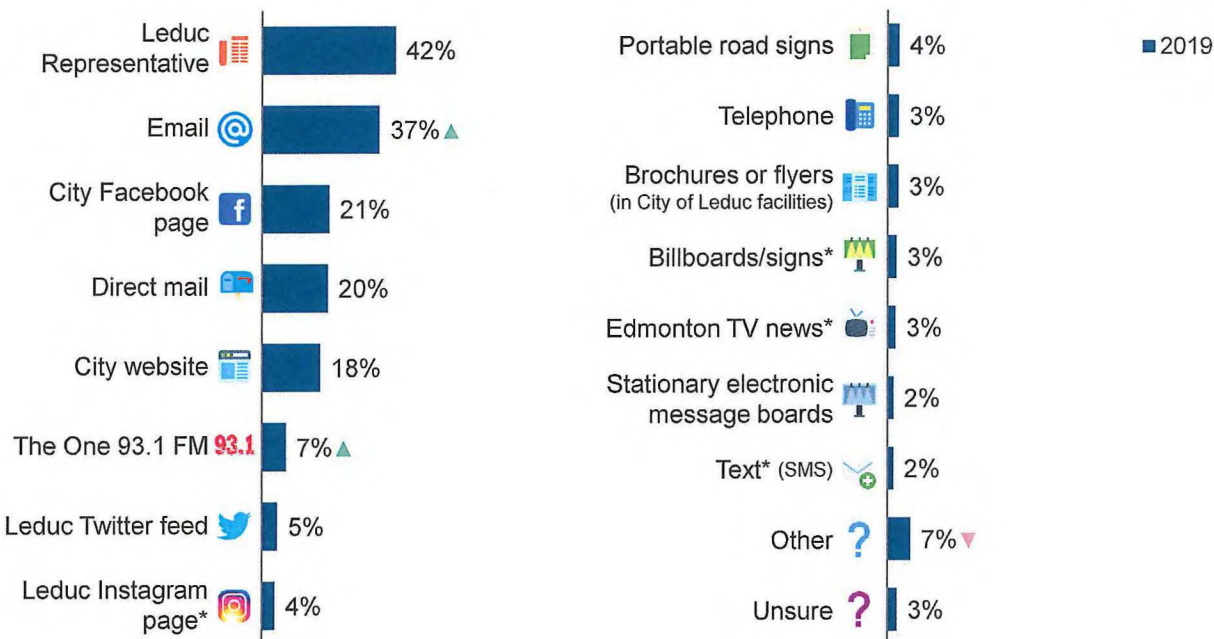


▲ ▼ Indicates that score is statistically higher or lower than the previous year (95% confidence level)

Q12 -- Turning now to how the City of Leduc communicates with residents ... how satisfied are you with the overall quality of communication from the City? (Base: All respondents. 2019 n=404; base for all previous years assumed to be n=400)

Preferred Source for City Information

What source would you prefer to receive City of Leduc news from?



▲ ▼ Indicates that score is statistically higher or lower than the previous year (95% confidence level)

*New categories listed for 2019

Q13 -- What source would you prefer to receive City of Leduc news from? Any others? (2019 n=404)

ADVANIS 23

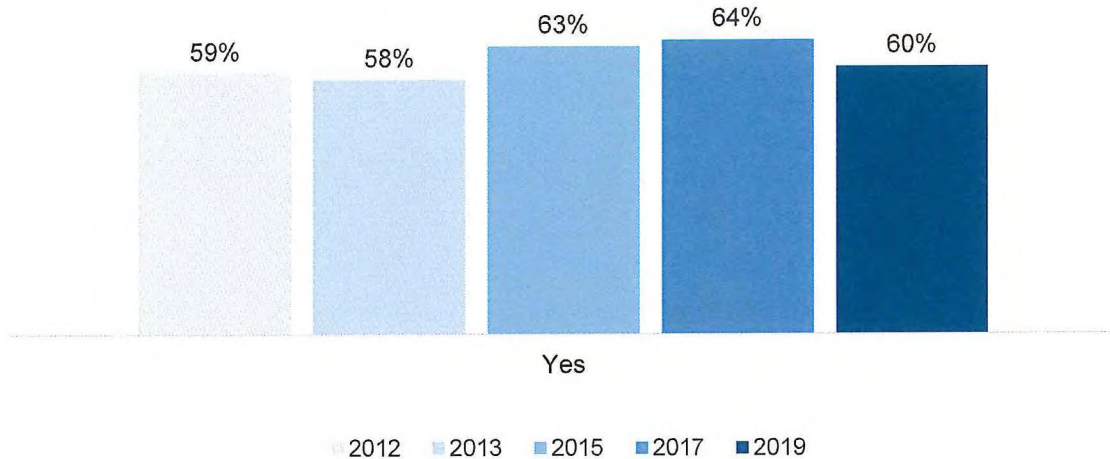


DETAILED FINDINGS: City Website

ADVANIS 24

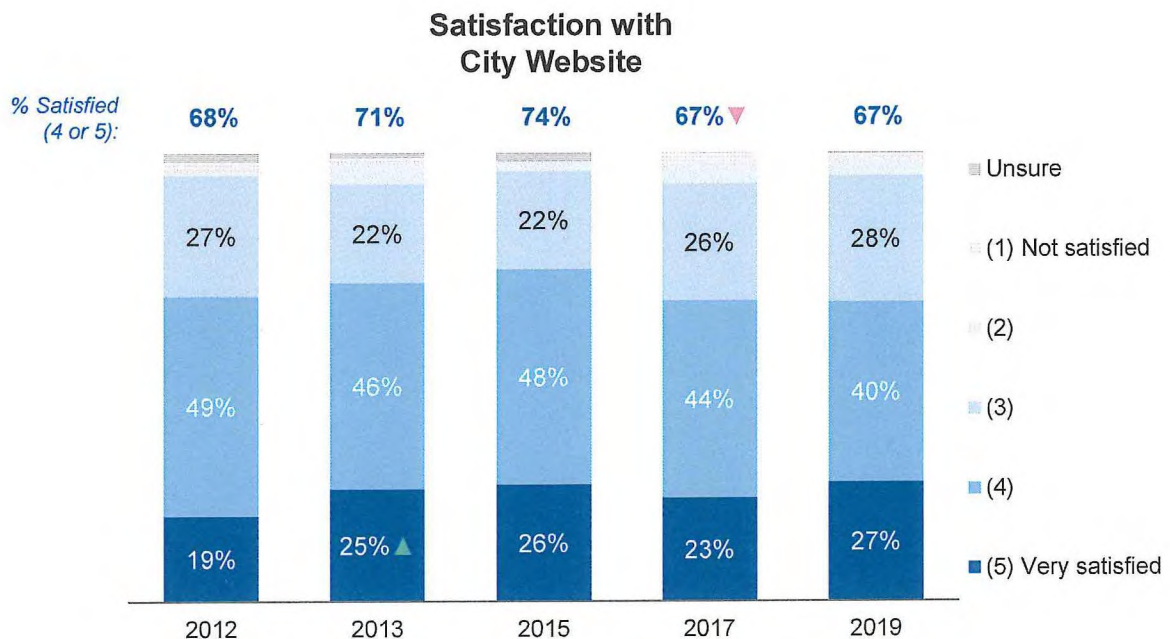
Website Visitation

Have you visited the City of Leduc website in the past six months?



▲ ▼ Indicates that score is statistically higher or lower than the previous year (95% confidence level)
 Q14 -- Have you visited the City of Leduc website in the past six months?
 (Base: All respondents. 2019 n=404; base for all previous years assumed to be n=400)

Satisfaction with City Website



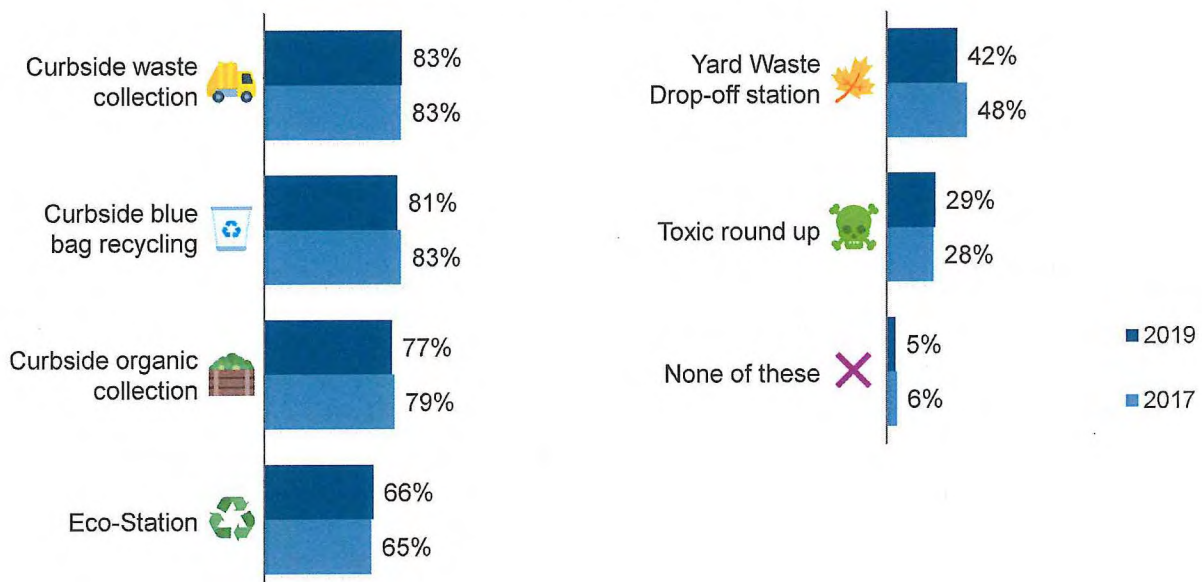
▲ ▼ Indicates that score is statistically higher or lower than the previous year (95% confidence level)
 Q15 -- Overall, how satisfied are you with the City of Leduc website, using a scale from 1 to 5 where 1 means not at all satisfied and 5 means very satisfied? (Base: Visited website. 2019 n=241; assumed bases for previous years are: 2017 n=256, 2015 n=252, 2013 n=232, 2012 n=236)



DETAILED FINDINGS: Waste & Recycling Services

Usage of Waste & Recycling Services

Which of the following City of Leduc services you have used or participated in during the past 12 months?



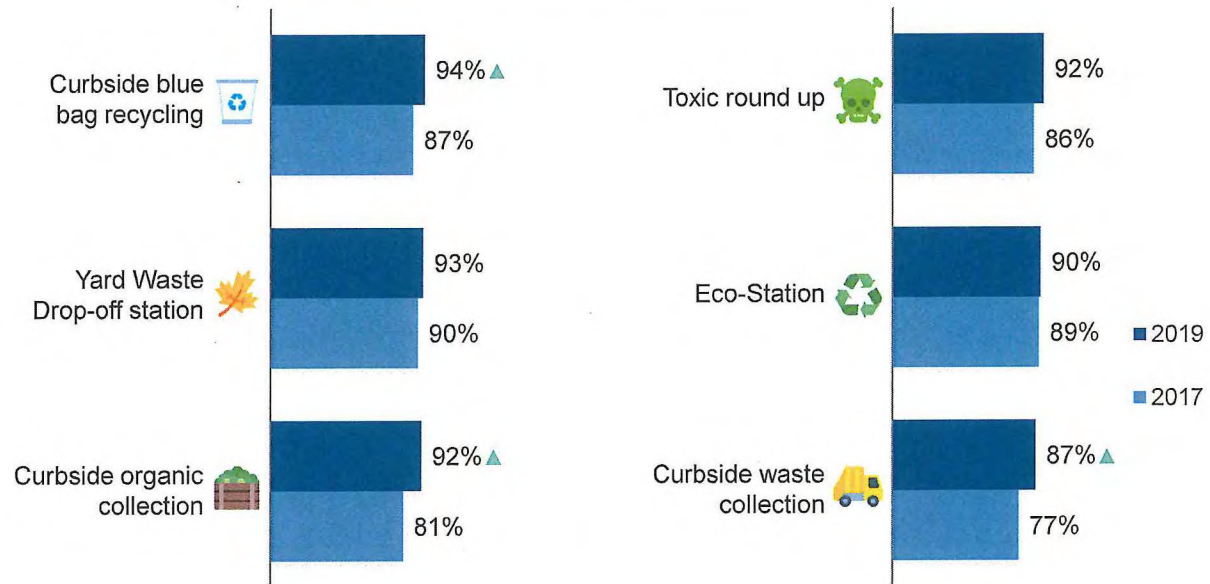
▲ ▼ Indicates that score is statistically higher or lower than the previous year (95% confidence level)

Q16 -- Turning now to some more specific questions about waste and recycling services... please indicate which of the following City of Leduc services you have used or participated in during the past 12 months. (2019 n=404; base for 2017 assumed to be n=400)

Satisfaction With Waste & Recycling Services

Satisfaction with...

% (5) Very satisfied + % (4)



▲ ▼ Indicates that score is statistically higher or lower than the previous year (95% confidence level)

Q17 -- Using a scale from 1 to 5 where 1 means you were 'not at all satisfied' and 5 means you were 'very satisfied', how satisfied were you with...? (Base: All respondents. 2019 n=142-344; bases for 2017 assumed to be n=112-332)



SUMMARY

Key Findings

QUALITY OF LIFE & COMMUNITY DIRECTION

78%
(no change)
Overall quality of life **excellent** or **very good**

Top contributors to high QoL:



Top contributors to low QoL:



+37
(no change)
Net Promoter Score

88%
(no change)
Leduc on **right track**

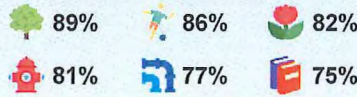
Top priorities facing Leduc:



SATISFACTION WITH CITY SERVICES

76%
(no change)
Somewhat or **very** satisfied with services

Top rated services:



Lower rated services:



83%
(up from 73%)
Quality of services has **remained the same**

CITY COMMUNICATIONS & WEBSITE

50%
(no change)
Somewhat or **very** satisfied with frequency of communication

56%
(no change)
Somewhat or **very** satisfied with overall quality of communication

Most preferred channels:



WASTE & RECYCLING SERVICES

87-94%
(no change)
Somewhat or **very** satisfied with waste & recycling services

Most commonly used services:



PRIMARY CONTACT:

Patrick Kyba

patrick_kyba@advanis.net
780.229.1135

Marcus Hunke
mhunke@advanis.net
780.229.1148

Robert Latimer
rlatimer@advanis.net
780.229.1130

Condominium Tax & Services Review

Regular Meeting of Council
April 29, 2019

Presented by:
Irene Sasyniuk, GM, Corporate Services



Prior Council CoW Considerations

1. Condominium Mill Rate Review – March 12, 2018
2. Condominium Tax Update – June 25, 2018
3. Meeting with Condominium Reps – July 3, 2018
4. City Services to Condominiums – October 15, 2018
5. Private Hydrant Inspection Services – March 19, 2019

Request for separate mill rate

Research revealed that of 23 Alberta municipalities reviewed

- None have a separate mill rate for condos that are primary residences
- 7 of the 23 have higher mill rates for condos that are income generating
- Current mill rate structure helps shelter condos from major market swings in assessment

Property Taxation Framework

- No correlation between the services provided and taxation levied on properties
- **Taxes are based upon assessed value of the property and not on the use or availability of the services**
- From 2019 onward, the approach by our contracted assessor has been refined to reflect market conditions for specific condo neighborhoods (rather than all condos within the City)

Provision of City Services

- All services are provided to all residents on an equal basis, including snow removal (done on all public streets)
- Condo owners do not receive waste collection and are not charged the \$22.50/mo environmental fee

July 3/18 Meeting w/Condominium Owners - Requests

The following requests have been or can be accommodated:

- ✓ Creation of Condominium Board contact list/database
- ✓ LED Street lights
- ✓ Water meter minimum charges for meters only used in summer for lawn care
- ✓ Fire hydrant inspections

July 3/18 Meeting w/Condominium Owners - Requests

It would be very difficult and inequitable to accommodate the following requests for private residences/property:

- Outside lights on individual units
- Blue bag and waste pickup – infrastructure limitations and requires a \$22.50/mo charge
- Snow removal – on private property
- Snow disposal – requirement for engineered snow disposal sites
- Road maintenance contracts – could increase condo owners' costs (see additional reasons cited in report)

July 3/18 Meeting w/Condominium Owners - Requests

Request to inspect all condo fire hydrants:

It is recommended that the City take over the inspection of all fire hydrants for condominium owners if Council approves a motion to cover the cost of the inspections and lost revenue (\$13.6k annually).

Latest Request

1. That Council waive the education portion of taxes for seniors
2. That Council institute a 10% tax reduction for condominium owners

It is recommended that the above requests be denied as all other homeowners within the City would incur substantial increases to their taxes to offset these reductions.

Improvements / Requests that have been accommodated

- ✓ Condominium Board contact list/database
- ✓ LED Street lights
- ✓ Water meter minimum charges for meters only used in summer for lawn care
- ✓ Fire hydrant inspections
- ✓ Assessment approach refined (within legislated parameters)

Recommendations

1. That Council approve the expansion of the City's hydrant inspection program to include private hydrants located in condominiums and apartments with no additional charges administered for the inspections. And that Council approve funding of \$13,600 for 2019 from the Water Reserve with the ongoing cost to be imbedded in operational budgets on a go forward basis.

Recommendations

3. That Council retain the current mill rate structure for property taxes for multi-family properties, including condominiums.



2019 Property Tax Rate Bylaw 1017-2019 Second and Third Reading

Presented by:
Jennifer Cannon, Director, Finance
Gino Damo, Manager, Revenue Services



2019-2021 Budget alignment with Council's Strategic Goals

A vertical collage of four images: a solid red rectangle, an aerial view of a city, a solid yellow rectangle, and a photo of a person riding a bicycle. Below these are two more images: a photo of an elderly couple and a solid blue rectangle.

| | |
|--|---|
| A City Where People Want to Live, Work, and Play | A City with a Plan for the Future |
| An Economically Prosperous City and Region | A Collaborative Community-Building and Regional Partner |

The logo for the City of Leduc, featuring the words "CITY OF" in small blue capital letters above the word "Leduc" in a larger, bold, red sans-serif font. A small blue and red graphic element is positioned above the letter 'd' in "Leduc".

Budget Approval December 3, 2018

| | 2019 | 2020 | 2021 |
|---|-------|-------|-------|
| Base Operational & Capital Requirements | 0.83% | 2.39% | 3.15% |
| RCMP | 1.32% | 1.32% | - |
| Enhanced Transit | 0.74% | 0.74% | 0.74% |
| Partnership Opportunities | - | - | 1.16% |
| Tax Revenue Increase | 2.89% | 4.45% | 5.05% |

Revised Tax Revenue Increase 2019 to 2021 Multi-Year Tax Strategy

| | 2019 | 2020 | 2021 |
|---|----------------|-------|----------------|
| Base Operational & Capital Requirements | 0.83% | 2.39% | 3.15% |
| RCMP | 1.32% | 1.32% | - |
| Enhanced Transit | 0.63% | 0.63% | 0.74% |
| Partnership Opportunities | - | - | 1.16% |
| Proposed Tax Revenue Increase | 2.78% | 4.34% | 5.05% |
| Proposed Target | 2.00% to 3.00% | | 2.00% to 3.00% |

Revised Strategy

Reduction of \$100K for Enhanced Transit

Maintain Service Levels

What the 2019 Budget Brings

- 
 - Protective Services Building Expansion
 - Telford Lake Trails
 - Increased focus on arts and culture within Leduc
- 
 - Energy Efficiency Initiatives
 - Implementing the IT Strategic Plan (supporting open government, open data, smart cities)
- 
 - Sport Tourism Events (e.g. Rogers Hometown Hockey)
 - 65th Avenue Interchange – Detailed Design
 - Continued focus on Economic Development
- 
 - Leduc Transit-Regional Collaboration
 - LED Streetlight Conversion Partnership
 - Continued focus on Regional Partnerships

Enhanced Service Levels



Youth Wellness





LRC seniors – Facility Access



Over 500 New Memberships In The First Month!



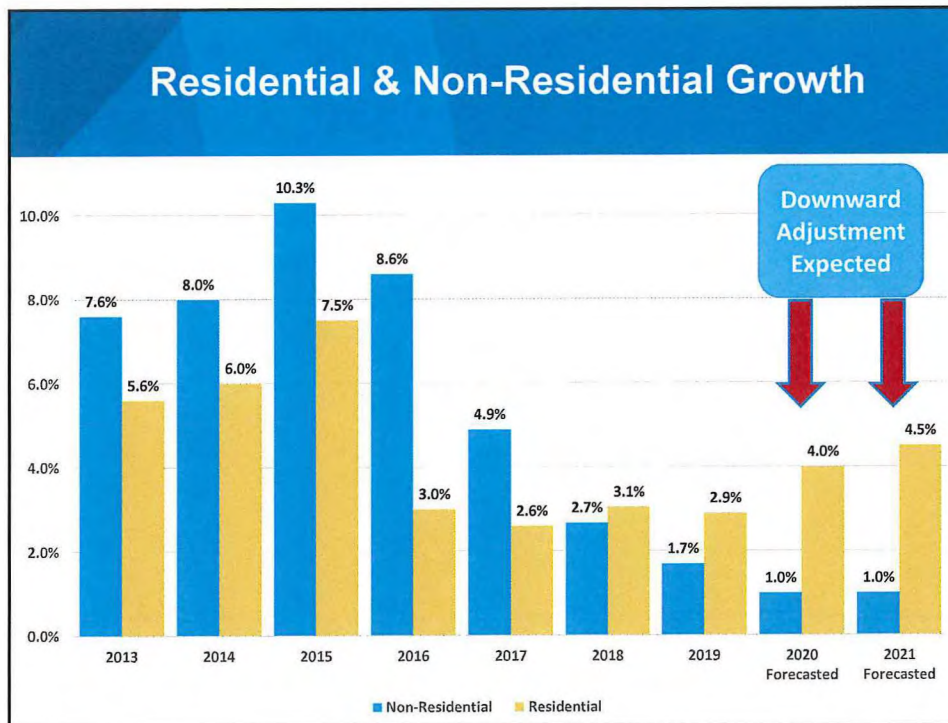
Waste Diversion Public Education Initiative





Enhanced Client Services





Provincial Education Property Tax

As the final Provincial Education Requisition has not been received due to delays related to the provincial election, the City of Leduc is forecasting the provincial education tax in order to meet legislated deadlines for property tax notices and assessment.

1. 2019 Property Tax Rate Bylaw uses the average for the last five years for Residential and Non-Residential.
2. A conscientious approach was taken to do our best to avoid compounding the rate going into 2020 as the money we collect is a direct flow-through to the Government of Alberta.
3. As this is purely an estimate, adjustments will be required in 2020 to reflect any difference between the actual 2019 requisition and our forecasted estimates.

Estimated Tax Increase



| | Annual | Monthly |
|-------------------------------------|---------------|--------------|
| Municipal | \$ 94 | \$ 8 |
| Provincial | \$ 42 | \$ 3 |
| Total Estimated Tax Increase | \$ 136 | \$ 11 |

*Based on home assessed at \$350,000

Next Steps

MAY 15

2019 Property Tax Notice Mailing Date

JUNE 20

Assessors Open House Civic Centre 1pm-7pm

JUNE 25

Assessors Open House Civic Centre 1pm-7pm

JUNE 28

2019 Property Taxes Due Date

JULY 22

Assessment Complaint Deadline Date

Recommendation

**That Council give
Bylaw No. 1017-2019
Second and Third
Reading.**