

2020 Budget Backgrounder



BUDGET HIGHLIGHTS

Leduc City Council adopted the 2020 operating (\$103 million) and capital (\$31 million) budgets outlining a multi-year tax strategy:

	2020	2021*	2022*
Base Operational and Capital Requirements	(2.04%)	0.31%	1.48%
Enhanced Transit	0.63%	0.74%	
Partnership Opportunities	0.36%	0.44%	
RCMP Expansion	1.32%		
Tax revenue increase	0.27%	1.49%	1.48%

*Projected

ENGAGEMENT

This year's budget process included engaging with our community throughout the year to help inform the 2020 plans. The Public Budget Planning Survey was released in the spring of 2019, and the results indicated that the majority of our citizens enjoy the level of services the city provides, and 76 per cent of respondents perceived the value received for taxes paid as good, very good or excellent. Our 2019 Citizen Satisfaction Survey was also a driving force behind service-level decisions, which indicated an overall quality of life rating of 95 per cent.

BUDGET 2020 was built on Leduc City Council's 2019 – 2022 Strategic Plan's four key focus areas:

1. A City Where People Want to Live, Work and Play
2. A City with a Plan for the Future
3. An Economically Prosperous City and Region
4. A Collaborative Community-Builder and Regional Partner

BUDGET CONSIDERATIONS which affect the operational and capital budgets include:

- Stagnant non-residential growth
- Increasing inflation
- Provincial funding envelope
- Proposed facilities in the Long-term Facilities Master Plan (timing to be reviewed and refined through upcoming budgets)

OPERATIONAL Highlights 2020 - 2022 | Budget: \$103,058,501

- Laying the foundation
 - Long Term Fiscal Sustainability Plan
 - Reserve review and policy enhancement
 - IT Strategic Plan
 - Finance and HR Software selection process
- Investing in Economic Development
 - Support business transitions through The Light House
 - Continue support for the Downtown Business Association
 - Continue partnerships with Leduc County, Edmonton International Airport and the City of Edmonton to help diversify the regional economy
 - Work with the Leduc Chamber of Commerce to identify and promote tourism

- Continue investment in Sport Tourism by providing \$62k of total grant funding for 24 events in 2020, some of which include:
 - Ringette Provincial Championships
 - Canadian Sledge Hockey Championships
 - SPN National Championships
 - Presidents Cup
 - Canadian National Bocce Championships
 - Foam Fest
- Enhanced service levels
 - Environmental Initiatives Business Case
- Enhancing protective services – final year of the three-year strategy
 - Facility expansion and renovation – construction began fall 2019
- Enhanced Transit – second year of the three-year strategy
 - Enhancing connectivity in our region
- Continued support for Community Groups
 - Sustainable long-term funding
 - \$100k Leduc Boys & Girls Club
 - \$65k Leduc LINX
 - \$63k Leduc & District Victim Services
 - \$60k Leduc & District Food Bank
 - \$41k Rise Up Society Alberta
 - Grants to Organizations
 - \$50k Downtown Business Association
 - \$37k Leduc & District Historical Society
 - \$25k Black Gold Rodeo & Exhibition Association
 - \$20k Alberta Dairy Congress & Trade Show Society

CAPITAL Highlights | Budget: \$30,725,301

- Engineering and Transportation
 - \$3.10M Black Gold Drive Rehabilitation (total \$6.00M)
 - \$1.70M 50th Avenue Overlay
 - \$1.20M Caledonia Drive Overlay
 - \$1.43M 65th Avenue – offsite levy projects
 - \$900k Grant MacEwan South design – offsite levy project
 - \$800k Windrose Multiway
- Facilities
 - \$5.00M RCMP Building Expansion (total \$18.00M – 2019: \$13.00M, 2020: \$5.00M)
 - \$3.91M Golf Course Facility
- Recreation Services
 - \$100k Aquatics Equipment
 - \$50k Playground Equipment
- Parks and Public Services
 - \$575k Cross Connection Control Program
 - \$420k SCADA Communication System Replacement
 - \$300k Railway Crossing Rehabilitation

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- \$200k Outdoor Rink Development in Southfork (partnership)
 - eGovernance and Future Studies
 - \$230k Desktop Computer Hardware
 - \$90k Integrated Enterprise Finance & HR System Process Review
 - \$75k Asset Management Software
 - Equipment Replacement Capital Program
 - \$487k Loader
 - \$284k Fire Ambulance
 - \$226k Special Transportation

The 2020 – 2029 Capital Plan shows total spending of \$271 million with \$48 million currently unfunded. Unfunded projects are projects that have been flagged for future consideration, but are not considered approved at this time. These projects are included as a placeholder and there is no intent to begin these without appropriate planning. The costs included are high-level estimates and would be refined if the projects are initiated.

FEES and CHARGES

The following fees and charges were increased in this budget to help offset increasing service costs:

- Leduc Recreation Centre
 - 2 – 4 per cent increase on all rates (pending finalization in 2020)
- Utility Services
 - \$1.20 increase for lost or damaged environmental cart fee (from \$60 to \$61.20)
 - \$.10 increase on the waste water flat rate (from \$8.40 to \$8.50)
 - \$.10 increase for water consumption per cubic metre (from \$2.47 to \$2.57)
 - \$.12 increase for waste water per cubic metre (from \$1.66 to \$1.78)
- Planning and Development service fees
 - 2 – 3 per cent increase in permit fees