# 2017

## City of Leduc Salt Management Plan



City of Leduc 12/4/2017

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## 1.0 General Information

**Table 1. General Information** 

| Organization                                     | The City of Leduc                   |
|--|-------------------------------------|
| Address  | 1 Alexandra Park, Leduc, AB T9E 4C4 |
| Technical Contact                                | Rick Sereda                         |
| Telephone Number                                 | 780-980-7193                        |
| Fax Number                                       | 780-980-7127                        |
| Email Address                                    | rsereda@leduc.ca                    |
| Population                                       | 30,498                              |
| Road Length Serviced (total length of road which | 452 km                              |
| salt is applied in organizations jurisdiction)   |                                     |
| Winter Severity/Total Number of Events           | 38                                  |
| <b>Requiring Salt Application During Winter</b>  |                                     |
| Salt Management Plan Date of Approval            | TBD                                 |
| Date Plan will be Fully Implemented              | TBD                                 |

\*See Appendix A for further information on Winter Severity/Event Criteria

#### 1.1 Overview

A comprehensive five-year scientific assessment on road salts by Environment Canada determined that, in sufficient concentrations, road salts pose a risk to freshwater ecosystems, soil, vegetation and wildlife. Under the *Canadian Environmental Protection Act*, 1999, the Government of Canada published a *Code of Practice for the Environmental Management of Road Salts* on April 3, 2004. The *Code* is designed to help municipalities and other road authorities better manage their use of road salts in a way that reduces their impacts on the environment while maintaining road safety.

The Transportation Association of Canada (TAC) published a *Salt Management Guide* (1999) and a series of *Syntheses of Best Practices* (2013) to assist organizations as they find ways to more effectively manage their salt use and provide the public with the safe and efficient transportation systems they expect, while minimizing effects on the environment. The TAC *Syntheses of Best Practices* supplement the recommendations made within the *Code*.

Road Authorities that use more than 500 tonnes of road salt in a winter season (five year rolling average) and/or have salt vulnerable areas in their territory, such as natural water bodies or salt vulnerable vegetation, are subject to the *Code* with the particular requirement to prepare, implement and file a Salt Management Plan. The Salt Management Plan shall cover all activities which may result in the release of salts to the environment, such as salt storage, application of salts on roads, and the disposal of snow containing road salts; the salt management plan should also include proof of implementation of best management practices to protect the environment from the negative impacts of road salts. Currently the City of Leduc utilizes over 500 tonnes of road salts per year (five year rolling average) and has salt vulnerable areas in it's boundaries.

In consideration of the requirement to file a Salt Management Plan, this document has been prepared to permit the City of Leduc to comply with the *Code*. It must be recognized that this plan is subject to change, updating and continuous improvement to reflect organizational changes, technological changes and new operational procedures and best management practices as they become available. Once the

plan is developed road authorities will be required to undertake formal annual reviews with the goal of continually improving their winter maintenance operations.

#### 1.2 Objective

The objective of the City of Leduc's Salt Management Plan is to set a procedural framework to ensure safe, efficient and cost effective roadway systems, in recognition of the adverse effects that excessive use of road salt can have on the environment. The Salt Management Plan contains best management practices that will optimize strategies relative to snow and ice control and strive to minimize the amount of road salts entering the environment.

As specified in the *Code of Practice for the Environmental Management of Road Salts*, the Salt Management Plan is to be endorsed by the "highest level of government"; therefore, the Council of the City of Leduc will be requested to endorse this plan.

#### 1.3 Organization of the Plan

This plan is organized to provide a review of existing City of Leduc winter maintenance policies, operating practices and strategies including:

- General Salt Use
- Salt and Sand Storage
- Snow Disposal
- Street Sweeping
- Identification and Protection of Salt Vulnerable Areas
- Communication and Weather Monitoring
- Training
- Spill Response Procedures
- Record Keeping
- Monitoring

Current best management practices used by the City are compared to those recommended by the *TAC Salt Management Guide* and *Syntheses of Best Practices* to identify opportunities for improvement. Salt Management goals will be identified to address potential gaps and further protect the environment from the negative impacts of road salt, while maintaining road safety.

## 3.0 City of Leduc's Winter Maintenance Policies

#### 3.1 Snow and Ice Control Policy

The City of Leduc has a *Snow and Ice Control Policy* (*Policy # 31.02:03*). Leduc's *Snow and Ice Control Policy* has six major functions:

- 1. Snowplowing
- 2. Sidewalk, Multiway and Recreational Area Snow Clearing
- 3. Ice Control
- 4. Snow Removal
- 5. Parking Lot Clearing
- 6. Snow Storage Sites
- 7. Winter Road Patrols

#### 8. Residential Dry Sand Boxes

This Policy covers most winter maintenance scenarios. When unusual conditions occur, the Director of Public Services or designate shall use their discretion and judgment and if need be to deviate in the application of this policy to achieve the desired service levels as resources permit.

#### 3.1.1 Level of Service

As per the City of Leduc's *Snow and Ice Control Policy*, as road conditions become slippery, abrasives and/or melting agents may be applied to hazardous locations such as intersections, curves, hills, railway crossings, school areas and pedestrian crosswalks. Residential intersections, lane entrances and exits may be sanded only as required. It is not common practice to sand streets in their entirety unless severe weather conditions warrant such actions.

In accordance with the *Snow and Ice Control Policy* the City of Leduc provides a level of service for clearing snow accumulation and treating icy roadways as illustrated in the table below.

| Snow Accumulation   |   |           |   |  |  |  |  |  |
|---|---|-----------|---|--|--|--|--|--|
| Priority Ranking  | Class of Highway  | Depth     | Time  |  |  |  |  |  |
|   | Snow Plowing  |           |   |  |  |  |  |  |
| Priority 1  | Highways and Arterials  | 2-5 cm    | Within 12 hrs   |  |  |  |  |  |
| Priority 2  | Rural boundary roads  | 5-10 cm   | As City resources will  |  |  |  |  |  |
| Priority 1Highways and Arterials2Priority 2Rural boundary roads<br>and north industrial<br>areas9Sidewalk, Multiway and RecrePriority 1Sidewalks, Multiways<br>and Bus Stops which are<br>pedestrian corridors<br>used to channel<br>pedestrians to main<br>business areas and<br>recreation facilitiesPriority 2Outdoor ice surfaces |   |           | allow   |  |  |  |  |  |
|   |   |           |   |  |  |  |  |  |
|   |   |           |   |  |  |  |  |  |
| Priority 1  | and Bus Stops which are<br>pedestrian corridors<br>used to channel<br>pedestrians to main<br>business areas and | 2 cm      | Within 48 hrs   |  |  |  |  |  |
| Priority 2 Outdoor ice surfaces   |   |           | After priority no. 1 and<br>normally within 72 hrs<br>following a snow fall.                |  |  |  |  |  |
|   | Snow  | Removal   |   |  |  |  |  |  |
| Priority No. 1  | Downtown, Commercial  | 5 cm      |   |  |  |  |  |  |
| Priority No. 2  | Remaining Downtown,<br>Commercial   | 7 – 10 cm |   |  |  |  |  |  |
| Priority No. 3  | Collector Streets within various subdivisions   | 7-10 cm   | Completed on a<br>rotational basis with the<br>order reversed after<br>each removal process |  |  |  |  |  |
| Priority No. 4  | Residential streets   | 15 cm     | Completed on a<br>rotational basis with the<br>order reversed after<br>each removal process |  |  |  |  |  |

#### Table 2. Level of Service

| Parking Lot Clearing |                         |           |                 |  |  |
|----------------------|-------------------------|-----------|-----------------|--|--|
| Priority No. 1       | City owned parking lots | 5 – 10 cm | Within 24 hours |  |  |
| Priority No. 2       | City owned parking lots | 5 – 10 cm | Within 72 hours |  |  |

#### 3.1.2 Salt Management

The City of Leduc Snow and Ice Control Policy references the Salt Management Plan as follows:

"Road salts" mean road salts that contain inorganic chloride salts with or without ferrocynaide salts to prevent the formation of ice.

The City of Leduc Salt Management Plan contains best management practices that optimize the strategies relative to snow and ice control to minimize the amount of road salt entering the environment without compromising road safety.

To meet these objectives, the organization will:

- Manage road salts in accordance with Environment and Climate Change Canada's Code of Practice for the Environmental Management of Road Salts (April 3, 2004).
- Keep employees and the public informed about the environmental practices related to road salts.
- Adopt internal standards to meet or exceed local requirements.
- Comply with applicable laws and regulations.
- Conduct regular management reviews and make improvements wherever feasible.

## 4.0 Operational Practices and Strategies

#### 4.1 General Salt Use

Application of the 4-R's of Salt Management: right material, right amount, right place and right time, is governed by pavement temperatures, which can fluctuate depending upon time of day, degree of cloud cover and sub-surface conditions.

Currently the City does not have designated application rates for sand and salt use. Investigation into the amount of sand/salt released per km will be conducted to further understand application rates. The City already has plans in place to implement an Automatic Vehicle Location Program; this program will provide data on vehicle travel, including distances for which sand/salt mixtures were released and distances for which the track plow was up versus down.

City of Leduc operators are familiar with the *Snow and Ice Control Policy* and priority areas for ice control which assists in generating consistent decision making.

#### 4.1.1 Material Used

|                            | Year   |       |       |       |       | 5 Year Average |
|----------------------------|--------|-------|-------|-------|-------|----------------|
| Material                   | 2016   | 2015  | 2014  | 2013  | 2012  |                |
| Solids (Tonnes)            |        |       |       |       |       |                |
| Road Salt                  | 482    | 342   | 778   | 817   | 690   | 622 Tonnes     |
| Sand                       | 2,550  | 2,794 | 3,490 | 2,735 | 2,035 | 2,721 Tonnes   |
| Buckshot/Chips             | 388    | 844   | 413   | 883   | 342   | 574 Tonnes     |
| Liquids (Litres)           |        |       |       |       |       |                |
| CaCl <sub>2</sub> for pre- | 28,000 |       |       |       |       | 28,000 Litres  |
| wetting sand               |        |       |       |       |       |                |

Table 3. Total Quantity of Road Salts and Non-Chloride Materials Used for Winter Road Maintenance

The City of Leduc pre-treats sand stockpiles with 19% calcium chloride (CaCl<sub>2</sub>) to help the sand stick to the pavement and accelerate the melting process. Pre-treatment in the stockpile has the advantage over treatment on the spreader during the application process, of not requiring the same level of investment in infrastructure (i.e. chemical storage tanks) and equipment (i.e. on board tanks and pumps). It provides an excellent way for any contractor to obtain the benefits of liquid enhanced solid de-icers without having to change their equipment.

The City uses salt and pre-treated sand on arterial and collector roads.

De-icing agents in residential areas and parking lots will not be used unless weather conditions deem it necessary. Ice control for residential areas and City owned parking lots will predominantly consist of non-treated rock chips. This reduces the potential for contamination of residential storm ponds and is more environmentally friendly to lawns, trees and sidewalks. In addition, rock chips provide far superior traction than sand for both cars and pedestrians.

The quality of snow and ice control materials can influence their effectiveness. The City of Leduc retenders for sand and rock chips each year and inspects the quality of the materials being offered.

Potash salt is ordered from Saskatchewan annually; the contract includes a requirement to ensure salt is tarped during transport.

#### 4.1.2 Sandbox Container Program

To assist the Public with neutralizing ice on sidewalks fronting private property, Public Services makes dry sand available in storage boxes at 35 locations throughout the City, through the Sandbox Container Program.

See Schedule 5 of the City of Leduc Snow and Ice Control Policy for a list of locations.

#### 4.1.3 Winter Maintenance Equipment

#### Table 4. Inventory of Municipal Equipment Used for Winter Maintenance

| Description                           | Unit No.                            | Function                     |
|---------------------------------------|-------------------------------------|------------------------------|
| 2012 Ford350 4x4 Reg Cab              | 346                                 | Multiway Sander – Light Duty |
| 2015 Ford F350 4x4 Ext Cab            | 50 4x4 Ext Cab 355 Sander/Plow – Li |                              |
| 2009 International Truck              | 408                                 | Plow/Sander                  |
| 2012 International Truck              | 409                                 | Plow/Sander                  |
| 2013 International 7400 6x4           | 411                                 | Plow                         |
| Truck                                 |                                     |                              |
| 2014 Freightliner Truck               | 412                                 | Plow/Sander                  |
| 2017 Freightliner Truck               | 415                                 | Plow/Sander                  |
| 2002 CAT938G                          | 502                                 | Wheel Loader                 |
| 2004 JCB 214                          | 503                                 | Backhoe/Wheel Loader         |
| 2004 CAT 262B                         | 504                                 | Skidsteer                    |
| 2006 CAT 140H                         | 505                                 | Motor Grader                 |
| 2016 Artic Shark                      | 506                                 | Ice Breaker – Loader         |
|                                       |                                     | Attachment                   |
| 2007 RPM Tech 217                     | 512                                 | Snow Blower – Loader         |
|                                       |                                     | Attachment                   |
| 2010 Cat 938H                         | 521                                 | Wheel Loader                 |
| 2011 John Deere 410JU                 | 526                                 | Backhoe/Wheel Loader         |
| 2011 Volvo G940B                      | 529 Motor Grader                    |                              |
| 2011 RPM 217                          | 530                                 | Snow Blower – Loader         |
|                                       |                                     | Attachment                   |
| 2014 John Deere 624K 532 Wheel Loader |                                     | Wheel Loader                 |
| 2014 John Deere 870G                  | 533                                 | Motor Grader                 |
| 2015 RPM 220                          | 534                                 | Snow Blower – Loader         |
|                                       |                                     | Attachment                   |
| 2016 S650 Bobcat                      | 535                                 | Skidsteer                    |
| 2005 Toro 4000D                       | 603                                 | Mower/Multiway Sweeper       |
| 2008 Toro 4500D                       | 605                                 | Mower/Multiway Sweeper       |
| 2011 Toro 4500D                       | 609                                 | Mower/Multiway Sweeper       |
| 2013 Toro GM 4000D                    | 611                                 | Mower/Multiway Sweeper       |
| 2013 Toro GM 4000D                    | 612                                 | Mower/Multiway Sweeper       |
| 2013 Toro GM 4000D                    | 613                                 | Mower/Multiway Sweeper       |
| 1993 Kubota                           | 803                                 | Tractor                      |
| 2009 Kubota                           | 804                                 | Tractor                      |
| 2011 Bobcat 5600 Tool Cat             | 914                                 | Multipurpose                 |
| 2016 Bobcat 5600 Tool Cat             | 920                                 | Multipurpose                 |

The City also contracts out tandem trucks with snow boards for snow hauling and a bulldozer for pile grooming at temporary snow storage sites.

All of the City's sanders and trucks have spreader controls, which regulate the amount of salt spread based on the speed of the vehicle. The spreader controls are manual and therefore not calibrated at this time.

The City has one truck capable of pre-wetting however the City has not utilized it to date.

Prior to the winter season the fleet undergoes a pre-season mechanical review to determine road-worthiness.

Three of the City's trucks are equip with vehicle mounted surface temperature measuring devices (infrared thermometers), and one hand-held device is available as needed. The surface temperature measuring devices assist in making decisions on when to apply salt and what type of technique to use (i.e. plowing, sanding, de-icing).

The City does not currently utilize road weather information systems (RWIs).

#### 4.2 Salt and Sand Storage

The goal of salt and sand storage best management practices are to reduce the potential for a release.

The City of Leduc currently operates one maintenance yard at 4300 56 Ave, Leduc, Alberta. A multifunctional 2,183 m<sup>2</sup> facility was constructed to store salt and blends of sand and salt. The building is covered by a 100 percent metal roof with solar panel covering and materials are kept inside on an impermeable concrete pad. The facility can hold approximately 190 m<sup>3</sup> of salt, 4,600 m<sup>3</sup> of sand and 310 m<sup>3</sup> of rock chips; salt and salt containing sand are stored in concrete bunkers separate from the non-chloride materials.

The facility is designed to facilitate deliveries, stock piling and loading of sanders inside the facility, which assists in preventing uncontrolled releases.

Good house keeping practices include regular sweeping of the facility.

Drainage and runoff within the storage facility is contained with a built in sump and catchbasin. As runoff quantities are typically minimal the sump is vacuumed out as needed and does not drain to the sanitary.

The City of Leduc ensures that sanders are only washed in a designated wash bay where the wash water is contained and passes through an oil and grit separator before entering the sanitary system.

Runoff from the surrounding maintenance yard is directed to an on-site storm sewer which drains to a stormceptor at the nearby engineered snow storage facility, for further treatment.

#### 4.3 Snow Disposal

The City of Leduc has three temporary snow storage sites and one engineered snow storage site (Alberta ESRD Registration No. 265496-00-07, Application No. 009-265496- Snow Storage Sites).

Temporary snow storage sites will be utilized if warranted and will be dependent on obtaining permission rights from private property owners. If the sites are City property, they are to be used only by City operations.

#### Table 5. Snow Storage Sites

| Location Ground<br>Conditions  |       | Run Off        |  | Surrounding Land Use |                                |              |                          |                             |
|--|-------|----------------|--|----------------------|--------------------------------|--------------|--------------------------|-----------------------------|
|  | Paved | Unpaved        | Controlled   | Uncontrolled         | North                          | East         | South                    | West                        |
| SE ½ 35-<br>49-W4M<br>Engineered<br>Site   |       | Clay<br>Base   | Entire site<br>bermed –<br>stormceptor<br>to storm |                      | City<br>Operations<br>building | Industrial   | Residential/<br>Parkland | Industrial                  |
| Site   |       |                | sewer  |                      |                                |              |                          |                             |
| NE ¼ 24-<br>49-25<br>W4M on<br>RR 250<br>Temporary                                       |       | Native<br>Soil |  | Uncontrolled         | Commercial                     | Agricultural | Residential              | Residential                 |
| Site   |       |                |  |                      |                                |              |                          |                             |
| W ¼ 28-49-<br>25-W4M<br>access   |       | Native<br>Soil |  | Uncontrolled         | Agricultural                   | Residential  | Agricultural             | Agricultural                |
| <b>from TWP</b><br><b>Rd. 494</b><br>Temporary<br>Site                                   |       |                |  |                      |                                |              |                          |                             |
| NW ½ 28-<br>49-25-<br>W4M<br>access via<br>74th<br>Street/RR<br>254<br>Temporary<br>Site |       | Native<br>Soil |  | Uncontrolled         | Residential                    | Residential  | Residential              | Agricultural/<br>Deer Creek |

The City hauls all salt contaminated snow to the Engineered Snow Storage Facility (Permanent site SE ½ 35-49-W4M). Only snow from residential areas and parking lots, where salt use is not used, is hauled to the temporary snow storage sites.

The City keeps annual records of the volume of snow dumped and where it was dumped.

The goal of snow disposal best management practices is to reduce the potential for a release through the management of drainage and meltwater. The Engineered Snow Storage Facility is surrounded by clay berms and contains a 1,400 m<sup>3</sup> settling pond which overflows into a stormceptor separator as per As-built Drawings 5 and 6 of 6 dated October 27, 2008. The stormceptor discharges via a 450 mm diameter storm sewer to an off-site stormwater system located near the southwest corner of the site. This storm sewer eventually discharges into Telford Lake.

The accumulated sediment in the stormceptor is cleaned out annually with a vacuum truck.

The Engineered Snow Storage Facility was constructed with a clay base to reduce the potential for salt infiltration into the soil and groundwater.

Sediment left behind after snow melt is sampled for landfill disposal. The City is also looking into washing the sediment and drying it for re-use in winter maintenance activities.

#### 4.4 Street Sweeping

Street sweeping removes pollutants deposited on roads and parking lots, thereby reducing pollutant runoff to stormwater management facilities. The *Stormwater Management Guidelines for the Province of Alberta* indicate that street sweeping is most effective in the early spring to remove accumulated winter sediment.; this will help prevent excess sand/salt mixtures from entering the environment.

The City of Leduc currently conducts street sweeping consistently throughout the spring, summer and fall. During these seasons the City spends approximately 30 hours of street sweeping per week; main roads are prioritized followed by outlying roads and residential subdivisions.

Rock chips collected from areas in the City where salt is not used are stored for re-use in the following winter season.

Remaining street sweepings are stored at the Operations Building and sampled for contaminants before landfilling. Disposal of sediment collected during street sweeping depends on the analysis of the material.

#### 4.5 Identification and Protection of Vulnerable Areas

Salt vulnerable areas are localized areas particularly sensitive to road salts such as wetlands, lakes, ponds, riparian areas, and salt vulnerable vegetation along roadways. The location of vulnerable areas should be considered in the location of maintenance yards, snow disposal sites and the design of new roads or upgrading of existing roads.

The Draft Environmentally Significant Areas Study for the City of Leduc identified 86 natural areas in the City including wetlands, streams, ponds, lakes, woodlands, fish, wildlife and plant habitat (Fiera Biological Consulting, 2017). Key natural areas that are likely to be sensitive to roads salts are listed in the table below.

| Habita | t Туре                                | Location                 |
|--------|---------------------------------------|--------------------------|
| 1.     | Lake                                  | Telford Lake             |
| 2.     | Native grassland, forest and wetlands | E-25-49-25-4             |
| 3.     | Creek                                 | Deer Creek               |
| 4.     | Tree Stand                            | NW-19-49-24-4            |
| 5.     | Wetland Complex                       | 30-49-24-4               |
| 6.     | Creek                                 | Whitemud Tributary Creek |
| 7.     | Tree Stand                            | North of Telford Lake    |
| 8.     | Forest and wetland complex            | East of Telford Lake     |
| 9.     | Tree Stand                            | SW-19-49-24-4            |
| 10     | Tree Stand                            | SW-23-49-25-4            |

#### Table 6. Vulnerable Areas in the City of Leduc

A sand/salt mixture is only used on arterial roads, and some collector roads, at stop signs. Rock chips are used as an alternative for residential areas and the majority of collector roads. A map showing the Location of Salt Vulnerable Areas and Road Salt/Sand Application is available in **Appendix B**.

The City does not plow snow in the vicinity of salt vulnerable areas; snow is removed to avoid salt laden snow runoff in the area.

Reducing salt exposure to these areas will be the result of successfully implementing the 4-R's of Salt Management: right material, right amount, right time, right place.

#### 4.6 Communications and Weather Monitoring

#### 4.6.1 Internal Communications

Staff access the Environment Canada website and other media outlets for current and forecasted weather information.

All winter maintenance vehicles are equipped with two way communications (mobile radios, cell, etc.), and Public Services staff are responsible for reporting changing weather and/or road conditions.

#### 4.6.2 External Communications

The City of Leduc Operations Building Administrative Assistants take Customer Service Opportunity requests from the public including winter road maintenance concerns.

Winter road maintenance activities are communicated with the public through the following:

- City of Leduc website:
  - Snow and Ice Control Policy and FAQs
  - o Plow Route Map
  - Snow Removal Map
  - Parking Lot Snow Removal Map
  - Sidewalk and Multi-Way Snow Removal
  - Approved Budget and Operational Plans
- Periodic announcements (emails sent to residents and staff)

#### 4.6.3 Winter Patrol

Winter road patrol consists of driving the entire length of the City's plow route and collector road network. During the patrol, the inspector will note all adverse road conditions including but not limited to icy surfaces, drifting snow, snow windrow height and road temperatures. These observations will then be used to determine/prioritize what action is required by Public Services with regards to winter road maintenance operations.

The following schedule is utilized by Public Service staff when conducting winter road patrols:

- Monday Friday (7:00 am 3:30 pm): The Infrastructure Maintenance Manager and/or the Lead will conduct at least one winter road patrol per day.
- Monday Friday (3:30 pm 11:00 pm): The Standby Operator will conduct one winter road patrol per day.
- Sunday Thursday (11:00 pm 7:00 am): The Night Shift Operator(s) will conduct one winter road patrol per night.
- Weekend (3:30 pm Friday 11:00 pm Sunday): The Standby Operator will conduct one winter road patrol per day.
- Additional winter road patrols other than the ones listed above may be conducted depending on weather conditions.

#### 4.7 Training

The City currently provides staff training for winter maintenance personnel, including training through the Alberta Municipal Health and Safety Association (AMHSA).

Staff also attend conferences to discuss issues such as new equipment, material trends in winter maintenance, regulatory changes and common issues relating to winter storm management.

Records of employee training are kept in Intelex, a web-based management system, as of 2017.

| Job Class                 | Training                  | Frequency |
|---------------------------|---------------------------|-----------|
| Director, Public Services | APWA North American Snow  | Annual    |
|                           | Conference                |           |
| Manager, Infrastructure   | APWA North American Snow  | Bi-Annual |
| Maintenance               | Conference                |           |
|                           | APWA Western Snow and Ice | Annual    |
|                           | Conference                |           |
| Lead, Infrastructure      | APWA North American Snow  | Bi-Annual |
| Maintenance               | Conference                |           |
|                           | APWA Western Snow and Ice | Annual    |
|                           | Conference                |           |
| Operator                  | AMHSA Defensive Driving   | Bi-Annual |
|                           | AMSHA Backhoe/Loader      | Bi-Annual |
|                           | AMHSA Front End Loader    | Bi-Annual |
|                           | AMHSA Plow Truck Sander   | Bi-Annual |
|                           | AMHSA Road Grader         | Bi-Annual |
|                           | AMHSA Skid Steer          | Bi-Annual |

 Table 7. Staff Winter Training Schedule

In addition, prior to the winter season, staff meet to discuss the strategy for winter maintenance, go over the spreading/plow responsibilities, and to review the safety issues. In the spring following the winter season, staff typically meet to discuss the successes and failures of the past winter maintenance campaign and to provide input and suggestions for improvement.

#### 4.8 Spill Response Procedures

The *Environmental Protection and Enhancement Act* (EPEA) (2000) requires any release of substances that could cause an adverse effect to the environment be reported to Alberta Environment and Parks.

The *Release Reporting Regulation* (1993) sets out what must be reported, when and to who the reports must be made.

In the case of a salt spill or extra heavy application the City would refer to the Alberta Environment *Reporting Spills and Releases* (2016) guidelines.

The release of road salts into the environment should be reported to Alberta Environment and Parks when:

• The release has caused, is causing, or may cause an adverse effect;

- The release is into a watercourse or into the groundwater or surface water in any quantity;
- If the amount released exceeds the quantities set out in the Code of Practice;
- If there is uncertainty whether the amount exceeds the quantities set out in the *Code of Practice*.

#### 4.9 Record Keeping

The City maintains a winter maintenance spreadsheet that contains total quantities of materials used and keeps records of annual weather data reports from Environment Canada.

Pending the implementation of the City's asset management program the City will strive to track the following information within the program:

- Areas maintained;
- Material used (sand and/or salt, and/or rock chips);
- Specified operator;
- Shift hours; and
- Pavement and air temperature.

The City retains records for the purchase of salt and sand for use in winter operations.

Currently no formal records are kept for application rates/route/storm.

#### 4.10 Monitoring

The City currently conducts quarterly Formal Work Place Inspections on operations to identify areas for corrective action or improvement and/or positive actions/initiatives noted.

On a three-year rotation the City also conducts external Environmental Audits on City facilities. The Environmental Audit identifies best management practices and items of non-compliance for follow-up action.

The City does not currently have chloride monitoring results associated with current salt management operations.

## 5.0 Salt Management Goals

#### 5.1 Overview

The City's current winter maintenance policies and practices form the baseline or benchmark upon which improvements can be made to manage the use of road salts more effectively and in turn its impact on the environment.

The City of Leduc has prepared a multi year work plan, to improve management of road salt and its winter maintenance policies, practices and procedures, though comparing current best management practices against the *TAC Salt Management Guide* and *Syntheses of Best Practices*; salt management goals are identified to address potential gaps and further protect the environment from the negative impacts of road salt, while maintaining road safety.

Key operational practices and strategies related to the effective management of road salt during winter maintenance activities are presented as goals, with a discussion of the objective, environmental

conditions, current situation, plan goal, responsibilities, performance measures and the approximate cost and timeline for implementation. These goals are not meant to be a comprehensive consideration of every possible best management practice, but rather a listing of improvements that are seen to be beneficial and feasible considering current conditions.

The Director of Public Services is responsible for overseeing all of the goals outlined in this plan; staff specific to implementation have been identified for each goal.

| Example - Subject           |  |  |
|-----------------------------|--|--|
| Objective                   | This section states the salt management            |  |
|                             | objective that is to be achieved.                  |  |
| Environmental Consideration | It is important to understand the rationale        |  |
|                             | behind the need to make changes. This section      |  |
|                             | briefly identifies the environmental               |  |
|                             | considerations that make it important to address   |  |
|                             | the subject area.                                  |  |
| Current Situation           | This section identifies the status of the subject  |  |
|                             | area upon initial implementation of the plan.      |  |
| Goal                        | The plan must have clearly stated goals and        |  |
|                             | timetables.  |  |
| Responsibility              | The Director of Public Services is responsible for |  |
|                             | overseeing all of the goals outlined in this plan; |  |
|                             | staff specific to implementation have been         |  |
|                             | identified for each goal.                          |  |
| Performance Measure         | It is important to monitor and measure the         |  |
|                             | progress implementing each element of the Salt     |  |
|                             | Management Plan. This section will establish the   |  |
|                             | criteria for measuring performance.                |  |
| Expected Costs              | Range from Low, Medium and High                    |  |
| Timeline                    | Range from Already In Place, Immediate, Short      |  |
|                             | Term, Medium Term, and Long Term                   |  |

#### 5.2 Management Practices

#### 5.2.1 Winter Maintenance Policy

| Snow and Ice Control I      | Policy (Level of Service)   |
|-----------------------------|---|
| Objective                   | To ensure that the City's <i>Snow and Ice Control</i><br><i>Policy</i> is reviewed and that any revisions are<br>approved by Council as needed, and<br>communicated to winter maintenance personnel.  |
| Environmental Consideration | The prescribed level of service in the Snow and Ice<br>Control Policy is the foundation for winter<br>maintenance programs and has significant impact<br>on salt use.   |
| Current Situation           | The City's <i>Snow and Ice Control Policy</i> is presented in Section 3.1   |
| Goal                        | <ul> <li>The Snow and Ice Control Policy will be reviewed<br/>annually and updated as needed.</li> <li>The Snow and Ice Control Policy will be updated to<br/>include: <ul> <li>Salt and Sand Storage</li> <li>Winter Patrol</li> </ul> </li> </ul> |
| Responsibilities            | Director of Public Services   |
| Performance Measure         | Presence of written <i>Snow and Ice Control Policy</i> that has been approved by Council.   |
| Expected Costs              | Low   |
| Timeline                    | Immediate   |

## 5.3 Equipment

## 5.3.1 Equipment Upgrading

| Equipment Upgrading         |  |
|-----------------------------|--|
| Objective                   | It is intended that the winter maintenance fleet<br>be capable of delivering appropriate levels of de-<br>icing materials within a full range of climatic<br>conditions.   |
| Environmental Consideration | Equipment upgrades will improve the capability<br>of placing the right amount of de-icing materials<br>in the right place at the right time, and will allow<br>for an increased level of data collection which, in<br>turn, leads to more effective use of salt.   |
| Current Situation           | Currently City spreaders have manual spreader<br>controls.<br>Three city vehicles are equipped with vehicle<br>mounted surface temperature measuring<br>devices. The placement of infrared thermometers<br>(IRTs) on spreaders would also enhance decision<br>making capabilities.<br>Currently City staff do not use pre-wetting in<br>their winter operations toolbox, although the City<br>has one truck with the capability.<br>Sand stockpiles are pre-treated with CaCl <sub>2</sub> . |
| Goal                        | As the spreader fleet comes up for replacement<br>within the City's vehicle replacement program<br>the following should be considered for addition<br>to the specification list, as justified:<br>• electronic spreader controls<br>• IRTs<br>• pre-wet capabilities   |
| Responsibilities            | Director of Public Services, Infrastructure and<br>Maintenance Manager   |
| Performance Measure         | % of equipment with electronic spreader controls, IRTs and pre wet capabilities.   |
| Expected Costs              | High   |
| Timeline                    | Long Term  |

#### 5.3.2 Equipment Calibration

| Equipment Calibration       |   |
|-----------------------------|---|
| Objective                   | To ensure that equipment is properly calibrated   |
|                             | at the beginning of the winter maintenance  |
|                             | season and that calibration is maintained during  |
|                             | the winter.   |
| Environmental Consideration | Effective placement of material is dependent  |
|                             | upon accurate calibration of distribution   |
|                             | equipment, and equipment that assists in  |
|                             | decision making.  |
| Current Situation           | All spreaders are manual and therefore can not  |
|                             | be calibrated.  |
|                             | Surface temperature measuring devices are not   |
|                             | currently calibrated.   |
| Goal                        | Surface temperature measuring devices are   |
|                             | calibrated annually by November, and re-  |
|                             | calibrated as needed.   |
|                             | • As electronic spreaders are acquired they will  |
|                             | be calibrated by November of each year.   |
|                             |   |
|                             | • Develop a policy for equipment calibration.   |
| References                  | TAC Syntheses of Post Practices Pood Salt   |
| References                  | TAC Syntheses of Best Practices Road Salt<br>Management for Salt Management Plans (1.0) |
| Responsibilities            | Fleet Supervisor  |
| Performance Measure         |   |
|                             | • % of equipment calibrated by November.  |
|                             | • Existence of policy for equipment calibration.  |
| Expected Costs              | Medium  |
| Timeline                    | Long Term   |
|                             |   |

## 5.4 Materials

#### 5.4.1 Material Ordering and Delivery

| Material Ordering and Delivery |   |
|--------------------------------|---|
| Objective                      | To maintain best practices and procedures in the            |
|                                | ordering and delivery of de-icer materials.                 |
| Environmental Consideration    | Improper housekeeping practices relating to the             |
|                                | delivery and handling of salt can increase loss to          |
|                                | the environment.  |
|                                | Excessive moisture in the de-icing material may             |
|                                | make the material unusable for use during the               |
|                                | winter season.  |
| Current Situation              | Salt and winter sand is delivered and stockpiled            |
|                                | inside the covered storage building. The City               |
|                                | retenders for abrasive materials, including sand            |
|                                | and rock chips, annually to ensure quality. Potash          |
|                                | salt is consistently ordered from a supplier in             |
|                                | Saskatchewan; the requirement for salt to be                |
|                                | tarped during delivery is included in the contract.         |
| Goal                           | Take the following measures with respect to                 |
|                                | material ordering and deliveries:                           |
|                                | <ul> <li>ensure that deliveries of salt and sand</li> </ul> |
|                                | are covered with waterproof tarpaulin                       |
|                                | and occur in good weather; and                              |
|                                | <ul> <li>ensure that the loading pads are kept</li> </ul>   |
|                                | clean of material.  |
|                                | All deliveries are to be recorded on approved               |
|                                | forms to summarize:   |
|                                | <ul> <li>weather conditions</li> </ul>                      |
|                                | <ul> <li>required tarping</li> </ul>                        |
|                                | <ul> <li>transfer of material indoors</li> </ul>            |
|                                | <ul> <li>loading pad cleaned; and</li> </ul>                |
|                                | <ul> <li>weigh ticket with truck number and net</li> </ul>  |
|                                | weight  |
| References                     | TAC Syntheses of Best Practices Road Salt                   |
|                                | Management for Salt Management Plans (1.0)                  |
| Responsibilities               | Infrastructure and Maintenance Manager                      |
| Performance Measure            | % of deliveries tarped/ordered in good                      |
|                                | weather.  |
|                                |   |
|                                | Audit compliance of housekeeping practices                  |
|                                | through periodic yard inspections.                          |
|                                |   |
| Expected Costs                 | Low   |

## 5.4.2 Salt Use Record Keeping

| Salt Use Rec                | ord Keeping   |
|-----------------------------|---|
| Objective                   | To provide an accurate record of salt and sand<br>usage by route and vehicle to be able to fine tune<br>the amount of material to be spread for varying<br>climatic and pavement conditions.  |
| Environmental Consideration | Effective salt management requires an accurate<br>understanding of how much is being used, and<br>where. It is not sufficient to measure yearly or<br>seasonal gross totals since these can very widely<br>year-to-year due to weather fluctuations.  |
| Current Situation           | Current usage data is variable. Salt use is<br>rationalized at the end of each season by<br>comparing the amount of salt ordered to residual<br>and usage data.   |
| Goal                        | <ul> <li>Pending the implementation of the City's asset management program the City will strive to track salt use through the program.</li> <li>Provide all vehicles with Automatic Vehicle Locating (AVL) to assist with tracking of service provided. AVL would also assist with the analysis of complaints and for use against any claims against the City.</li> <li>Weigh trucks as they enter and leave the maintenance yard to confirm how much was spread on the serviced route.</li> <li>Download data from electronic spreaders as they become available.</li> </ul> |
| Responsibilities            | Director of Public Works, Infrastructure and<br>Maintenance Manager, Infrastructure and<br>Maintenance Lead, Infrastructure and<br>Maintenance Operator   |
| Performance Measure         | Completion of year end salt records and benchmarked routes.   |
| Expected Costs              | Medium  |
| Timeline                    | Short Term – Long Term  |

#### 5.4.3 Salt Application Rates

| Salt and Sand Application Rates |   |
|---------------------------------|---|
| Objective                       | Develop documented standard application rates       |
|                                 | for each type of material and pavement condition    |
|                                 | to generate consistent decision making.             |
| Environmental Consideration     | Effective salt management requires an accurate      |
|                                 | understanding of how much is being used, and        |
|                                 | where.  |
| Current Situation               | The Roads foreman and Operators are allowed         |
|                                 | latitude in salt application depending upon road    |
|                                 | and weather conditions. Consistent application      |
|                                 | rates have not yet been established.                |
| Goal                            | Application rates for salt and/or sand/salt will be |
|                                 | investigated and tested under different             |
|                                 | conditions to determine an effective program        |
|                                 | that contributes to a reduction in salt use. Once   |
|                                 | developed, corresponding salt application rates     |
|                                 | will be consistently applied based on type of       |
|                                 | precipitation, temperature and pavement             |
|                                 | condition.  |
| Responsibilities                | Infrastructure and Maintenance Manager,             |
|                                 | Infrastructure and Maintenance Lead                 |
| Performance Measure             | Documented application rates                        |
| Expected Costs                  | Low   |
| Timeline                        | Long Term   |

## 5.5 Sand and Salt Storage

| Salt and Sand Storage       |   |
|-----------------------------|---|
| Objective                   | All de-icing chemicals shall be stored inside   |
|                             | proper storage structures as to minimize loss of  |
|                             | salt to the environment.  |
| Environmental Consideration | If not properly stored, de-icing chemicals can be lost to the environment in large quantities |
|                             | because of exposure to precipitation and wind.  |
|                             | This loss can be costly due to actual loss of salt  |
|                             | and potential environmental damage. Loading of  |
|                             | salt/mix spreading equipment inside a storage   |
|                             | facility is preferred to outside loading to reduce  |
|                             | loss of salt to the environment.  |
| Current Situation           | 100% of sites where mix/salt is stored has the  |
|                             | mix/salt placed inside structures. 100% of sites  |
|                             | storage is on impermeable pads. 100% of the   |
|                             | sites have drainage controls in place.  |
|                             | All loading and dumping is conducted inside of  |
|                             | the storage structure.  |
| Goal                        | Continue with current salt storage practices.   |
| References                  | TAC Syntheses of Best Practices Road Salt   |
|                             | Management for Design and Operation of  |
|                             | Maintenance Yards (7.0)   |
| Responsibilities            | Manager of Infrastructure and Maintenance   |
| Performance Measure         | % of sites where mix/salt is stored inside, % of  |
|                             | sites with storage on impermeable pads and % of   |
|                             | sites with drainage controls in place.  |
| Expected Costs              | Low   |
| Timeline                    | Already in Place.   |

#### 5.6 Storm Response

#### 5.6.1 Winter Patrol

| Winter Patrol               |  |
|-----------------------------|--|
| Objective                   | Winter road conditions are monitored in an<br>appropriate fashion to be able to react to<br>changing weather and road conditions and<br>ensure that levels of service for the public are<br>maintained.  |
| Environmental Consideration | Accurate interpretation of conditions and<br>appropriate levels of action to provide safe road<br>conditions will result in timely and efficient<br>application of winter de-icing materials.  |
| Current Situation           | Winter patrol is conducted by day shift and night<br>shift, Monday to Friday, as required, based on<br>weather conditions. On the weekend a standby<br>operator also conducts winter patrol at the same<br>time as checking the reservoir and as required<br>according to weather conditions |
| Goal                        | Update the Snow and Ice Control Policy with<br>information on winter patrol procedures – or<br>develop winter patrol policy  |
| Responsibilities            | Director of Public Services, Manager of<br>Infrastructure and Maintenance, Infrastructure<br>and Maintenance Lead  |
| Performance Measure         | <ul> <li>The existence of documented winter<br/>patrol procedures.</li> <li>Documentation of road and weather<br/>conditions and appropriate responses to<br/>situations.</li> </ul>   |
| Expected Costs              | Low  |
| Timeline                    | Short Term   |

#### 5.6.2 Weather Monitoring

| Weather Monitoring          |   |
|-----------------------------|---|
| Objective                   | To provide timely and accurate weather                    |
|                             | information to assist in snow and ice control             |
|                             | decision making.  |
| Environmental Consideration | Effective use of salt is dependent upon good              |
|                             | snow and ice control decision making, which in            |
|                             | turn depends on good weather information. Salt            |
|                             | can be wasted if information is inaccurate or not         |
|                             | timely.   |
| Current Situation           | The City of Leduc currently monitors websites             |
|                             | such as Environment Canada for weather                    |
|                             | forecasting and radar and uses municipal staff            |
|                             | observations, and communications from the                 |
|                             | general public to monitor weather.                        |
|                             | Staff also monitor pavement temperatures by use           |
|                             | of on-board infra-red thermometers.                       |
| Goal                        | To gather additional information by                       |
|                             | implementing a Road Weather Information                   |
|                             | System (RWIS) to transmit real-time weather               |
|                             | data and pavement and ground temperatures                 |
|                             | through a dedicated website.                              |
| Responsibilities            | Infrastructure Analyst, Manager of Infrastructure         |
|                             | and Maintenance, Infrastructure and                       |
|                             | Maintenance Lead  |
| Performance Measure         | RWIS weather data   |
|                             | <ul> <li>% of decision-making staff trained to</li> </ul> |
|                             | interpret data  |
| Expected Costs              | Medium  |
| Timeline                    | Long Term   |

## 5.6.3 Storm Response Record Keeping

| Storm Response Record Keeping |  |
|-------------------------------|--|
| Objective                     | To improve overall storm monitoring and  |
|                               | response capabilities  |
| Environmental Consideration   | Accurate record keeping and reporting during   |
|                               | snow and ice control activities will allow a review  |
|                               | of storm response and ultimately result in the   |
|                               | most effective response in similar situations. This  |
|                               | will optimize the use of salt. It will also provide  |
|                               | information for due diligence defence.   |
| Current Situation             | Environment Canada weather reports are kept on   |
|                               | file annually.   |
|                               | Quantity of material used per shift or weather   |
|                               | event is not currently recorded.   |
| Goal                          | Record keeping will be formalized  |
|                               | <ul> <li>Pending the implementation of the City's</li> </ul>   |
|                               | asset management program the City will   |
|                               | strive to track salt use through the program;  |
|                               | the program should allow the City to   |
|                               | reference response actions specific to storm   |
|                               | events by date   |
|                               | <ul> <li>As vehicles with AVL become available track</li> </ul>  |
|                               | and record distance and routes   |
|                               | <ul> <li>As electronic spreaders become available</li> </ul>   |
|                               | record quantity of material used per   |
|                               | shift/route  |
|                               | <ul> <li>As RWIS information becomes available track</li> </ul>  |
| Despensibilities              | applicable data  |
| Responsibilities              | Infrastructure Analyst, Infrastructure and<br>Maintenance Lead   |
| Performance Measure           | % completed Winter Roadway Maintenance   |
|                               | <ul> <li>Service Records.</li> </ul>   |
|                               | <ul> <li>A documented storm response plan.</li> </ul>  |
|                               | <ul> <li>A documented storm response plan.</li> <li>Meeting the City's service level indicated in</li> </ul> |
|                               | • Meeting the City's service level indicated in the Snow and Ice Control Policy.                             |
| Expected Costs                | Medium   |
| Timeline                      |  |
|                               | Short – Long Term  |

## 5.7 Snow Removal and Disposal

|                             | orage Facilities   |
|-----------------------------|--|
| Objective                   | To ensure snow removal and disposal operations<br>are done efficiently and in an environmentally<br>friendly manner to reduce or eliminate potential<br>impacts at snow disposal sites.  |
| Environmental Consideration | Management of snow disposal sites and disposal<br>operations can assist in leading to a reduction of<br>environmental impacts. Review of disposal<br>operations can lead to adopting methods that are<br>less harmful to the environment.  |
| Current Situation           | Currently salt impacted snow removed from City<br>roadways is stored at the Engineered Snow<br>Storage Facility, which has a clay base but is<br>unpaved. There has been no benchmark<br>established to determine the levels of salt,<br>oil/grease and heavy metals at this site or at the<br>point where the melt water discharges to the<br>storm sewer. Snow from unsalted areas is stored<br>at 1 of 3 unpaved temporary snow storage sites.<br>Sediment left behind after snow melt is sampled<br>for landfill disposal. The City is also looking into<br>washing the sediment and drying it for re-use. |
| Goal                        | <ul> <li>Monitor the levels of chloride and<br/>hydrocarbons at snow storage sites prior to<br/>the winter season and after. Sample snow<br/>storage effluent in early spring.</li> </ul>  |
|                             | <ul> <li>Implement drainage controls at temporary<br/>snow storage sites, particularly sites within<br/>proximity of salt vulnerable areas (i.e. west<br/>side temp. site where effluent has potential<br/>to impact Deer Creek)</li> </ul>  |
| References                  | TAC Syntheses of Best Practices Road Salt<br>Management for Snow Storage and Disposal (8.0)  |
| Responsibilities            | Manager of Infrastructure Maintenance  |
| Performance Measure         | <ul> <li>Monitoring results for soil and melt water<br/>effluent.</li> <li>Number of snow storage sites with drainage</li> </ul>   |
|                             | controls   |
| Expected Costs              | controls.<br>Medium  |

## 5.8 Salt Vulnerable Areas

|                             | Salt Vulnerable Areas  |
|-----------------------------|--|
| Objective                   | To identify, monitor and protect salt vulnerable                     |
|                             | areas within the City.   |
| Environmental Consideration | Environmentally sensitive areas that are                             |
|                             | impacted by salt use may require unique                              |
|                             | solutions, including the use of other strategies or                  |
|                             | alternatives to typical de-icers to sustain the                      |
|                             | unique features and functions of the area. The                       |
|                             | Code of Practice for Environmental Management                        |
|                             | of Road Salts identifies concentrations of chloride                  |
|                             | in the environment at which negative                                 |
|                             | environmental impacts are likely to occur, and                       |
|                             | furthermore suggests a program to assess the                         |
|                             | levels of impact due to winter maintenance in                        |
|                             | these areas.   |
| Current Situation           | A Draft Environmentally Significant Areas Study                      |
|                             | for the City identifies key natural areas.                           |
| Goal                        | To map vulnerable areas for operator                                 |
|                             | reference during salt applications and                               |
|                             | develop guidelines to reduce potential                               |
|                             | impacts in the vicinity (i.e. use rock chips                         |
|                             | instead of treated sand).  |
|                             | <ul> <li>Initiation of monitoring to explore the level of</li> </ul> |
|                             | impact resulting from the City's winter                              |
|                             | maintenance practices (i.e. Telford Lake, Deer                       |
|                             | Creek).  |
| References                  | TAC Synthesis of Best Practices for: Drainage and                    |
|                             | Stormwater Management (4.0) and Vegetation                           |
|                             | Management (6.0).  |
| Responsibilities            | Manager of Infrastructure Maintenance,                               |
|                             | Environmental Sustainability Coordinator                             |
| Performance Measure         | Guidelines for winter road maintenance                               |
|                             | in the vicinity of these areas.                                      |
|                             | <ul> <li>Number of operators aware of</li> </ul>                     |
|                             | salt vulnerable areas  |
|                             | <ul> <li>Reporting on chloride concentrations in</li> </ul>          |
|                             | natural areas.   |
| Expected Costs              | Low – Medium   |
| Timeline                    | Short – Long Term  |
|                             | 5  |

#### 5.9 Communications

| Communications              |  |
|-----------------------------|--|
| Objective                   | To inform staff and the public about the City's    |
|                             | winter maintenance program and Salt                |
|                             | Management Plan and inform the public that         |
|                             | road salt is not toxic to humans.                  |
| Environmental Consideration | Increased awareness of the role of road salt in    |
|                             | winter maintenance and opportunities for           |
|                             | managing road salt will improve everyone's         |
|                             | understanding of the importance of proper salt     |
|                             | management.  |
| Current Situation           | The Snow and Ice Control Policy, as well as        |
|                             | information about salt use is on the City website. |
| Goal                        | Provide annual information updates to the public   |
|                             | on the policies and practices of the operations    |
|                             | during the winter months, including information    |
|                             | on salt toxicity, through various mediums such as  |
|                             | press releases, handouts, websites etc.            |
| Responsibilities            | Manager of Infrastructure Maintenance,             |
|                             | Infrastructure and Maintenance Lead,               |
|                             | Communications                                     |
| Performance Measure         | The City's webpage is updated annually             |
| Expected Costs              | Medium   |
| Timeline                    | Short Term   |

#### 5.10 Training

| Snow and Ice Control Training |   |  |  |
|-------------------------------|---|--|--|
| Objective                     | To ensure that all management staff and   |  |  |
|                               | operators are trained in snow and ice control, including salt management practices. |  |  |
| Environmental Consideration   |   |  |  |
|                               | To achieve effective implementation of a salt                                       |  |  |
|                               | management program, staff must understand the rationale behind the measures being   |  |  |
|                               | implemented as well as what is expected of  |  |  |
|                               | them.   |  |  |
| Current Situation             | The City currently provides staff training for                                      |  |  |
| current situation             | winter maintenance personnel, including courses                                     |  |  |
|                               | taken through the Alberta Municipal Health and                                      |  |  |
|                               | Safety Association (AMHSA) as required. Staff                                       |  |  |
|                               | attend conferences to discuss issues such as new                                    |  |  |
|                               | equipment, material trends in winter  |  |  |
|                               | maintenance, regulatory changes and common  |  |  |
|                               | issues relating to winter storm management.   |  |  |
|                               | Completion of training courses is recorded in                                       |  |  |
|                               | Intelex.  |  |  |
| Goal                          | Training schedules will be formalized. To   |  |  |
|                               | continue with current training programs,  |  |  |
|                               | evaluate/provide new training opportunities as                                      |  |  |
|                               | they become available. Training modules in the                                      |  |  |
|                               | following areas should be considered:   |  |  |
|                               | Good housekeeping practices   |  |  |
|                               | <ul> <li>Interpretation of weather and pavement<br/>conditions</li> </ul>           |  |  |
|                               | Proper use of infra red thermometers  |  |  |
|                               | When and how to apply chemicals   |  |  |
|                               | Health and safety requirements; and   |  |  |
|                               | • Proper record keeping and review  |  |  |
| Reference                     | TAC Syntheses of Best Practices Road Salt   |  |  |
|                               | Management for Training (2.0)   |  |  |
|                               | Appendix B. Examples of Staff Training Program                                      |  |  |
| Responsibilities              | Director of Public Services   |  |  |
| Performance Measure           | Number of supervisory staff receiving training.                                     |  |  |
|                               | Number of operators receiving training.   |  |  |
| Expected Costs                | Medium  |  |  |
| Timeline                      | Medium Term   |  |  |

## 5.11 Technology Review

| Technology Review           |  |  |
|-----------------------------|--|--|
| Objective                   | To keep informed and up to date on new                         |  |
|                             | innovations in snow and ice control.                           |  |
| Environmental Consideration | New techniques, procedures, and technologies                   |  |
|                             | may provide new methods for reducing salt                      |  |
|                             | entering the environment.                                      |  |
| Current Situation           | Pre-wetting of sand with CaCl <sub>2</sub> . City attend staff |  |
|                             | conferences to stay up to date on new                          |  |
|                             | technologies.  |  |
| Goal                        | On an annual basis new technologies and proven                 |  |
|                             | alternative methods to combat winter storms will               |  |
|                             | be reviewed to determine their applicability in                |  |
|                             | altering current practices.                                    |  |
| Responsibilities            | Director of Public Services, Infrastructure Analyst,           |  |
|                             | Manager of Infrastructure and Maintenance,                     |  |
|                             | Infrastructure and Maintenance Lead                            |  |
| Performance Measure         | Report on new developments.                                    |  |
|                             | Number of people attending conferences                         |  |
|                             | annually.  |  |
| Expected Costs              | Low  |  |
| Timeline                    | Short Term   |  |

## 5.12 Spill Response

| Spill Response              |  |  |  |
|-----------------------------|--|--|--|
| Objective                   | To have standard spill response procedures in      |  |  |
|                             | place to ensure spills are appropriately managed.  |  |  |
| Environmental Consideration | As per the Canadian Environmental Protection       |  |  |
|                             | Act salt may have an immediate or long term        |  |  |
|                             | harmful effect on the environment – spill          |  |  |
|                             | procedures will reduce the potential for adverse   |  |  |
|                             | environmental impacts due to excessive salt        |  |  |
|                             | exposure.  |  |  |
| Current Situation           | In the case of a salt spill or extra heavy         |  |  |
|                             | application the City would refer to the Alberta    |  |  |
|                             | Environment Reporting Spills and Releases (2016)   |  |  |
|                             | guidelines.  |  |  |
| Goal                        | The development of a Spill Response Policy and     |  |  |
|                             | Procedure for when salt spills while spreading or, |  |  |
|                             | when controls have become misadjusted to cause     |  |  |
|                             | an overabundance of salt being placed. The         |  |  |
|                             | procedure should include information on who to     |  |  |
|                             | notify, how and when to respond, and what          |  |  |
|                             | resources may be required. An Environmental        |  |  |
|                             | Release Report form should also be developed       |  |  |
|                             | for tracking information.                          |  |  |
| Responsibilities            | Manager of Infrastructure Maintenance,             |  |  |
|                             | Environmental Sustainability Coordinator           |  |  |
| Performance Measure         | Development of Spill Response Policy and           |  |  |
|                             | Procedure, the number of employees trained in      |  |  |
|                             | spill response guidelines and the number of spill  |  |  |
|                             | response report forms filled out.                  |  |  |
| Expected Costs              | Low  |  |  |
| Timeline                    | Immediate  |  |  |

#### 5.13 Annual Review

The Salt Management Plan is a continual improvement document and recognizes that change will be incremental and ongoing. The Plan is intended as a starting point for the City to proceed with the implementation and continuance of best management practices for winter maintenance operations. The long term goal of this plan is to protect the environment from excessive concentrations of road salts while at the same time, ensure that winter roads are kept safe.

Within the *Code of Practice for the Environmental Management of Road Salts, Annex C: Monitoring and Measuring Progress,* is included in order to establish a common approach to monitoring and measuring the progress of an organization in the use of road salt, implementation of best management practices and the concentration of road salt in the environment.

Environment Canada has developed a template Annual Report Form of the basic information to be collected and reported. The City of Leduc will utilize this template form for the purpose of providing consistency of information reporting to the federal agency. The report is required to be submitted annually by June 30<sup>th</sup>. See **Appendix D** for Environment Canada, Road Salts Annual Report Form (2004).

This review should be integrated into the City's budgetary process to permit timely acquisitions of new equipment and to identify other funding needs as required.

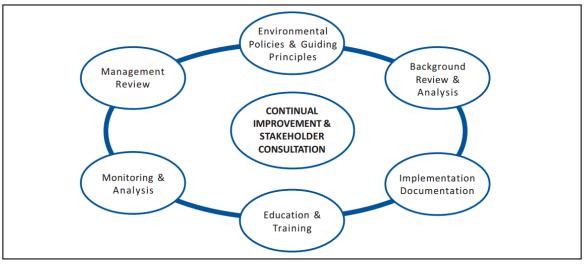


Figure 1 – Salt Management Process

## 6.0 Conclusion

Effective road salt management requires dedication to adopting, implementing and refining best management practices. Public safety must be maintained as best management practices are implemented. Personnel at all levels of the organization will need to be trained and educated so that maximum benefits are realized.

## Appendix A. Winter Severity/Event Criteria

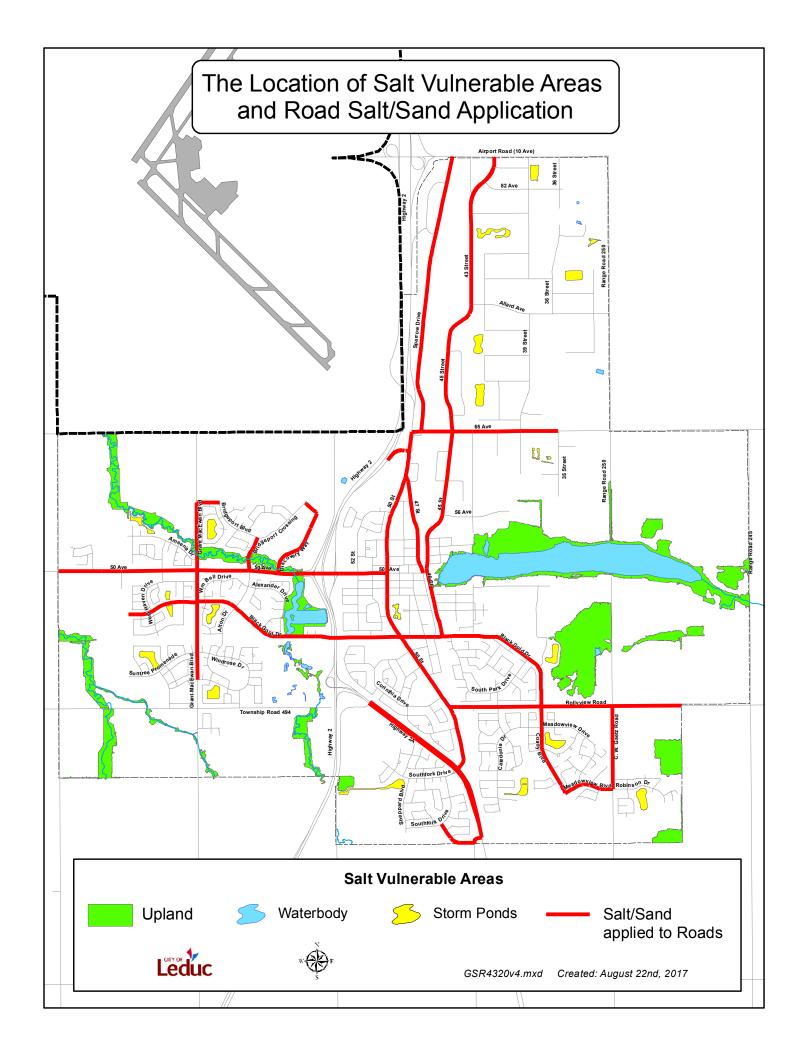
Winter Severity/Total Number of Events

| Month     | Year |      |
|-----------|------|------|
|           | 2016 | 2017 |
| January   | 7    | 6    |
| February  | 11   | 5    |
| March     | 2    | 12   |
| April     | 2    | 9    |
| May       | -    | -    |
| June      | -    | -    |
| July      | -    | -    |
| August    | -    | -    |
| September | -    | -    |
| October   | 5    | -    |
| November  | 7    | -    |
| December  | 11   | -    |
| Total     | 45   | 32   |

Event Criteria: One or more of the following conditions must be met:

- Total Snow > 2 cm
- Total Rain > 1 mm and Minimum Temp < 0°C
- Speed of Maximum Wind Gust > 40 km/hr and Snow on the Ground

Appendix B. The Location of Salt Vulnerable Areas and Arterial Road Salt/Sand Application



# Appendix C. Current Maintenance Practices as Measured Against Best Management Practices

As per the Transportation Association of Canada Synthesis of Best Practices Road Salt Management 1.0 - Salt Management Plans, an inventory of current practices must be established to form a benchmark against which progress can be measured. The following elements may be considered in an overall situational analysis:

#### Spreading

| Current Application Rate for each type of          | No set application rates                   |
|--|--|
| material and pavement condition:                   |  |
| Percentage of fleet with pre-wetting?              | 1 truck                                    |
| Percentage of fleet with liquid only applications? | 0%   |
| Use of alternative freeze point depressants        | CaCl <sub>2</sub> (28,000 L used annually) |
| Number of Road Weather Information systems         | 0%   |
| Number of other surface temperature measuring      | 3 vehicle mounted, 1 hand-held             |
| devices (hand-held or vehicle mounted)             |  |
| Use of dedicated pavement and/or atmospheric       | 0  |
| forecasting  |  |

#### Salt Vulnerable Areas

| Location of salt vulnerable areas                | Identified in Environmentally Significant Areas |  |
|--|---|--|
|  | Study   |  |
| Description of winter maintenance practices in   | N/A   |  |
| the vicinity of vulnerable areas (i.e. alternate |   |  |
| treatment)                                       |   |  |

#### Sand and Salt Storage

| Number and Capacity of Storage Sites   | 1 storage site - 2,183 m <sup>2</sup> The facility can hold<br>approximately 190 m <sup>3</sup> of salt, 4,600 m <sup>3</sup> of sand<br>and 310 m <sup>3</sup> of rock chips |
|--|---|
| Percentage of salt and sand/salt stored under cover on impermeable pads              | 100%  |
| Percentage of facilities with indoor loading   | 100%  |
| Percentage of sites with management of salt impacted drainage and vehicle wash water | 100%  |
| Levels of environmental indicators (e.g. chloride levels)                            | N/A   |
| Percentage of salt in winter sand  | 19%   |
| Existence of a good housekeeping policy, and adherence to this policy                | Good housekeeping practices but no formal policy  |

# **Snow Disposal Sites**

| Number and capacity of snow disposal sites                                | 1 permanent engineered site, three temporary sites; capacity unknown |
|---|--|
| Levels of environmental indicators (e.g. chloride levels)                 | N/A  |
| Percentage of disposal sites with water<br>management systems             | 25% (The Engineered Snow Storage Facility)                           |
| Conformance with existing environmental standards for snow disposal sites | Yes – all registered with Alberta ESRD                               |
| Existence of a good housekeeping policy and adherence to the policy       | Good house keeping practices but no formal policy                    |

# Training

| Percentage and frequency of staff receiving   | See Table 7. Staff Winter Training Schedule |
|---|---|
| training in salt best management practices    |   |
| broken down into categories (e.g. managers,   |   |
| supervisors and operators) and topics covered |   |

# **Research and Testing**

| In the interest of continual improvement,        | No formal program in place. |
|--|-----------------------------|
| organizations should have a program to identify, |                             |
| test, adapt and adopt new approaches             |                             |

#### **Documented Policies**

| Level of service for each facility/roadway segment | City of Leduc Snow and Ice Policy           |
|--|---|
| Salt and sand application rates                    | Currently no formal application rates       |
| Managed sand and salt storage                      | Good housekeeping practices in place but no |
|  | formal policy                               |
| Good housekeeping practices for maintenance        | Good housekeeping practices in place but no |
| yards consistent with TAC's Design and Operation   | formal policy                               |
| of Road Maintenance Yards Synthesis of Best        |   |
| Practices  |   |
| Equipment calibration and re-calibration           | Currently no policy                         |
| Training   | Currently no policy                         |
| Snow Disposal                                      | Good housekeeping practices in place but no |
|  | formal policy                               |
| Incorporation of salt management consideration     | Currently no policy                         |
| into facility design and construction              |   |
| Salt Vulnerable Areas                              | Currently no policy                         |

Appendix D. Environment Canada, Road Salts Annual Report Form (2004)

# D – Annual Report Form

# Road Salts Annual Report Form

Reporting information for the period of September 1<sup>st</sup> to May 31<sup>st</sup>. Year: 20\_\_\_\_

#### Purpose:

The purpose of this form is to provide information required in Annex C of the Code of Practice for the Environmental Management of Road Salts. It will be used to help monitor and measure progress in road salt management, the implementation of best management practices with respect to road salt, and the concentration of road salt in the environment. Information reported will be used in conjunction with additional data (winter severity weather data, environmental monitoring data, cases studies, water quality monitoring programs, and road safety data) to determine the extent and success of implementation of the Code of Practice.

# You may submit the report:

- 1- on-line at: www.ec.gc.ca/nopp/roadsalt
- 2- via mail:

Minister of the Environment c/o Director, Chemicals Control Branch Environment Canada Place Vincent Massey 351 St. Joseph Blvd., 12th Floor Gatineau QC K1A 0H3

- 3- via fax: 1-(888)-391-3695
- 4- via e-mail: roadsalt@ec.gc.ca

Assistance in filling out the report may also be obtained at the mailing and e-mail address listed above.

Due date: June 30<sup>th</sup>, 2005 and every following year.

# Annual Report Form

Year: 20\_\_\_\_

# 1. Background Information

| Organization  |
|---|
| Name:   |
| Street Address:                                     |
| Mailing Address (if different from street address): |
| Population (municipality only):                     |
| Technical Contact (name and title):                 |
| Phone Number (including area code):                 |
| Fax (if available):                                 |
| E-mail (if available):                              |

#### Salt Management Plan

Does your organization have a salt management plan:

Date salt management plan was approved by Council:

Most recent date salt management plan was revised (if applicable):

Additional information:

# **Road Length Serviced**

Total length of road on which salt is applied in your jurisdiction, reported in two-lane equivalent: \_\_\_\_\_\_ two-lane-kilometres.

Describe any additional information on your total length of road on which your organization applies salt (i.e. sidewalk length):

#### Winter Severity

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Rate the severity of the winter compared with "normal" conditions for your area, according to your perspective (check one):

Below Average 🗆 Average 🗆 Above Average 🗆

**Municipal Organizations Only:** Total number of events averaged over all districts within the organization's jurisdiction requiring salt application for winter road maintenance for the period from September 1<sup>st</sup> to May 31<sup>st</sup>:

**Note:** Information on the snowfall, number of days with freezing rain and average temperature may be collected by Environment Canada from the Meteorological Services of Canada to further assess the severity of the winter in various geographical areas across Canada.

Additional information:

# 2. Materials Used

Provide the total quantity and concentration of road salts found in all materials used (including abrasives) for winter road maintenance, for the period of September 1<sup>st</sup> to May 31.

| Quantity and Concentration   |        |   |                                  |
|--|--------|---|----------------------------------|
| Material   | Solids | oriente de la companya de la company | iquids                           |
|  | Tonnes | Litres  | Concentration<br>(average % wt ) |
| NaCl   |        |   |                                  |
| CaCl <sub>2</sub>  |        |   |                                  |
| MgCl <sub>2</sub>  | N/A    | ****  |                                  |
| Other chloride<br>materials<br>(e.g.sand/salt<br>mix ratio and<br>range) |        |   |                                  |

Describe any non-chloride materials used (e.g. corn residue, CMA, etc.) for winter road maintenance:

#### 3. Material Storage

Does your organization have a "good housekeeping"<sup>2</sup> policy: 
 Yes

26

🗆 No

 $<sup>^2</sup>$  « good housekeeping » means the prevention or control of releases from existing and new sites. In pursuing this objective, the following practices should be considered: coverage of salt piles and blended salt-sand piles, handling practices that avoid uncontrolled releases, drainage management, wash water collection and treatment, training of personnel, and monitoring of the effectiveness of the facility.

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Provide the organization's long term objectives, as indicated in your salt management plan, for implementing best management practices related to material storage, as well as the state of implementation as of May 31.

| Practice  | Current | Long term<br>objective |
|---|---------|------------------------|
| Quantity of salt covered by a permanent roof              | %       | %                      |
| Quantity of salt stored on an impermeable surface         | %       | %                      |
| Quantity of abrasives covered                             | %       | %                      |
| Sites with run-off collection and/or management system(s) | %       | %                      |
| Other (specify):  | %       | %                      |

Add any additional practices and related objectives identified in the organization's salt management plan, as required.

# 4. Winter Road Maintenance Equipment and Road Salt Application Practices

Provide the organization's long term objective, as indicated in your salt management plan, for implementing best management practices related to winter road maintenance equipment and application practices, as well as the state of implementation as of May 31.

| Practice  | Current | Long term<br>objective |
|---|---------|------------------------|
| Fleet equipped with*<br>- electronic spreader controllers                 | %       | %                      |
| - pre-wetting equipment   | %       | %                      |
| - direct liquid application   | %       | %                      |
| - infrared thermometers   | %       | %                      |
| * a piece of equipment could be listed more than once                     |         |                        |
| Number of Road Weather Information System<br>(RWIS) installations (owned) |         |                        |
| Other (i.e. sidewalk equipment with de-icing capability)                  |         |                        |
| Other (specify):  |         |                        |

Add any additional practices and related objectives identified in the organization's salt management plan, as required.

Does the organization regularly calibrate its equipment:  $\Box$  Yes

🗆 No

Number of times the organization calibrates its equipment last year: \_\_\_\_

Describe any additional practices related to the calibration of your organization's equipment.

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### 5. Snow Disposal

Does your organization have snow disposal guideline: Yes No

Provide your organization's objective, as indicated in the salt management plan, for implementing best management practices related to snow disposal, as well as the state of implementation as of May 31. Add any additional practices and related objectives identified in the organization's salt management plan, as required.

| Practice   | Current | Long term<br>objective |
|--|---------|------------------------|
| Sites with runoff collection and/or management system(s) | %       | %                      |
| Methods of disposal (i.e. snow melters)                  |         |                        |
| Other (specify):   |         | <u> </u>               |
| Other (specify):   |         |                        |

# 6. Winter Road Maintenance Training

Does your organization have a winter road maintenance training program or utilize an outside training program (e.g. TAC, OGRA) :

□ Yes Specify: □ No

Provide your organization's objective, as indicated in the salt management plan for percentage of winter road maintenance personnel trained with regard to salt management:

Provide the total number of winter road maintenance personnel trained as of May 31 :

Provide the percentage of winter road maintenance personnel trained in the last year:

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# 7. Areas Vulnerable to Road Salts

Has your organization completed an inventory of areas vulnerable<sup>3</sup> to road salt :  $\Box$  Yes  $\Box$  No

Has your organization identified/designated areas vulnerable to road salts:

Describe any additional salt management practices taken in identified vulnerable areas:

#### 8. Environmental Monitoring

Does your organization have an environmental monitoring program :

Describe any environmental monitoring done related to road salts (i.e. water analysis, impact on vegetation or soil testing).

<sup>&</sup>lt;sup>3</sup> See Annex B of the Code of Practice for more information

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#### 9. Comments

Provide any additional comments:

(print name)

(date)

(signature)

Environment Canada thanks you for submitting your annual report. Your collaboration is appreciated.

# Appendix E. Other Salt Management Plans Reviewed in the Development of this Plan

https://www.ec.gc.ca/sels-salts/default.asp?lang=En&n=E68EE1F4-1&offset=5&toc=hide

#### Other resources:

https://www.ajax.ca/en/exploreoutdoors/resources/TownofAjax-SaltMgmtPlan 1.pdf - Town of Ajax

http://city.brockville.on.ca/UploadedFiles/slatman.pdf - City of Brockville

http://www.stjohns.ca/sites/default/files/files/publication/Salt%20Management%20Plan%20Winter%202005-2006%20\_0.pdf – City of St. John's

http://www.northumberlandcounty.ca/en/departments\_publicworks/resources/2015\_salt\_management/Salt\_Management\_Plan\_2015.pd <u>f</u> - County of Northumberland

http://wellington-north.com/content/government/departments/public-works/roads/salt\_management\_plan.pdf - Municipalities of North Wellington County