

## **AGENDA**

### **LEDUC COUNTY & CITY OF LEDUC JOINT COUNCIL MEETING**

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**Date & Time:** Tuesday, January 9<sup>th</sup>, 2018  
5:00 to 8:00 p.m.

**Location:** Nisku Recreation Centre

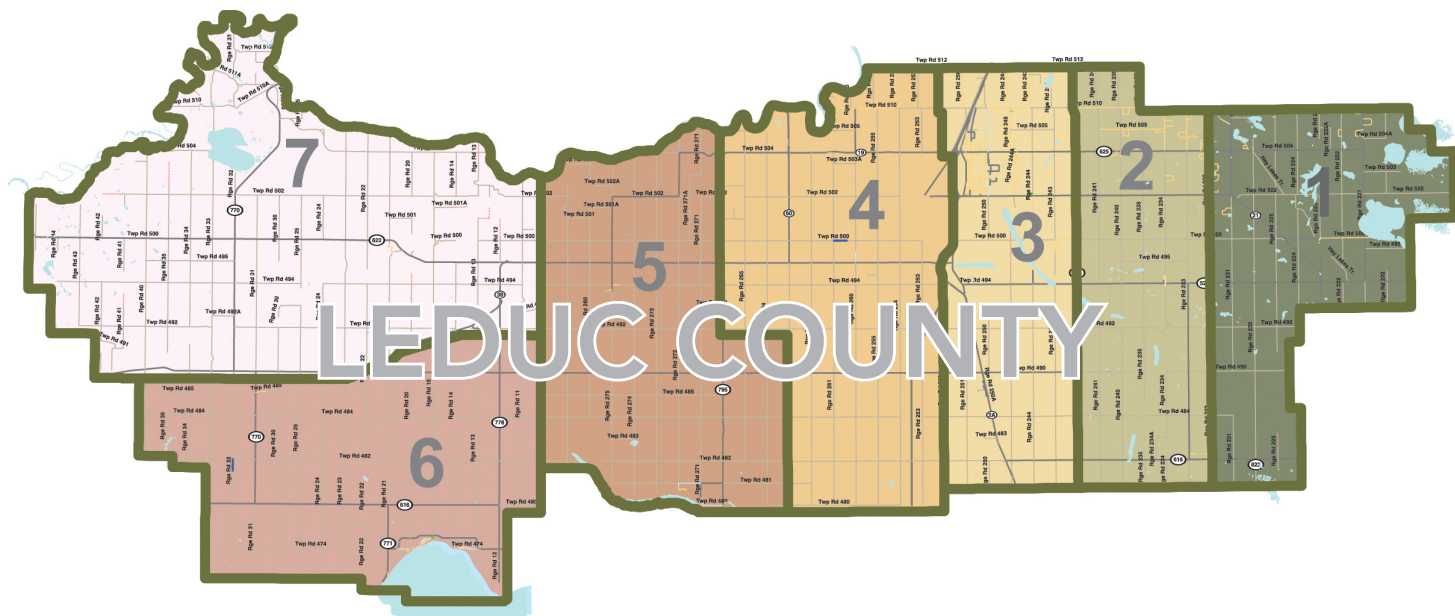
**Topic:** City/County Joint Council Meeting

**Meeting Purpose:**

- Build relationships for the new four-year term
- Review our history of working together
- Review and discuss sub-regional priorities

1. Review of Agenda **(5 minutes)**
2. Dinner and networking **(45 Minutes)**
3. History of working together – past to present **(15 Minutes)**
4. Councils' Vision for Regional Collaboration – visioning session led by Mayors Doblanko and Young **(45 Minutes)**
  - a. Edmonton Metropolitan Region Board
  - b. Edmonton Global
  - c. Inter-Jurisdiction Cooperation Accord
  - d. Leduc Regional Fire Services
5. Initial Discussion: Next Steps and future meetings **(10 minutes)**
6. Adjourn

# 2017-2021 Leduc County Council Team



## **MAYOR TANNI DOBLANKO, DIVISION 5**

780-920-0675 • [TANNI@LEDUC-COUNTY.COM](mailto:TANNI@LEDUC-COUNTY.COM)

- elected to Leduc County council in 2013; re-elected for her second term and appointed mayor in Oct. 2017
- hopes to facilitate clear, concise communication regarding the decisions made by council and the impacts these decisions have on ratepayers
- committed to ensuring sustainable agriculture and responding to constituent requests
- previously worked as an assistant superintendent with the Edmonton Public School Board
- grew up in Mannville, Alta.



## **RICK SMITH, DIVISION 1**

780-920-0671 • [RICKS@LEDUC-COUNTY.COM](mailto:RICKS@LEDUC-COUNTY.COM)

- elected to Leduc County council in 2013; acclaimed for his second term in 2017
- focused on fostering teamwork within council and supporting staff
- committed to ensuring growth and development in division one, and supporting sustainable development across county
- previously taught special education and behaviour support to children of all ages in Wetaskiwin
- He is originally from Lloydminster; has lived in Leduc County since 2006



**KELLY-LYNN LEWIS, DIVISION 2**

780-920-0672 • [KLEWIS@LEDUC-COUNTY.COM](mailto:KLEWIS@LEDUC-COUNTY.COM)

- elected for her first term on Leduc County council in Oct. 2017
- focused on fostering trust and communication in division two, while advocating for road improvements to better serve residents
- prior to being elected to Leduc County council, she worked as a restaurant manager, bookkeeper for a small business and manager of a buy-and-sell shop
- has been a Leduc County resident since 2013



**KELLY VANDENBERGHE, DIVISION 3**

780-920-0673 • [KELLYV@LEDUC-COUNTY.COM](mailto:KELLYV@LEDUC-COUNTY.COM)

- elected for his first term on Leduc County council in Oct. 2017



**LARRY WANCHUK, DIVISION 4**

780-920-0674 • [LARRY@LEDUC-COUNTY.COM](mailto:LARRY@LEDUC-COUNTY.COM)

- elected for his first term on Leduc County council in Oct. 2017



**GLENN BELOZER, DIVISION 6**

780-920-0676 • [GLENNB@LEDUC-COUNTY.COM](mailto:GLENNB@LEDUC-COUNTY.COM)

- elected to Leduc County council in 2013; re-elected for his second term in Oct. 2017
- aims to be transparent to ratepayers and play a vital role on council to ensure decisions are made in the best interest of the county and the residents
- also an experienced autobody technician
- born and raised in Calmar



**RAY SCOBIE, DIVISION 7**

780-920-0677 • [RAY@LEDUC-COUNTY.COM](mailto:RAY@LEDUC-COUNTY.COM)

- elected for his first term on Leduc County council in Oct. 2017



**MAYOR BOB YOUNG** 780-916-3547 • [BYOUNG@LEDUC.CA](mailto:BYOUNG@LEDUC.CA)

- elected as City of Leduc Mayor in Oct 2017; served as city councillor since 2004
  - Leduc resident since 1962
  - previously worked as a teacher in the Leduc Region until retiring in 2016
  - vast experience volunteering in the community including several sporting organizations, such as hockey, soccer, baseball, volleyball and basketball
  - Bob and his wife Susan have two children, a granddaughter and a grandson
- .....



**BEVERLY BECKETT** 780-940-5186 • [BBECKETT@LEDUC.CA](mailto:BBECKETT@LEDUC.CA)

- elected to City of Leduc council in 2013; re-elected for her second term in 2017
  - born and raised in Saskatchewan, moved to Alberta following graduation
  - she is a Registered Massage Therapist, former owner of a Leduc downtown business and held a professional practice for 33 years
  - has two adult sons, three step sons and one step daughter, seven grand children, and two great-grand sons
  - past chair of Leduc Downtown Progress Association, director of Maclab Centre for the Performing Arts, past director of Leduc Regional Chamber of Commerce, current chair of finance at St. David's United Church, director of Alberta Recreation and Parks Association, and director of Caring Communities (United Way).
  - received a 2010 Citizen of Distinction award and her philosophy is to 'bloom where you are planted.'
- .....



**GLEN FINSTAD** 780-493-1583 • [GFINSTAD@LEDUC.CA](mailto:GFINSTAD@LEDUC.CA)

- re-elected to City of Leduc council in Oct 2017; served as city councillor since 2010
- born and raised in Alberta
- he and his wife June moved to Leduc in 1981 and quickly became immersed in the community, including the Black Gold Rodeo and Leduc Lions
- has been involved in most of Leduc's minor sports for groups like minor hockey, baseball, softball and broomball; also served as president of Leduc Curling Club
- he and his wife have bought, sold and started several businesses over the past 15 years
- has a passion for coaching and mentoring other business owners and currently provides income security for families, business owners, employees in high-risk occupations, and parents of active youth
- previously served as a board member with Leduc Regional Chamber of Commerce and has also volunteered with Leduc-Nisku EDA





**BILL HAMILTON** 780-991-9979 • BHAMILTON@LEDUC.CA

- elected to second non-consecutive term City of Leduc council in Oct. 2017; previously served as councillor from 2001-2004
  - born and raised in Regina, SK, later becoming a Leduc resident in 1987
  - with education and experience in broadcasting, Bill co-owns and is the sales director for Studio Post in Edmonton
  - has served the community as a volunteer in various capacities, such as chairperson of the Leduc Parks, Recreation and Culture Board, board member of Leduc Community Lottery Board, public member of Leduc Budget Committee, chairperson of East Elementary Parent Association, chairperson of Leduc Junior High Parent Association, board member for Edmonton International Film Festival Society and board member for Documentary Association of Canada, Edmonton Chapter.
  - he and his wife, Shelley, have two grown children
- .....



**LARS HANSEN** 780-937-4588 • LHANSEN@LEDUC.CA

- elected to City of Leduc council for his first term in Oct. 2017
  - originally from Leduc and attended Leduc Estates School, Leduc Junior High School, and graduated from Leduc Composite High School in 2011.
  - upon completing a degree in Political Science from the University of Alberta in 2016, began working for the Government of Alberta
  - enjoys travelling, which has provided him with a global perspective and comfort in working with people of diverse backgrounds.
  - has a strong belief in community. He sat as a public representative on the Parks, Recreation and Culture Board and has played competitive soccer in Leduc and Edmonton; has also coached community soccer in Leduc.
  - very proud of his hometown and has a strong belief in the value of public service and community advocacy.
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**TERRY LAZOWSKI** 780-499-4974 • TLAZOWSKI@LEDUC.CA

- re-elected to City of Leduc Council in Oct. 2017 for fifth consecutive term; first elected in 2004
  - 23-year resident of Leduc
  - married with three grown children and grandchildren
  - hopes to keep building on the fine quality of life attributes our city has to offer, providing a balanced approach to the different needs in the community
  - priorities are fiscal responsibility, enhancing regional government opportunities and continued community engagement with open transparent government
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**LAURA TILLACK** 780-243-8455 • LTILLACK@LEDUC.CA (\*EMAIL PREFERRED)

- elected to City of Leduc council for her first term in Oct. 2017
- originally from St. Andrews, NB; lived in Alberta for past 15 years
- proud mom of two girls, Kailey and Savannah
- for last 10 years, has owned and operated a small business; five years ago proudly relocated to Leduc's Main Street
- an avid volunteer in the community serving on various boards and not-for-profit organizations, such as the Leduc Regional Chamber of Commerce, Downtown Business Association, Deer Valley Playground Committee, the Leduc Arts Foundry, and as a Girl Guide leader; coached various sports and been involved and has been involved in numerous charity events
- strong advocate for arts and culture in Leduc and shares her passion for music through her volunteer work within Leduc's older adult community

# EDMONTON METROPOLITAN REGION BOARD (EMRB)

LEDUC COUNTY/ CITY OF LEDUC BRIEFING NOTE, JANUARY 9, 2018

## HISTORY

- The Edmonton Metropolitan Region Board (EMRB), has replaced the previous 'Capital Region Board (CRB)
- The EMRB was established by the province on October 26, 2017. As a result of/in conjunction with its establishment, the province also mandated the following:
  - A new Board Chair – under the CRB, one of the elected officials sitting at the board was elected board chair among the membership, under the EMRB, Dr. Jodi Abbot has been appointed board chair
  - A new name - It is now officially the Edmonton Metropolitan Region Board.
  - An expanded mandate - In addition to its role to plan for responsible regional growth, the EMRB is now tasked with creating a Metropolitan Servicing Plan.
  - Approval of its updated Growth Plan - Completed in 2016, the Edmonton Metropolitan Region Growth Plan will now be implemented as the major focus of EMRB.
  - New Board composition - Moving from 24 members to 13, the Board now is comprised of the regional municipalities with populations of 5,000 or more.
- The EMRB has now held two meetings

## CURRENT STATUS

- THE EMRB held its inaugural organizational meeting in December 2017, at that meeting, the following organizational appointments were made:
  - **Board Vice Chair:** William Choy (Stony Plain)
  - **Executive Committee:** Bob Young (Leduc), Barry Turner (Morinville), Rodney Shaigec (Parkland County), Don Iveson (CoE) & Chair of Audit & Finance Committee (TBD)
  - **Audit & Finance Committee:** Tanni Doblanko (Leduc County), John Stewart (Beaumont), Ray Ralph (Devon), Cathy Heron (St. Albert), & Don Iveson (CoE)
- Audit & Finance:
  - The committee will select which member will be the chair. This member will then also become a member of the executive committee.
  - Other agenda items will be Committee terms of reference review & recommendation, Budget review & recommendation, and business plan review & recommendation.
- Executive:
  - The agenda will include the following information items: Policy Go23, public engagement policy, Regional Agriculture Master Plan terms of reference, Metropolitan Servicing Plan.
  - The following items will be for Review & Recommendation: Committee terms of reference, Governance manual, Strategic Plan Key Performance Indicators (KPI's).

## OTHER CONSIDERATIONS

- Leduc County's participation in the Executive committee will be dependent on whether or not the County is selected as chair of the Audit and finance committee

# EDMONTON GLOBAL

LEDUC COUNTY/CITY OF LEDUC BRIEFING NOTE, JANUARY 9, 2018

## HISTORY<sup>1</sup>

**October 3, 2014,** CRB hosted an inaugural regional economic development summit to outline options for moving forward. It was attended by 130 regional stakeholders.

**November 13, 2014,** the CRB received two significant reports: “Choose to Lead” – by economist Jeremy Heigh; and “The Summit Report” along with options on how to proceed. The Board directed moving the regional economic development initiative forward.

**December 3, 2014,** existing regional organizations met to discuss various approaches to organizing the non-political entity. This became the Economic Development Steering Committee, comprising representation from: AIHA, the Edmonton Chamber of Commerce, EEDC, EIA, GEEDT, the Greater Edmonton Regional Chambers of Commerce, and LNEDA.

**June 11, 2015,** CRB passed two motions approving, in principle, the Edmonton Metropolitan Region Economic Development Framework and the Edmonton Metropolitan Region Economic Development Strategy 2015-2018 subject to consultation with a CAO advisory committee.

**March 10, 2016** the Board passed a motion to incubate a formal regional economic development model, which would be independent of the CRB.

**June 9, 2016** The CRB economic development initiative was deferred due to the impending release of the Blue Ribbon Panel (Metro Mayors Alliance) report, which was being released the next day.

**December 21, 2016** the first meeting of an Interim Board was held at CRB offices.

**January to April 2017** the Vision, Mission, Values, Memorandum of Association, Articles of Association, Funding Formula, Projected Budget, were developed for the ‘Edmonton Metropolitan Region Economic Development Initiative (EMREDI)’

**May 24, 2017** 15 municipalities joined the economic development initiative: Beaumont, Bon Accord, Devon, Edmonton, Fort Saskatchewan, Gibbons, Leduc, Leduc County, Morinville, Parkland County, Spruce Grove, St. Albert, Stony Plain, Strathcona County, and Sturgeon County

**August 2017,** EMREDI officially rebranded as ‘Edmonton Global’

**September 25, 2017** Inaugural Board of Directors and Board Chair announced: John Day, Board Chair, Traci Bednard, Stanford Blade, Sheldon Hudson, Cory Janssen, Bernie Kollman, Elan MacDonald, Jason Randhawa, Darren Rawson, Gail Stepanik-Keber, Jeffrey Sundquist, Edy Wong

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<sup>1</sup> Modified from CRB News Release: May 24, 2017, <http://emrb.ca/recap/news-releases/2017/regional-economic-development-now-a-reality/>



## CURRENT STATUS

Edmonton Global is governed by the board of directors who report directly to the shareholders. Each municipality who has bought a share in Edmonton Global sits at the shareholder's meetings: this includes Leduc County and the City of Leduc. The shareholders have met a number of times since the articles of incorporation were established. The Board continues to meet regularly.

## OTHER CONSIDERATIONS

One of the most significant issues that Edmonton Global, and its shareholders will likely grapple with over the coming year is coordination between Edmonton Global, Sub-Regional Economic Development Entities, and municipal economic development functions.

Within the Leduc Region, Edmonton Global will need to coordinate with Edmonton International Airport, LNEDA, and Local Economic Development Officers.

# INTER-JURISDICTION COOPERATION ACCORD

LEDUC COUNTY/ CITY OF LEDUC BRIEFING NOTE, JANUARY 9, 2018

## HISTORY

- From 2012 to 2017, discussions were held between Leduc County and the City of Edmonton related to the City's proposed annexation.
- Through the annexation discussions, both parties recognized a shared common interest in ensuring that the Edmonton International Airport has the support it needs to optimize its potential as a key economic driver.
- Through their annexation related discussions, it was recognized that the active involvement of the Edmonton Regional Airports Authority (the "Authority") and the City of Leduc was necessary. It is this recognition, as well as shared regional interests that underlies the collaborative foundation of the accord.
- In addition, the EIA, Leduc County and the City of Leduc had been collaborating to position the area around EIA as an economic hub for the metropolitan region.
- On June 30, 2017 the Accord was signed by all four partners at a joint media event
- The Accord and any actions resulting from it are to be based on the following principles:
  - The Airport is an enabler of the Region's economic success.
  - Collaboration is necessary to ensure sustainable growth over time.
  - Shared investment for shared benefit is a desired goal.
  - Changes to existing fiscal and servicing arrangements should be equitable and produce net benefit.
  - Efficient and effective service provision, transportation linkages and land use are in the best interests of the Partners.
- The Accord is to be carried out in three phases (each of which may have sub-phases if needed):
  - Phase 1 – immediate operational issues, shared investment for shared benefit model and conceptual development framework
  - Phase 2 – detailed plans, and
  - Phase 3 - implementation

## CURRENT STATUS

- Currently the four parties are initiating phase 1 of the airport accord.
- The aim of Phase 1 is to address the immediate operational issues identified by the Authority, to develop a workable shared investment for shared benefit model that

would potentially be scalable, to develop a plan for engaging the Provincial and Federal orders of government, to develop a coordinated response to the potential monetization of the Airport and to develop four complementary high level conceptual frameworks in key focus areas. These high level conceptual frameworks together constitute a joint development approach for the Airport.

- The seven deliverables for Phase 1 are:
  - i) Immediate Operational Issues Resolution;
  - ii) Inter-jurisdictional Land Use Framework;
  - iii) Inter-jurisdictional Servicing and Transportation Framework;
  - iv) Inter-jurisdictional Economic Development Framework;
  - v) Inter-jurisdictional Cost and Benefit Sharing Framework;
  - vi) A plan for engaging senior orders of government; and
  - vii) A coordinated response to the potential monetization of the Airport.
- The search is currently underway for a program manager.
- The Accord is governed by an oversight committee consisting of the mayors (and EIA CEO) and CAO's (appropriate representation from EIA) of the four parties to the accord.
- The oversight committee is supported by a 'working group' consisting of administrative representation from each partner organization.
- Up until December 2017, the oversight committee and the working group both were facilitated by Bill Sutherland and Bill Diepeveen which was a carryover from the Leduc County/Edmonton annexation negotiations.
- As of January 2018, Bill Sutherland will be the sole facilitator for the oversight committee and once a program manager is in place, that person will facilitate the working group.

#### OTHER CONSIDERATIONS

- Balancing the deliverables of the Accord with other initiatives such as Aerotropolis, Edmonton Global and EMRB is an important consideration.
- One of the most significant considerations is balancing the time and budget constraints with the complex deliverables.

# LEDUC REGIONAL FIRE SERVICES

JOINT COUNCIL MEETING BRIEFING NOTE, JANUARY 09, 2018

## HISTORICAL

At the January 14, 2016 Joint Council Meeting with the Leduc County and City of Leduc, direction was provided to administrations to develop a working plan for the implementation of a regional fire service.

- This is considered to be an initial step towards additional collaboration between the two Leduc's and will be considered the pathway to possibly an "alternative municipal structure".
- In the fifteen years previous to 2016, the City and County with the Edmonton International Airport as a major stakeholder commissioned numerous studies to review the regional fire services; however, no regionalization arrangements were pursued. We can only assume there was no political or administrative will to implement a regional service for the two Leduc's.

## PRINCIPLES OF LRFS

The first major deliverable from the LRFS Initiative was the Conceptual Implementation Plan (CIP) accepted and approved by the City and County on April 12, 2017. The CIP recommends a single Unified, Integrated, Composite service for the "whole of the Leduc Region" (all of the City and County).

- The CIP has proposed LRFS will operate as a separate legal entity; possibly a "Part 9 Not For Profit Municipal Corporations", controlled by the County and City.
- LRFS will be a Unified Service: This is the "Who", which in this case is one service combined between the County and City.
- LRFS will be an Integrated Service: This is the "What", which in this case means all responders will be both fire and EMS-trained.
- LRFS will be a Composite Service: This is the "How", which in this case the service will be comprised of a mixture or "hybrid" of full-time and paid on-call (POCs) responders.

The compelling case for LRFS, as developed by the Leadership Steering Committee Executive, identified four major opportunities;

1. Operationally, LRFS will allow for optimized fire services through efficient and effective regional management and operations;
2. Risk-wise, LRFS can be planned for and mitigate the future growth of residential population and the industrial/commercial sectors;
3. Financially, LRFS will provide greater public value for taxpayers in the mid to long term; and
4. Strategically, LRFS is an important step towards other future regional municipal service opportunities.

## WHAT ARE THE NEXT STEPS?

Based on the July 10 and 11, 2017 Council meetings, administration has been pursuing activities required to support future Council decisions on the LRFS implementation. Those activities include;

- I. Develop a Regional Emergency Management Framework
- II. Develop a Regional Facilities, Apparatus, Equipment Framework
- III. Develop a Regional Dispatch, Radio and Telecommunications Framework
- IV. Develop a Regional Standard Operation Procedures/Standard Operating Guideline Framework
- V. Develop a Regional Education and Training Framework
- VI. Develop a Regional Staffing Standards Framework
- VII. Develop a Regional Fire Inspections Investigation Framework
- VIII. Complete Financial Analysis (RFP for external assistance),

All of the above activities are proposed to be completed and prepared into a Final Implementation Plan (FIP) for Councils' consideration in April or May 2018.

Other activities that need to be considered include:

- Labour Relations and Labour Code Implications (IAFF and PSAC Unions);
- Municipal Partnership Engagement (Calmar, Thorsby, Warburg and Millet); and
- Public Engagement.