

REGULAR COUNCIL MEETING AGENDA MONDAY, AUGUST 20, 2018 AT 7:00 P.M. COUNCIL CHAMBERS, LEDUC CIVIC CENTRE 1 ALEXANDRA PARK, LEDUC, ALBERTA PAGE 2

J. Cannon	C.	Second Quarter Financial Variance Report			
M. Hay	D.	Q2 2014-2018 Strategic Plan Progress Report			
	IX.	BYLAWS			
K. Woitt	A.	Bylaw No. 990-2018 – Redistricting Robinson Stage 9 (2nd & 3rd Readings)			
K. Woitt	В.	Bylaw No. 992-2018 - Amendment 83 to Bylaw No 809-2013, the Land Use Bylaw (2nd & 3rd Readings)			
	Х.	PUBLIC COMMENTARY			
	XI.	IN-CAMERA ITEMS			
	There a	ere are no In-Camera Items for the Agenda.			
	XII.	RISE AND REPORT FROM IN-CAMERA ITEMS			
	XIII.	UPDATES FROM BOARDS & COMMITTEES			
	A.	Council Member Updates from Boards & Committees			
	В.	Council Member Updates from Commissions, Authorities, Other			
	XIV.	INFORMATION REPORTS			
	A.	Mayor's Report			
	В.	Building Inspector's Report			
	C.	Newly Issued Business Licences			
	XV.	ADJOURNMENT			

ADOPTION OF AGENDA

This is your opportunity to make an addition, deletion or revision to the Agenda

ITEMS FOR DISCUSSION AND RELATED BUSINESS

UNCONFIRMED

MINUTES OF LEDUC SPECIAL CITY COUNCIL MEETING WEDNESDAY, JULY 25, 2018 PAGE 74



Present: Mayor B. Young, Councillors B. Beckett, G. Finstad, B. Hamilton, L. Hansen and L. Tillack

Also Present P. Benedetto, City Manager, and S. Davis, City Clerk

Absent: Councillor T. Lazowski

Mayor B. Young called the meeting to order at 7:30 pm.

I. ADOPTION OF AGENDA

MOVED by Councillor L. Tillack that the agenda be adopted with the following addition:

VIII. BUSINESS

A. Tax Roll #010289

Motion Carried Unanimously

II. ITEMS FOR DISCUSSION AND RELATED BUSINESS

A. Selected Items for Debate

The following items were selected for debate:

VII. PRESENTATIONS

A. Edmonton Dragon Boat Festival Association

VIII. BUSINESS

A. Tax Roll #010289

XI. IN-CAMERA ITEMS

- A. Edmonton International Airport Accord Update FOIP s. 21, 24 & 25
- B. Performance Review Feedback FOIP s. 19

B. Vote on Items not Selected for Debate

Votes recorded under item headings.

III. ADOPTION OF PREVIOUS MINUTES

A. Approval of Minutes of the Regular Council Meeting held Monday, July 9, 2018

MOVED by Councillor B. Beckett that the minutes of the Regular Council Meeting held Monday, July 9, 2018, be approved as presented.

Motion Carried Unanimously



IV. RECOGNITION ITEMS

There were no recognition items.

V. PUBLIC COMMENTARY

There was no public commentary.

VI. PUBLIC HEARING

There were no public hearings.

VII. PRESENTATIONS

A. Edmonton Dragon Boat Festival Association ("Association")

 V. Letourneau, President, Edmonton Dragon Boat Festival Association, thanked the City of Leduc for hosting the Festival. It is expected that there will be 32 teams made up of approximately 500 athletes.
 V. Letourneau provided Council with a folder of information (Attached) and made a PowerPoint presentation (Attached). An overview of dragon boating was provided and Council was advised that there are mixed, ladies, men's, youth and Breast Cancer Survivor teams participating.

V. Letourneau advised that the Association is interested in running a winter Festival on Telford Lake and is working closely with Administration.

V. Letourneau answered Council's questions.

VIII. BUSINESS

A. Tax Roll #010289

Council discussed the matter of Tax Roll #010289.

MOVED by Councillor G. Finstad that Council, considering it equitable to do so, cancel the tax arrears on the taxable property assessed as Tax Roll #010289.

Motion Carried Unanimously

IX. BYLAWS

A. Bylaw No. 993-2018 – Protective Services Building Expansion Debenture Bylaw (2nd & 3rd Readings)

Administration recommends that Bylaw No. 993-2018 received second and third readings.

MOVED by Councillor B. Beckett that Council give Bylaw No. 993-2018 Second Reading.

Motion Carried Unanimously



MOVED by Councillor B. Beckett that Council give Bylaw No. 993-2018 Third Reading.

Motion Carried Unanimously

B. Bylaw No. 973-2018 – Redistricting Southfork Stage 7B (3rd Reading)

Administration recommends that Bylaw No. 973-2018 receive third reading.

MOVED by Councillor B. Beckett that Council give Bylaw No. 973-2018 Third Reading.

Motion Carried Unanimously

C. Bylaw No. 990-2018 – Redistricting Robinson Stage 9 (1st Reading)

Administration recommends that Bylaw No. 990-2018 receive first reading.

MOVED by Councillor B. Beckett that Council give Bylaw No. 990-2018 First Reading.

Motion Carried Unanimously

X. PUBLIC COMMENTARY

There was no public commentary.

XI. IN-CAMERA ITEMS

MOVED by Councillor B. Beckett that Council move In-Camera at 7:51 pm to discuss:

- A. Edmonton International Airport Accord Update FOIP s. 21, 24 & 25
- B. Performance Review Feedback FOIP s. 19

Motion Carried Unanimously

MOVED by Councillor L. Hansen that the Council move In-Public at 8:55 p.m.

Motion Carried Unanimously

XII. RISE AND REPORT FROM IN-CAMERA ITEMS

A. Edmonton International Airport Accord Update FOIP s. 21, 24 & 25

Others In Attendance: M. Pieters, General Manager, Infrastructure and Planning Chief G. Clancy, Leduc Fire Services P. Benedetto, City Manager

- P. Benedello, City Manager
- B. Loewen, City Solicitor

S. Davis, City Clerk

MINUTES OF LEDUC SPECIAL CITY COUNCIL MEETING WEDNESDAY, JULY 25, 2018 PAGE 77

Leduc

M. Pieters, P. Benedetto and Chief G. Clancy made a verbal presentation and provided Council with a handout (Attached).

M. Pieters, P. Benedetto, Chief G. Clancy and Mayor B. Young answered Council's questions.

B. Performance Review Feedback FOIP s. 19

No others in attendance.

Council discussed feedback provided by each member relative to the performance review.

XIII. INFORMATION REPORTS

A. Mayor's Report

B. Building Inspector's Report

There was no discussion.

XIV. ADJOURNMENT

The Council meeting adjourned at 8:57 pm.

B. YOUNG Mayor

S. DAVIS City Clerk

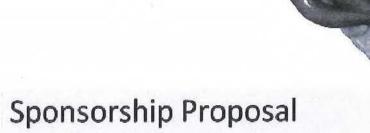




2018

Ran

Edmonton Dragon Boat Festival Association



Let the Edmonton Dragon Boat Festival help you:

- position your image/product and increase exposure
- build brand loyalty
- develop new business
- strengthen community ties and commitment

Company this Laws	Event Partner	Media Partner	Rip Up The River	Dragon Boat	Drummer	Paddle	PFD	Friend of the Festival
Sponsorship Level	\$10,000	Partner	\$7,500	\$5,000	\$3,000	\$1,500	\$500	\$250
Branding event partner festival branding	\times							
Display Space (10'x10') tent included	X	X	X	X				
Presentation of Trophy	\times	\times	\times	X				
Media								
logo included on newspaper, magazine and website advertisements	X	\times	X	\times	X			
Team Building complimentary team entry	\times		\times	\times	\times			
Onsite Banner Display organization to provide banner	X	X	\times	\times	\times	\times		
Announcements verbal recognition at festival	15 per day	15 per day	10 per day	8 per day	5 per day	3 per day	2 per day	1 per day
VIP Seating & Parking Pass	X	\times	\times	\times	\times	\times		
Special Event Signage logo on banners at Klondike Days Parade, Heritage Days Edmonton Pride Festival	\times	×	×	\times	\times	\times	×	
Package Insert participant and volunteer packages	\times	×	X	\times	\times	X	X	\times
Signage logo included on all sponsor signage at festival	\times	\times	\times	\times	\times	\times	\times	\times
Social Media sponsor recognition prior to and throughout the festival including website banners	×	×	X	×	X	×	X	×
Logo in Festival Program all ads in full color	promine nt	promine nt	large	large	medium	small	small	text only

We understand that each organization has different reasons for supporting non-profit organizations and community events such as ours. The chart above is a generic starting point which reflects the areas of activation that we have available. A custom sponsorship package can be designed to meet the goals and objectives of your organization.

For all sponsorship related inquiries, please contact Vicci Letourneau | president@edbfa.ca] www.edmontondragonboatfestival.ca

SPONSORSHIP FORM

Please fill-out the following form to confirm your chosen sponsorship level. Completed forms can be returned to Vicci Letourneau, President at president@edbfa.ca . Please don't hesitate to contact Vicci with any questions at 587-936-1770.

CONTACT INFORMATION:

6.1		Contact
Company Name (as you wish to be acknowledged)		Person's Name
		Contact
the second s		Phone Number
Company Email Address		х
	Address	City/Province/Postal Code
SPONSORSHIP OPPORTUNITIES:		THANK YOU FOR SUPPORTING ARTS,
\$10,000 Event Sponsor		CULTURE, WELLNESS AND OUR COMMUNITY!
\$7,500 Rip Up the River Sponsor		Once we receive your completed
\$5,000 Dragon Boat Sponsor		sponsorship form, EDBFA staff will contact you to discuss event
\$3,500 Drummer Sponsor		arrangements, sponsorship benefits and recognition.
\$1,500 Paddle Sponsor		
\$500 PDF Sponsor		Please send your high-resolution color and black-and-white logos (.EPS or
\$250 Friend of the Festival Sponsor		vector preferred) to president@edbfa.ca
PAYMENT INFORMATION:	2	All materials will be sent for your approval before going to print.
Please send me an invoice	χ^{-3}	
I have enclosed a check made payable	to the Edmonto	on Dragon Boat Festival Association
Please charge my credit card		8
Card Type: Visa / MC		
Card Number	Exp	iration Date Security Code

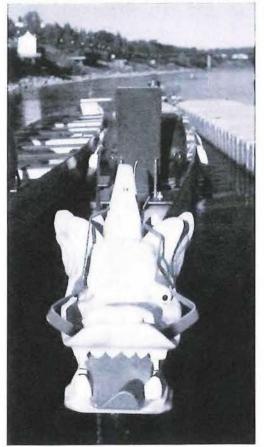
Expiration Date

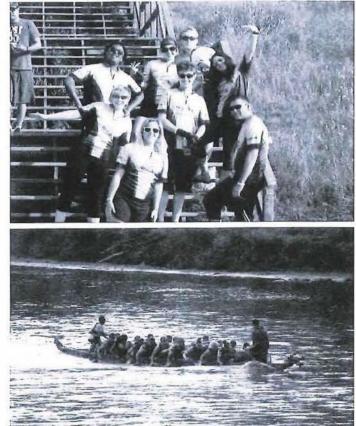
MEDIA REACH

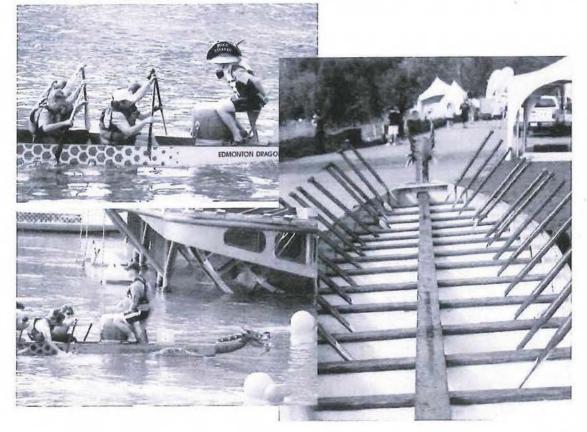
The Edmonton Dragon Boat Festival Association provides wide exposure through a variety of media outlets and marketing channels. Please use the below information as a basic guide to the types of advertising, public and community relations opportunities afforded by a series sponsorship.

- Website
 - o www.edmontondragonboatfestival.ca
- Social Media
 - o www.facebook.com/EDBFA : 800+ fans
 - o www.twitter.com/edbfadragonboat : 450+ followers
- Special Event Advertising
 - o Blackgold Rodeo, Leduc Float
 - o Klondike Days Parade float
 - o Heritage Days display
 - o Sourdough Raft Race Float
 - o Local newspapers and media tools
- Posters
 - o 200 distributed locally and throughout Alberta
- Flyers
 - o 1,000 distributed locally and throughout Alberta
- Event Signage -Throughout the City of Edmonton and Leduc
- Event Attendance
 - o 1000+ Participants
 - o 5,000+ Attendees

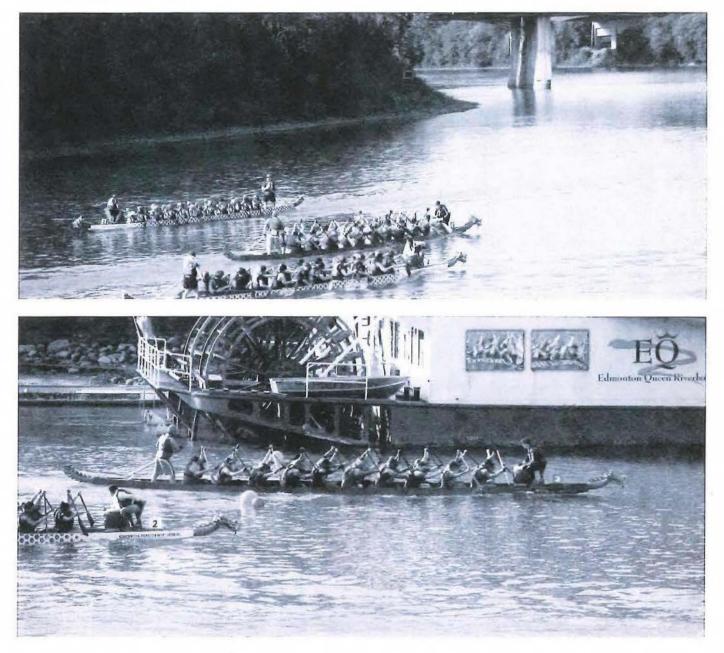








Thank You



The Edmonton Dragon Boat Festival Association is committed to fostering appreciation of the arts, culture, wellness, health and community for paddlers of all ages and ability in Edmonton, Alberta.

www.edmontondragonboatfestival.ca | 587-936-1770 | president@edbfa.ca



× Festival Details

The Edmonton Dragon Boat Festival Association provides wide exposure through a variety of media outlets and marketing channels. Please use the below information as a basic guide to the types of advertising, public and community relations opportunities afforded by a series sponsorship.

Special Event Advertising – Promotional Activities

Leduc Canada Day Parade - Float Klondike Days Parade - Float Heritage Days - Display Booth Sourdough Raft Race - Float Epcor River- Float Foam FestDisplay Booth Local newspapers and media tools, bus terminals

× Website and Social Media

* Website

- * www.edmontondragonboatfestival.ca
- * Social Media
 - * www.facebook.com/EDBFA : 800+ fans
- * www.twitter.com/edbfadragonboat: 450+ followers
- * Posters
 - * 200 distributed locally and throughout Alberta
- * Flyers
 - * 1,000 distributed locally and throughout Alberta
- * Event Signage -Throughout the City of Edmonton and Leduc
- * Event Attendance
 - * 1000+ Participants
 - * 5,000+ Attendees

Sponsorship Options

Let the Edmonton Dragon Boat Festival help you: - position your image/product and increase exposure - build brand loyalty - develop new business

- strengthen community ties and commitment

Sponsorship Level	Event Partner \$10,000	Media Partner	Rip Up The River \$7,500	Dragon Boat \$5,000	Drummer \$3,000	Paddle \$1,500	PFD \$500	Friend of the Festival \$250	
Branding event partner festival branding	1								
Display Space (10'x10') tent included	1	1	1	1					
Presentation of Trophy	1	1	1	1					
Media logo included on newspaper, magazine and website advertisements Team Building complimentary team entry	1	7	7	1	1				
Onsite Banner Display organization to provide banner	1	1	1	1	1				
Announcements verbal recognition at festival	15 per day	15 per day	10 per day	8 per day	5 per dəy	3 per day	2 per day	1 per day	
VIP Seating & Parking Pass	1	1	1	1	1				
Special Event Signage logo on banners at Klondike Days Parade, Heritage Days Edmonton Pride Festival	7.	7	7	7	7	7.	7	7	
Package Insert participant and volunteer packages	1	1	1	1	1	1	1	1	
Signage logo included on all sponsor signage at festival	1	1	1	7	7	1	1	1	
Social Media sponsor recognition prior to and throughout the festival including website banners	1	1	7.	7	1	1	1	1	
Logo in Festival Program all ads in full color	prominent	prominent	large	large	medium	small	small	text only	

Images of Past Festivals







Thank You

Major Leduc Sponsors

The City of Leduc Kozmos The Canadian Brewhouse





IIIA.

ADOPTION OF PREVIOUS MINUTES

Minutes of the Special City of Leduc Council Meeting - July 25, 2018

* XII.A. Edmonton International Airport Accord Update

Attachment Removed Pursuant to Sections 21, 24 & 25 of the FOIP Act.

Recognition Items

Leduc Black Gold Pro Rodeo & Exhibition Association

Presented by:

Dave Rock, President

PUBLIC COMMENTARY



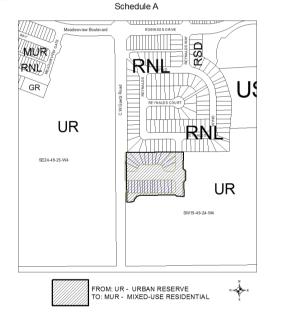
NOTICE OF PUBLIC HEARING PROPOSED AMENDMENT TO LAND-USE BYLAW

The City of Leduc is divided into land use districts to manage the location of development and ensure good planning for the municipality. Each district under the Land Use Bylaw has permitted and discretionary uses as well as development regulations for those uses. To change a land use district from what is existing under the Land Use Bylaw, the proposed amendment must be published to allow citizens an opportunity to clarify what is proposed, ask questions, or present objections at a required public hearing held prior to Council approving the amendment.

Bylaw No. 990-2018

The purpose of proposed Bylaw No. 990-2018 is to amend Bylaw No. 809-2013, the Land Use Bylaw of the City of Leduc, by redistricting part of the SW ¼ Section 19-49-24-W4 from UR – Urban Reserve to MUR – Mixed Use Residential.

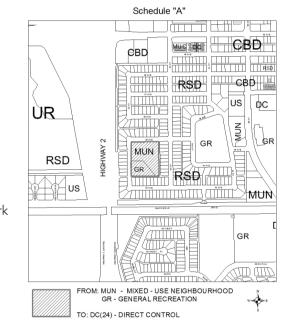
The MUR land use district provides for the Development of a range of Dwelling Unit types and densities, along with community supporting services. The proposed redistricting will allow 12 lots for single detached dwellings, 10 lots for duplex dwellings, and 8 townhouses.



Bylaw No. 992-2018

The proposed amendment is intended to enable the redevelopment of the Alberta Social Housing Corporation (AHSC) project in Linsford. The new project, referred to as the Linsford Gardens Housing Project, consists of the replacement of the existing housing units by 64 new dwelling units distributed through 5 buildings. These dwelling units will be located both north and south of the future relocated municipal park as per the proposed layout. The proposed layout requires a land exchange between the Alberta Social Housing Corporation and the City of Leduc, and once the redevelopment of the site is completed, the public park will be in a different location than Simpson Park is currently in. The land exchange has been requested in order for the project to meet the following objectives:

- Replace 42 units, + 22 new (Total of 64 dwelling units)
- Modest size & design
- Safe, Comfortable, Affordable
- Cost effective
- Energy efficient
- Positive Streetscape
- Preserve trees
- Community Park access
- Visibility through street and park
- Minimize lane congestion
- Street oriented units
- No tenant displacement
- Neighborhood friendly



A copy of the proposed bylaws that will be presented to City Council may be inspected by the public between the hours of 8:30 a.m. and 12:00 noon and 1:00 p.m. and 4:30 p.m. at the Office of the City Clerk, City Hall, Leduc Civic Centre, 1 Alexandra Park, 46th Avenue and 48A Street, Leduc, Alberta. Inquiries respecting the proposed bylaws may be made at the City's Planning and Development Department or by contacting April Renneberg at (780) 980-8439. A copy of the proposed bylaws may also be viewed on the City's website at www.leduc.ca under 'Government >Public Hearings.'

Public Hearing – August 20, 2018

At its meeting on **Monday, August 20, 2018 at 7:00 p.m.** or as soon thereafter as may be convenient, in the Council Chambers, City Hall, Leduc Civic Centre, 1 Alexandra Park, 46th Avenue and 48A Street, Leduc, City Council will hold a public hearing on the proposed bylaw. **All interested persons may be heard by Council prior to the proposed bylaw being considered for second reading.**

Any person who wishes to speak to City Council at the time of the public hearing is requested to advise the City Clerk's Office, at 780-980-7177 before 12:00 noon, **Monday, August 20, 2018**. They may also be heard by responding to the Mayor's call for delegations at the time of the public hearing. Written submissions must be submitted to the City Clerk's Office, City Hall, before 12:00 noon, **Friday, August 17, 2018**. This notice is being advertised in the August 3 and 10, 2018 issues of this newspaper. The Municipal Government Act, R.S.A. 2000, Chapter M-26, as amended (the "Act") grants a municipality the authority to pass a Land Use Bylaw;

- AND: in accordance with the Act, the City of Leduc passed Land Use Bylaw No. 809-2013 to regulate and control the use and development of land and buildings in the City of Leduc, and the Council has deemed it expedient and necessary to amend Bylaw No. 809-2013;
- AND: notice of intention to pass this bylaw has been given and a public hearing has been held in accordance with the Act;
- **THEREFORE:** the Council of the City of Leduc in the Province of Alberta duly assembled hereby enacts as follows:

PART I: APPLICATION

- 1. THAT: Bylaw No. 809-2013, the Land Use Bylaw, is amended by this Bylaw.
- 2. **THAT:** the Land Use Map, attached to and being part of the Land Use Bylaw of the City of Leduc, be amended by reclassifying:

Part of the SW ¹/₄ Section 19-49-24-W4 (consisting of 1.87 ha more or less)

From: UR – Urban Reserve To: MUR – Mixed-Use Residential

as shown in Schedule A, attached hereto and forming part of this bylaw.

PART II: ENACTMENT

This Bylaw shall come into force and effect when it receives Third Reading and is duly signed.

READ A FIRST TIME IN COUNCIL THIS _____ DAY OF _____, AD 2018.

READ A SECOND TIME IN COUNCIL THIS _____ DAY OF _____, AD 2018.

READ A THIRD TIME IN COUNCIL AND FINALLY PASSED THIS _____ DAY OF _____, AD 2018.

Robert Young MAYOR

Sandra Davis CITY CLERK

Meadowview Boulevard ROBIN SON DRIVE REYNALDS WAY (I) n REYNALDS GR C.W.Gaetz Road REYNALDS COURT MND UR SE24-49-25-W4 UR SW19-49-24-W4

Schedule A



FROM: UR - URBAN RESERVE TO: MUR - MIXED-USE RESIDENTIAL



COUNCIL INFORMATION ITEM



MEETING DATE:	August 20, 2018
SUBMITTED BY:	Ken Woitt, Director, Planning & Development
PREPARED BY:	April Renneberg, Current Planner II
REPORT TITLE:	Public Hearing for Bylaw No. 992-2018 – Amendment 83 to Bylaw 809-2013, the Land Use Bylaw

REPORT SUMMARY

In order to resume the public hearing for Bylaw 992-2018, this report contains a summary of hearing procedures to-date.

BACKGROUND

KEY ISSUE(S) / CONTEXT:

On July 9, 2018, the public hearing for Bylaw 992-2018, redistricting Plan 1410MC, Block 37, Lots B, C and D, was held. The hearing was originally advertised in the local newspaper on June 22 and 29, 2018, in accordance with the requirements of the Municipal Government Act. Notices were also mailed out to property owners within 61 metres of the lands.

Three written submissions were received and two members of the public spoke at the hearing. At the hearing held July 9, 2018, Council approved a motion to recess the proceedings, to reconvene on August 20, 2018 once more information was gather by administration.

The public hearing was rescheduled to August 20, 2018 and has since been readvertised to local residents and within the local newspaper in accordance with provincial legislation. At the point of submission of this report, no new comments were received by administration in relation to the public hearing for Bylaw 992-2018.

Others Who Have Reviewed this Report

D. Melvie, A/City Manager / B. Loewen, City Solicitor / B. Knisley, A/General Manager, Infrastructure & Planning

PRESENTATIONS

There were no Presentations.

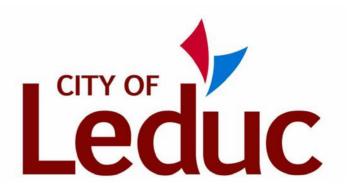
Business

City of Leduc – Alberta Social Housing Corporation Land Exchange Agreement

(Distributed Under Separate Cover)

Presented by:

K. Woitt



2019 Budget Planning Survey General Population Survey Results

Results weighted to ensure statistical validity to the Leduc Population

Conducted by:



Advanis Inc. Suite 1600, Sun Life Place 10123 99 Street Edmonton, AB T5J 3H1

Primary Contact:

Patrick Kyba pkyba@advanis.net 780.229.1135

June 28, 2018

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2019 City of Leduc Budget Planning Survey – General Population Results

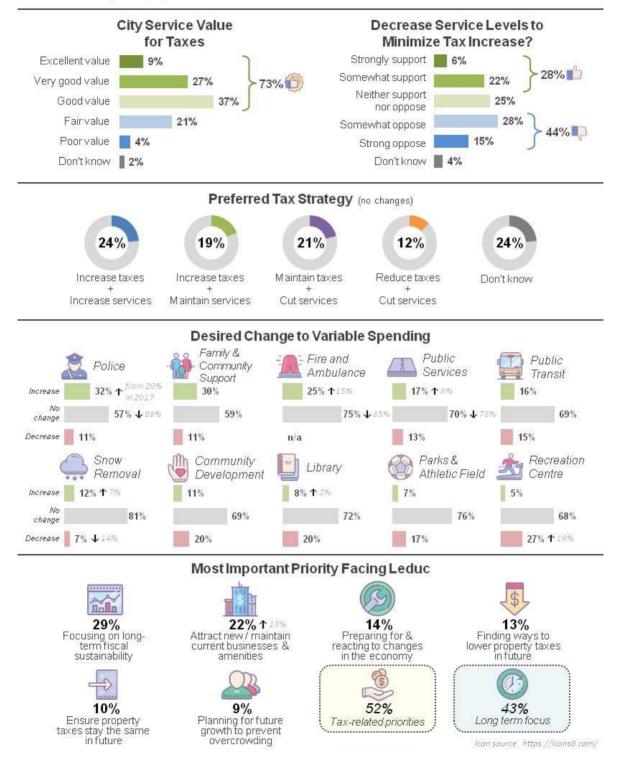




1 Budget Planning Survey Highlights

2019 Budget Planning Survey Highlights

Survey of **533** adult Leduc residents contacted by phone, May 2nd to 31st, 2018, and completed the survey. Results are weighted by age.



2019 City of Leduc Budget Planning Survey – General Population Results

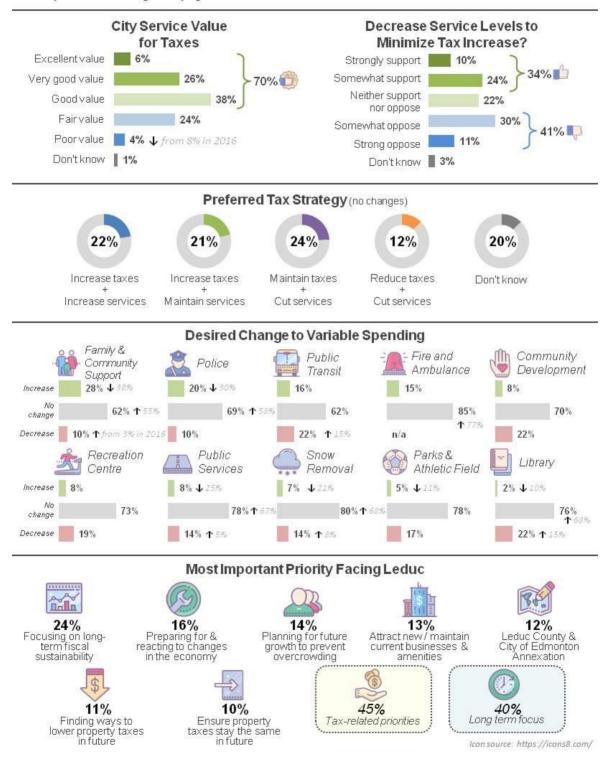
CITY OF





2018 Budget Planning Survey Highlights

Survey of **438** adult Leduc residents contacted by phone, April 24th to June 1st, 2017 and did an online survey. Results are weighted by age.



2019 City of Leduc Budget Planning Survey – General Population Results





Leduc

2 Detailed Project Description

2.1 Project Background

In spring 2018, the City of Leduc ("the City") contracted Advanis to conduct the 2019 City of Leduc General Population Budget Planning Survey. The primary purpose of this study is to assess the views of City of Leduc residents concerning the budgetary planning process for the 2019 budget. In total, 533 randomly selected City of Leduc residents aged 18 and older completed the survey between May 2nd and May 31st, 2018.

This report outlines the results of the 2019 General Population Budget Planning Survey. Comparisons to previous years' survey data are included where appropriate to determine any shifts in the perceptions and opinions of Leduc residents.

2.2 Methodology

All components of the project were designed and executed in close consultation with the City of Leduc. A detailed description of each task of the project is outlined in the remainder of this section.

2.2.1 Project Planning

Advanis team members reviewed the documents and met with City employees charged with leading this research to ensure total understanding of the purpose and needs of this study. Both the City and Advanis agreed upon a research methodology and detailed work plan. As with previous years, few changes were made to the Budget Planning surveys as detailed in the following sections.

For the 2019 Budget Planning Survey, the City wanted to attempt to capture responses from younger (16 or 17 year old) residents of Leduc. While these younger residents were not a part of this General Population study, they were allowed to complete the Stakeholder study's survey. However, no surveys were completed in 2018 by this younger demographic.

2.2.2 Survey Design

The 2019 Budget Planning Survey was based on the 2018 Budget Planning Survey, conducted in spring 2017. This maintained consistency between years and allowed many results to be compared between years. Specific changes made to the survey included:

- Adding a new question asking respondents if they recalled seeing or hearing an advertisement for the survey and if so, where.
- Removing "Leduc County and City of Edmonton Annexation" as a level from the most important priority question (Q6).
- Updating all dates in the survey to reflect 2018 dates and all budget percentages to reflect what was actually budgeted for in 2018.
- Changing the incentive from offering a Leduc Recreation Centre Family Flex Pass (10 admissions) to a movie pass for 4 to Leduc Cinemas.

2019 City of Leduc Budget Planning Survey – General Population Results

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Advanis provided the City with a draft of the survey which the City provided feedback on. Advanis incorporated this feedback and the survey was programmed and tested. The City had the opportunity to review the survey online and provided additional feedback, which Advanis incorporated. A text version of the final questionnaire is provided in the Appendix (section 4.3).

2.2.3 Survey Population and Data Collection

Advanis purchased a random set of landline telephone numbers and generated wireless numbers for the City of Leduc. Potential participants were contacted by telephone and recruited to complete the online survey. A link to the online survey was provided either by email or text message. This methodology is consistent with previous years and conducting the survey online is necessary given the need to show graphics in the survey to residents.

The City remains cognizant of the increased use of mobile devices within our community, and recognized the importance of creating a mobile friendly platform for the 2019 Budget Planning Survey in order to most effectively engage all Leduc residents. As mentioned, the survey platform used in 2018 allowed for a mobile-optimized experience ensuring that those who chose to complete the survey on a smartphone or tablet could do so with ease.

In total, 54% of surveys collected for this report completed the survey on a mobile device (compared to 44% in 2017). Due to the design and general population sample of the General Population survey, results are statistically representative.

A soft-launch of the survey was conducted on May 1^{st} to May 2^{nd} , 2018. The purpose of the soft-launch was to ensure the survey was functioning as intended on the survey platform, by collecting a limited number of completed surveys and reviewing the results. Since no data checks flagged any concerns, these results were included and the full survey was launched. The primary fielding dates for the remainder of residents who completed the survey was from May 2^{nd} to May 31^{st} , 2018. In total, 533 residents completed the survey which implies a margin of error no greater than $\pm 4.2\%$ at 95% confidence.

Similar to previous years, for this analysis, weights were assigned based on the ages of residents to ensure that their representation in the City-wide sample was proportionate to the City of Leduc population as determined by the 2017 City of Leduc Census. Specific details of the weighting scheme used can be found in the Appendix (section 4.2).

2.2.4 Survey Awareness

Survey participants were asked if they recalled seeing or hearing an advertisement for the survey. 15% mentioned that they recalled it from the City of Leduc website, 11% from social media, 5% from radio, 4% from cinema, and 17% saw or heard an advertisement for the survey somewhere else. In total, 59% did not recall seeing or hearing an advertisement for the survey.

2019 City of Leduc Budget Planning Survey – General Population Results





3 Study Findings

This section details the results of each specific topic in the survey. In this section, there are a few things to note:

- The term "significant" means "statistically significant at 95% confidence".
- The analysis checked for statistical differences between the following groups:
 - Age (18 to 34, 35 to 54, 55 to 64, 65 or older);
 - Children in household (children, no children);
 - Income (under \$60,000, \$60,000 to \$99,999, \$100,000 to \$149,999, \$150,000 or more);
 - Employment status (employed full/part time, on leave/homemaker/student/not employed/retired);
 - Home ownership (owning, renting);
 - Perceived value from taxes (good/very good/excellent, fair/poor);
 - Preference regarding decreasing services to limit tax increases (support, neutral, oppose); and
 - Preferred tax strategy (prefer to increase taxes, prefer to cut services).
- The subgroup differences mentioned above are statistically tested in mutually exclusive groupings. For example, if a result says that it is statistically higher for those aged 18 to 34, this means that the result among those aged 18 to 34 is statistically higher than those who are not aged 18 to 34.
- To improve readability, bars with values less than 5% may not have the value shown. Actual percents are available in separate tables.
- Results have been rounded to remove decimal places. As a result, adding up values may not exactly equal the total expected.
- Arrows may appear on graphs that compare results over time. These indicate if the results are statistically (at 95% confidence) higher or lower than the previous year's results.
- The term "(VOL)" at the start of labels indicate that this level was volunteered by residents who put text into the "other specify" level. These results are likely lower than they would have been had all residents seen these as levels.
- For results with a base size of fewer than 30 residents, percents are shown. However, results should be interpreted with caution due to the small base sizes. Additionally, statistical differences are not shown if a respondent subgroup has a base size of fewer than 30 residents.

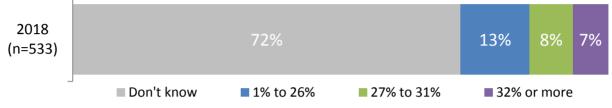




3.1 Property Tax Value

Residents were informed that a portion of property tax is collected on behalf of the Province of Alberta and goes to pay for education. When asked what percent of property tax goes to the province, nearly three-quarters (72%) did not know. The true percent of property tax that pays for education is 29%. 8% of residents came close, mentioning between '27% and 31%', while less than 1% of residents correctly identified that '29%' of property tax pays for education.

Percent of Property Tax Collected on Behalf of the Province of Alberta



Values may not sum to 100% due to rounding. Trending is not shown as the true percent (29%) has increased from last year (27%).

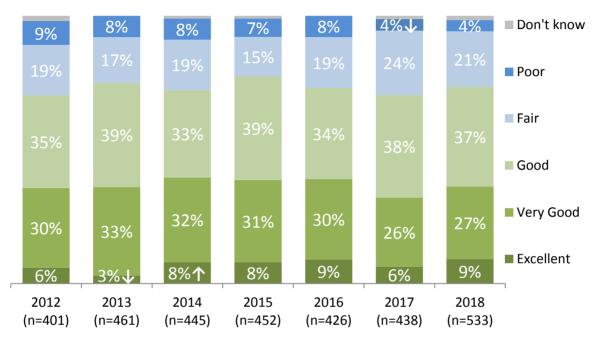
There are no subgroups that are significantly more likely to answer in the 27% to 31% range include:

19%: Those who are 65 or older;
 12%: Those without children in the home
 10%: Those who own their primary residence;





All residents were then made aware that 29% of property taxes are collected on behalf of the province to pay for education. They were then asked what level of value they felt they received from the remaining 71% used to fund city services. Consistent with last year, sentiment continues to be quite positive.



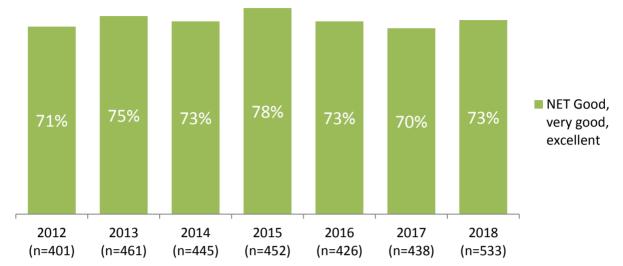
Perceived Value Received for Taxes Paid

Values may not sum to 100% due to rounding. Bars missing values are less than 5%.





The percent of residents that feel they received "good", "very good", or "excellent" value for their taxes (73%) continues to remain high in 2018 and is similar to the high scores in previous years.



Perceived Value Received for Taxes Paid (Good, Very Good, Excellent)

Subgroups that are significantly more likely to feel they receive "good", "very good", or "excellent" value include:

 82%: Those who oppose decreasing services to minimize tax increases;

85%: Those who favour increasing taxes to improve or maintain services.





Residents were asked the reason why they felt that way. Given that most residents feel that they have received "good" or better value, it is not surprising that most reasons provided are positive. Although there were a number of different reasons mentioned, the top **③ positive** reasons are that residents feel that city recreation, parks, and trails are good (18%), city infrastructure is well maintained (14%), the City overall is well maintained (12%), snow removal is good (12%) and the level of services is good (10%). The **●**p **negative** reason provided by 16% of residents is the desire to see a specific service improved. Note that over a third (39%) of residents were unable to provide a reason for the value they receive. These results are statistically consistent with the comments provided last year.

Don't know 39% City recreation and parks/trails are good 18% Would like to see a specific service improved 16% City infrastructure is well maintained 14% (roads, no pot holes etc.) 12% City overall is well maintained, appearance of city is good 12% City snow removal is good 10% City offers a good level of services in general 8% City facilities / Amenities are good Does not agree with current spending practices 5% 5% City garbage and recycling collection services are good Feels that taxes are too high 2% City fire station / police are good 2% Household does not use or receive many services 1% City staff are helpful / Customer service is good 1% City transportation is good 1% Other Positive comments 5% Other Negative comments 5% n=533. Values may sum to more than 100% as multiple mentions were allowed.

Why Residents Feel this Way

in-555, values may sum to more than 100% as multiple mentions were allowed





3.2 Overall Property Tax Preference

Residents were shown four different tax strategies and asked for their preference. Results were similar to 2017, and split between 42% preferring to increase taxes to increase or maintain services, and 33% preferring cutting services to maintain or reduce taxes. A further 24% did not provide an opinion.



Preferred Tax Strategy

Values may not sum to 100% due to rounding.

Results are not trended prior to 2017 due to the removal of the "something else" category.

Significant subgroup differences include:

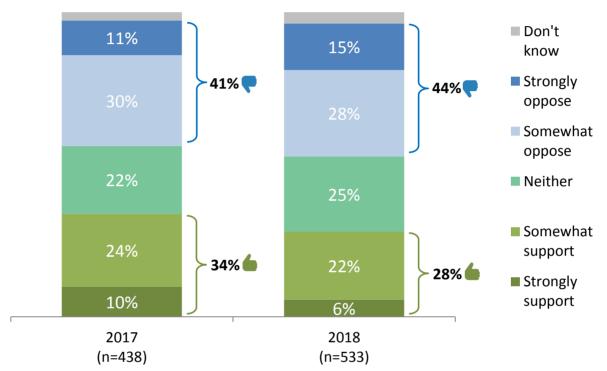
Increase taxes,	Increase taxes,	Cut services, maintain	Cut services,
increase services	maintain services	taxes	cut taxes
→- 40%: Those who oppose a decrease in service levels to minimize tax increases	 27%: Those who oppose a decrease in service levels to minimize tax increases 23%: Those who feel they get good/very good/ excellent value for taxes 	24%: Those who own their primary residence	 25%: Those who support a decrease in service levels to minimize tax increases 22%: Those who feel they get fair/poor value for taxes 14%: Those who own their primary residence





The City is sensitive to the economic climate and residents' desire to keep tax increases to a minimum. As such, residents were asked for their level of support or opposition for decreasing service levels to minimize tax increases.

Results were mixed with 44% opposing this approach, compared to 28% who supported it. One quarter did not feel strongly either way, while another 4% did not have an opinion. These results are similar to 2017.



Support/Opposition for a Decrease in Service Levels to Maintain Taxes

Values may not sum to 100% due to rounding.

Results are not trended prior to 2017 since a likelihood scale was used in 2016.

Subgroups that are significantly more likely to **support** decreasing service levels to maintain taxes include:



46%: Those who prefer to cut services to maintain or cut taxes; and

32%: Those who own their primary residence.

No subgroups are significantly more likely to **neither support or oppose** decreasing service levels to maintain taxes.

Subgroups that are significantly more likely to **oppose** decreasing service levels to maintain taxes include:



- 69%: Those who prefer to increase taxes to improve or maintain services;
- 65%: Those who rent their primary residence; and
- 48%: Those who feel they receive "good", "very good", or "excellent" value for their taxes.

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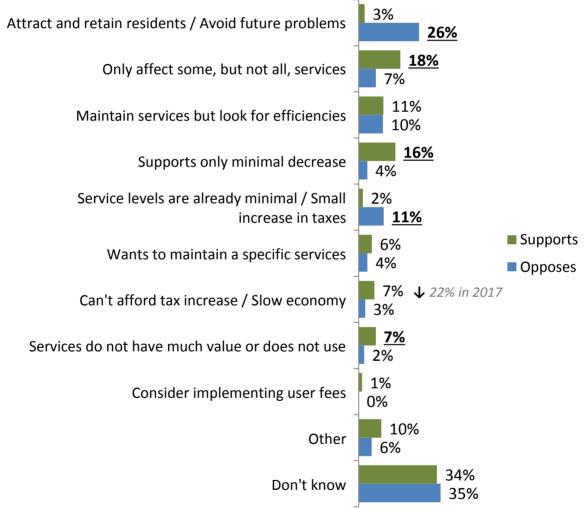




In terms of why residents support or oppose decreasing service levels to minimize tax increases, nearly a fifth (18%) of those who support decreasing service levels to minimize tax increases want only some, but not all, services to be affected, while 16% would only support a minimal decrease. Note that there are significantly fewer who support this action due to being unable to afford a tax increase or because of the slow economy (7%, down from 22% in 2017).

In contrast, 26% oppose decreasing service levels because they feel that services attract and retain residents, or to avoid future problems, and a further 11% say services are already minimal, and prefer a small increase in taxes.

It should be noted that just over a third (34% of those who support and 35% of those who oppose) did not provide any justification for their views.



Reasons for Support/Opposition

n=139 (Support), 237 (Oppose). Values may sum to more than 100% as multiple mentions were allowed. Bars with values that are **bold and underlined** are statistically higher than the other bar above/below it.



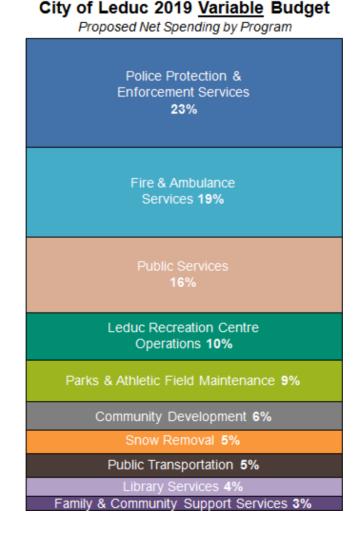


3.3 Adjustments to Variable Spending

The City of Leduc budget includes two spending categories:

- Fixed Spending (58%) includes items that are necessary to govern, operate and maintain the City of Leduc and do not vary based on the level of service provided, including:
 - Mayor and City Council;
 - Corporate and Legislative Services;
 - Engineering Services;
 - Planning Services;
 - Facility Services;
 - o Debt Repayment; and
 - Capital Transfer.
- Variable Spending (42%) includes categories where spending can be increased or decreased depending on the level of service provided.

The proposed City of Leduc 2019 variable budget is split between the following services:



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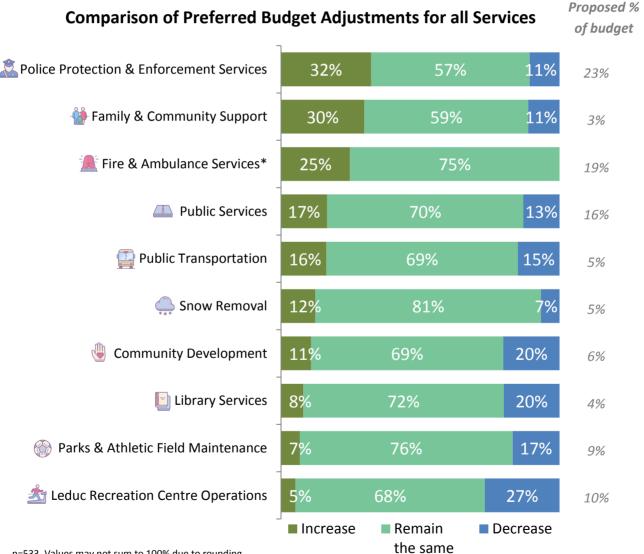


Residents were asked to rate their preference for how the City should allocate funds (increase, decrease or remain the same) for each of the services. Most residents would like budgets to remain the same. That said, the following services had the highest percent of residents requesting an **increase** in spending:

- 32%: Police protection and enforcement services;
- 30%: Family and community support;
- 25%: Fire & Ambulance Services; and
- 17%: Public services.

Services that had the highest percent of residents requesting a **decrease** in spending include:

- 27%: Leduc Recreation Centre Operations;
- 20%: Community development; and
- 20%: Library services.



n=533. Values may not sum to 100% due to rounding.

* Fire and ambulance services are contracted services provided by the City on behalf of the Province of Alberta and cannot be reduced.

The remainder of this section of the report explores each of these services in more detail.

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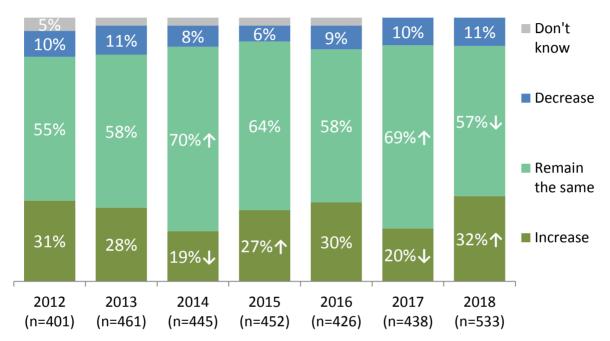
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3.3.1 Police Protection & Enforcement Services (Proposed 23%)

This year, 32% of residents would like funding to increase for Police Protection and Enforcement Services (the highest increase % among all services), up significantly from 20% in 2017. This shift has led to fewer residents wanting funding to remain the same (57%) compared to last year, although about one in ten (11%, similar to last year) would like funding to decrease.





Values may not add to 100% due to rounding. Bars missing values are less than 5%.

Subgroups that are significantly more likely to want an **increase** in funding include:

48%: Those favouring increasing taxes to increase or maintain services; and 42%: Those who oppose a decrease in services to minimize tax increase.

Subgroups that are significantly more likely to want funding to **remain the same** include:

of *4* → 66%: Those favouring cutting services to maintain or decrease taxes.

Subgroups that are significantly more likely to want a **decrease** in funding include:

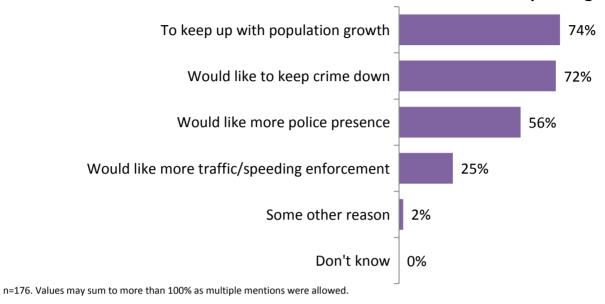


18%: Those who support a decrease in services to maintain taxes.





Residents who would **increase** spending on *Police Protection and Enforcement Services* most often explained that they would like to keep up with population growth (74%). Furthermore, a majority of residents feel a need to increase funding to keep crime down (72%) and would like more police presence (56%). These results are statistically consistent with the comments provided last year.

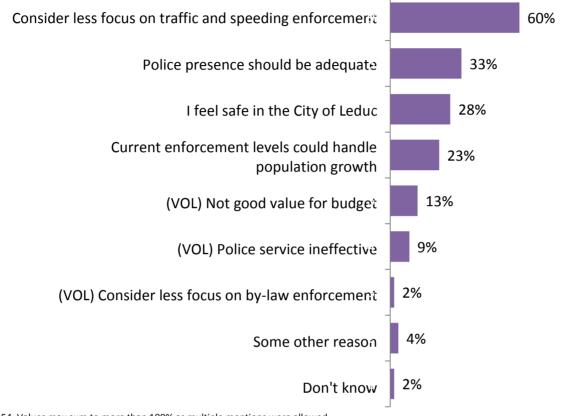


Reasons to Increase Police Protection & Enforcement Services Spending





Three out of five (60%) residents who would **decrease** spending on *Police Protection and Enforcement Services* suggested less focus on traffic and speeding enforcement. These results are statistically consistent with the comments provided last year.



Reasons to Decrease Police Protection & Enforcement Services Spending

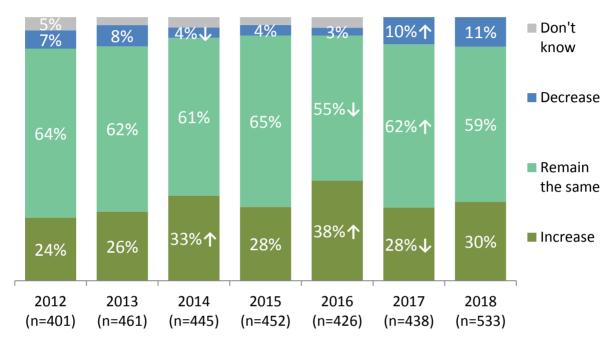
n=54. Values may sum to more than 100% as multiple mentions were allowed.





3.3.2 Family & Community Support (Proposed 3%)

Most residents prefer to see Family and Community Support Services funding remain the same, similar to 2017. However, close to one-third (30%) would like funding to be increased, while 11% would prefer to see funding decrease, both of which are similar to results found in 2017.





Values may not add to 100% due to rounding. Bars missing values are less than 5%.

Subgroups that are significantly more likely to want an increase in funding include:

- 46%: Those 18 to 34 years old; and
- 42%: Those favouring increasing taxes to increase or maintain services; and
 - 41%: Those who oppose a decrease in service levels to minimize tax increase;

Subgroups that are significantly more likely to want funding to **remain the same** include:

71%: Those with a household income between \$60,000 and \$99,999.

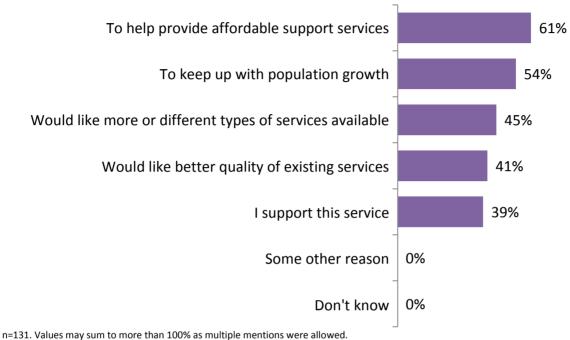
Subgroups that are significantly more likely to want a **decrease** in funding include:

- ✓ 24%: Those favouring cutting services to maintain or decrease taxes;
- 22%: Those with a household income between \$100,000 and \$149,999;
- 20%: Those who support decreasing services to maintain taxes; and
- 14%: Those who own their primary residence.





Most of the residents who would **increase** spending on *Family and Community Support Services* felt that funding helps provide affordable support services (61%). About half also say additional funding is needed to keep up with population growth (54%), or would like more or different types of services to be available (45%). These results are statistically consistent with the comments provided last year.

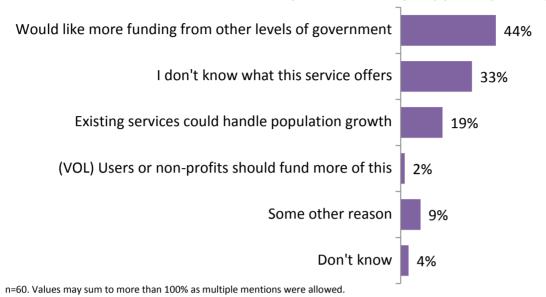


Reasons to Increase Family & Community Support Spending





About two-fifths (44%) of residents who would **decrease** spending on *Family and Community Support Services* cited a desire for more funding from other levels of government. In addition, one-third (33%) would like funding to decrease because they do not know what this service offers. These results are statistically consistent with the comments provided last year.



Reasons to Decrease Family & Community Support Spending

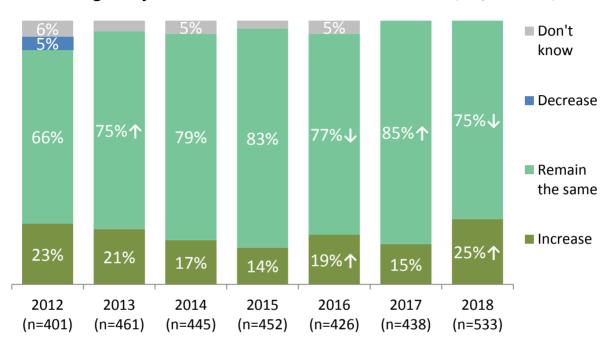






Fire & Ambulance Services (Proposed 19%) 3.3.3

Fire and Ambulance Services are contracted services provided by the City on behalf of the Province of Alberta and cannot be reduced. There has been a decrease in the percent of residents (75%) who would like the budget for fire and ambulance services to remain the same compared to 2017 as a larger proportion would like to see an increase in services (25%).



Budget Adjustment for Fire & Ambulance Services (Proposed 19%)

Values may not add to 100% due to rounding. Bars missing values are less than 5%.

Subgroups that are significantly more likely to want an **increase** in funding include:

37%: Those favouring increasing taxes to increase or maintain services; and 34%: Those who oppose decreasing services to maintain taxes.

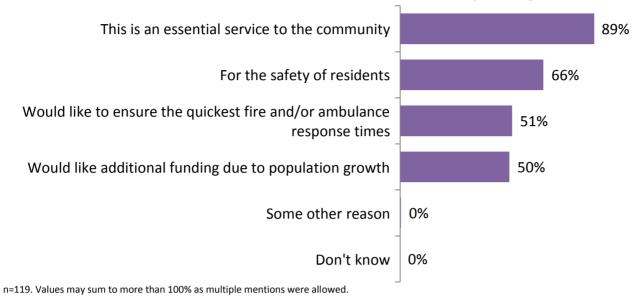
Subgroups that are significantly more likely to want funding to remain the same include:

- 84%: Those who feel they get fair/poor value for their taxes;
- 84%: Those who support decreasing services to maintain taxes;
- 83%: Those who neither oppose nor support decreasing services to maintain taxes;
- 84%: Those favouring cutting services to maintain or decrease taxes; and
- 81%: Those between the ages of 35 and 54.





Residents who would **increase** spending on *Fire and Ambulance Services* most often explained that this is an essential service to the community (89%). Approximately two-thirds (66%) said they would like to increased funding for the safety of residents. These results are statistically consistent with the comments provided last year.



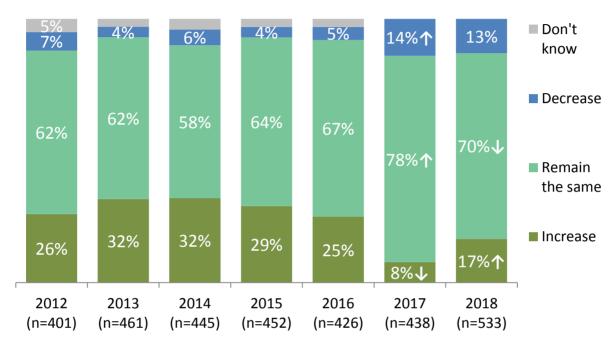
Reasons to Increase Fire & Ambulance Services Spending





3.3.4 Public Services (Proposed 16%)

Residents' opinions regarding spending on Public Services have changed again, after shifting significantly in 2017. More residents (17%) want spending to increase, and fewer want spending to remain the same (70%). However, a similar proportion (13%) wants spending on public services to decrease.





Values may not add to 100% due to rounding. Bars missing values are less than 5%.

Subgroups that are significantly more likely to want an increase in funding include:

- 36%: Those who rent their primary residence;
- S 29%: Those with a household income of \$60,000 or less;
- 25%: Those who prefer increasing taxes to maintain or increase services; and,
 - 24%: Those who oppose a decrease in service levels to minimize tax increase.

Subgroups that are significantly more likely to want funding to remain the same include:

76%: Those who feel they get good/very good/excellent value for their taxes.

Subgroups that are significantly more likely to want a **decrease** in funding include:

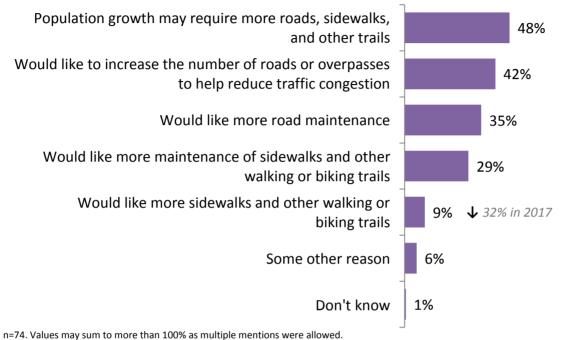
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- 30%: Those who prefer cutting services to maintain or lower taxes;
- 30%: Those who support a decrease in services to minimize tax increases; and
- 29%: Those who feel they get fair/poor value for their taxes.





When it comes to *Public Services*, those who would like an **increase** in funding primarily want more roads, sidewalks, and other trails to keep up with population growth (48%). Many others would like to reduce traffic congestion (42%), or see more road maintenance (35%). Note that only 9% (down from 32% in 2017) would like more sidewalks and other walking or biking trails.

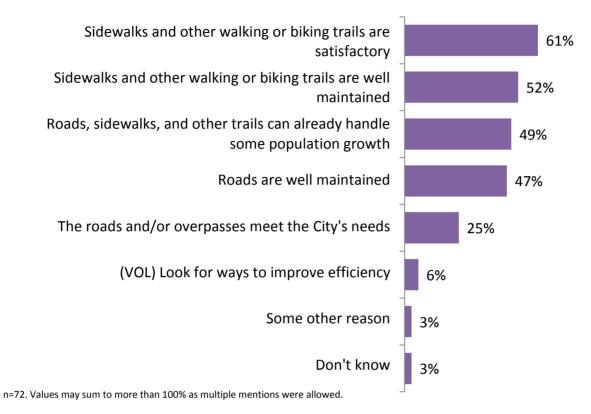


Reasons to Increase Public Services Spending





In contrast, those residents who suggested a **decrease** in funding for *Public Services* often mentioned that sidewalks and other trails are satisfactory (61%) and well maintained (52%). Additionally, 49% feel that roads, sidewalks and other trails can handle some population growth while 47% feel that roads are already well maintained. These results are statistically consistent with the comments provided last year.



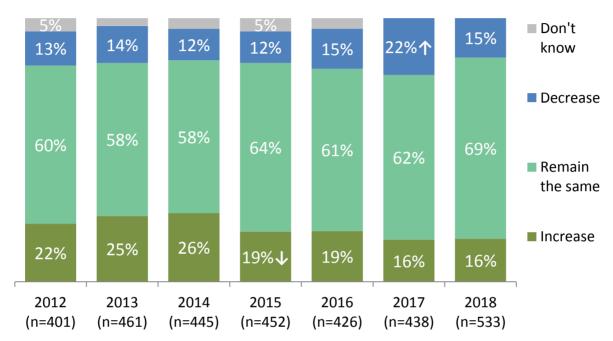
Reasons to Decrease Public Services Spending





3.3.5 Public Transportation (Proposed 5%)

In 2018, over two in three residents (69%) would like the budget for Public Transportation to remain the same, 16% would like to see it increase, and 15% would like the budget to decrease. These results are similar to last year.



Budget Adjustment for Public Transportation (Proposed 5%)

Values may not add to 100% due to rounding. Bars missing values are less than 5%.

Subgroups that are significantly more likely to want an **increase** in funding include:

25%: Those who favour increasing taxes to increase or maintain services; and

23%: Those who oppose a decrease in service levels to minimize tax increase.

Subgroups that are significantly more likely to want funding to **remain the same** include:

80%: Those who neither oppose nor support decreasing services to maintain taxes.

Subgroups that are significantly more likely to want a **decrease** in funding include:

- (s)) 30%: Those with a household income of \$150,000 or more;
 - 27%: Those who feel they get fair/poor value for their taxes;
 - 26%: Those favouring cutting services to maintain or decrease taxes;
 - 24%: Those who support decreasing services to maintain taxes; and
 - 21%: Those between the ages of 35 and 54.

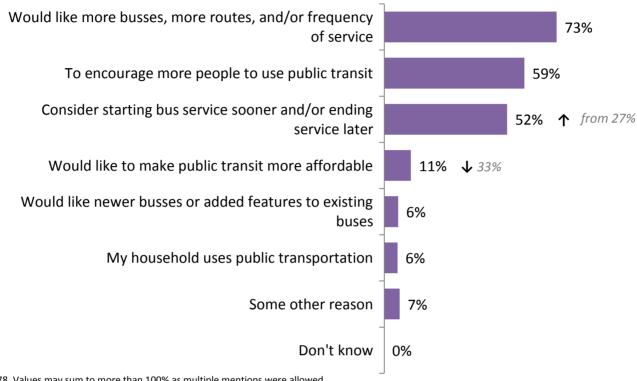
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Nearly three-quarters (73%) of residents who would increase spending on Public Transportation said they would like more busses, more routes, and/or increased frequency of service. Additionally, over half would also like more funds to encourage more people to use public transit (59%), and to facilitate earlier or later bus service (52%, up from 27% in 2017).



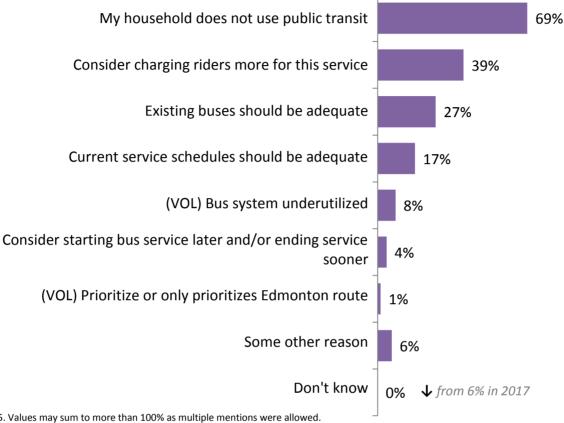
Reasons to Increase Public Transportation Spending

n=78. Values may sum to more than 100% as multiple mentions were allowed.





A lack of personal and household use of Public Transportation (69%) is the most common reason mentioned by residents who would decrease spending. An additional 39% suggest charging riders more for the service.



Reasons to Decrease Public Transportation Spending

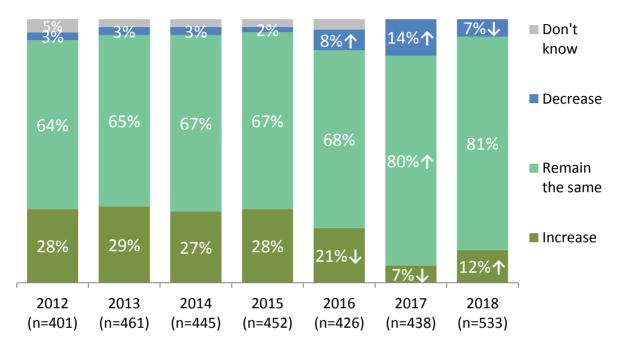
n=85. Values may sum to more than 100% as multiple mentions were allowed.





3.3.6 Snow Removal (Proposed 5%)

More residents would like Snow Removal's budget to increase (12%) compared to 2017 while fewer residents feel that the budget should decrease (7%). That said, the vast majority of residents (81%) want spending to stay the same, which is on par with 2017.



Budget Adjustment for Snow Removal (Proposed 5%)

Values may not add to 100% due to rounding. Bars missing values are less than 5%.

Subgroups that are significantly more likely to want an **increase** in funding include:

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- 42%: Those who rent their primary residence;
- 25%: Those with a household income under \$60,000; and
- 17%: Those favouring increasing taxes to increase or maintain services

Subgroups that are significantly more likely to want funding to **remain the same** include:

- 86%: Those who own their primary residence; and
- 85%: Those who feel they get good/very good/excellent value for their taxes.

Subgroups that are significantly more likely to want a **decrease** in funding include:

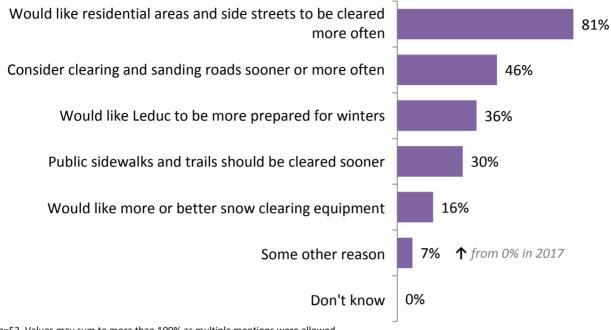


- 16%: Those who support decreasing services to maintain taxes; and
- 14%: Those favouring cutting services to maintain or decrease taxes.





The most common reasons mentioned by residents who would increase funding for Snow Removal are that they would like residential areas and side streets to be cleared more often (81%), roads cleared and sanded sooner (46%), and they would like Leduc to be more prepared for winter (36%).



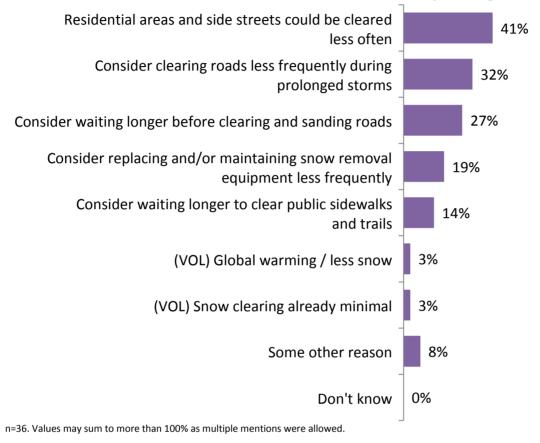
Reasons to Increase Snow Removal Spending

n=53. Values may sum to more than 100% as multiple mentions were allowed.





Residents who would like to **decrease** funding for *Snow Removal* were more split in their reasons; 41% feel that residential areas and side streets could be cleared less often, 32% feel roads should be cleared less frequently during prolonged storms, and 27% would like the City to consider waiting longer before clearing and sanding roads. These results are statistically consistent with the comments provided last year.



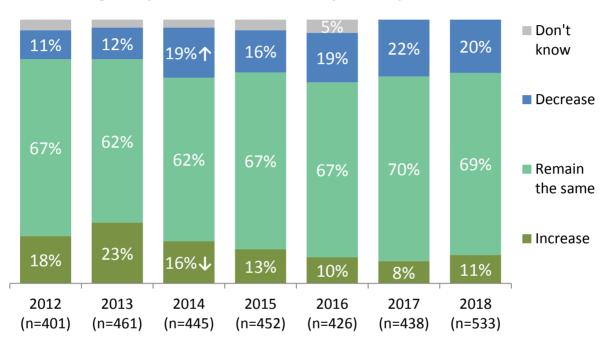
Reasons to Decrease Snow Removal Spending

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3.3.7 Community Development (Proposed 6%)

Community Development is tied for the second highest percentage of residents suggesting that funding should decrease (20%). Overall, the percentage of residents who feel that funding should decrease, remain the same (69%), or should increase (11%) have all remained consistent over the past several years.





Values may not add to 100% due to rounding. Bars missing values are less than 5%.

Subgroups that are significantly more likely to want an **increase** in funding include:

21%: Those favouring increasing taxes to increase or maintain services;

15%: Those who oppose a decrease in service levels to minimize tax increase; and

13%: Those who feel they get good/very good/excellent value for their taxes.

Subgroups that are significantly more likely to want funding to **remain the same** include:

→ 81%: Those with a household income between \$60,000 and \$99,999.

Subgroups that are significantly more likely to want a **decrease** in funding include:



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- 37%: Those whose preferred tax strategy is to cut services to maintain or lower taxes;34%: Those who support a decrease in services levels to maintain taxes;
- 26%: Those between ages of 35 and 54; and
- 23%: Those who own their primary residence.

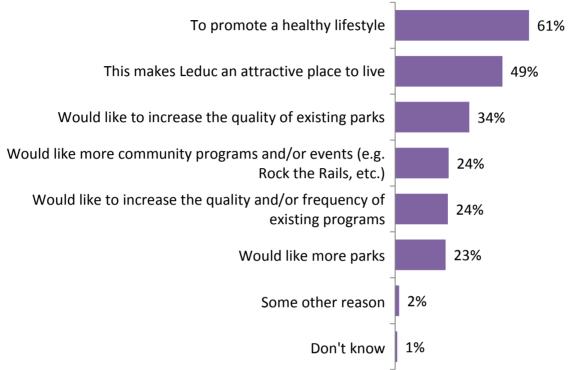
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Those residents who would **increase** spending on *Community Development* mentioned a number of different reasons, with promoting a healthy lifestyle mentioned by most (61%). Another 49% would like increased spending to make Leduc an attractive place to live and 34% would like to increase the quality of existing parks.



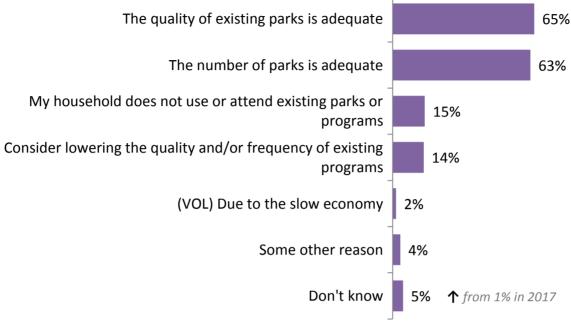
Reasons to Increase Community Development Spending

n=49. Values may sum to more than 100% as multiple mentions were allowed. Trending is not analyzed because 2017 has fewer than 30 responses.





Residents who would **decrease** spending on *Community Development* were mostly split between feeling that the quality (65%) and number (63%) of existing parks are adequate.



Reasons to Decrease Community Development Spending

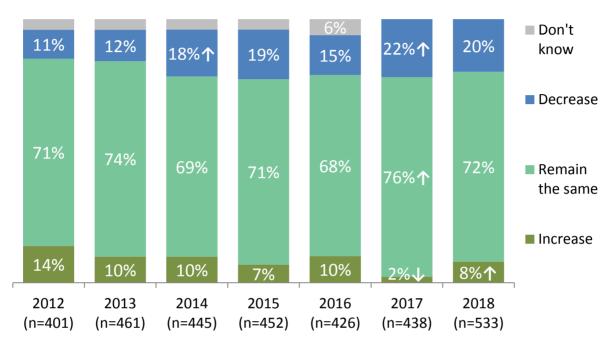
n=113. Values may sum to more than 100% as multiple mentions were allowed.





3.3.8 Library Services (Proposed 4%)

Few residents feel that the budget for Library Services should increase (8%), although this is an increase from last year. In contrast, one-fifth (20%) feel that the budget should decrease, while the remaining 72% feel that the budget should remain the same (both similar to last year).



Budget Adjustment for Library Services (Proposed 4%)

Values may not add to 100% due to rounding. Bars missing values are less than 5%.

Subgroups that are significantly more likely to want an **increase** in funding include:

- 20%: Those who rent their primary residence;
- 17%: Those between the ages of 18 and 34;
- 16%: Those with a household income between \$60,000 and \$99,999; and
 - 12%: Those who oppose a decrease in service levels to minimize tax increase.

There are no subgroups significantly more likely to want funding to remain the same.

Subgroups that are significantly more likely to want a **decrease** in funding include:



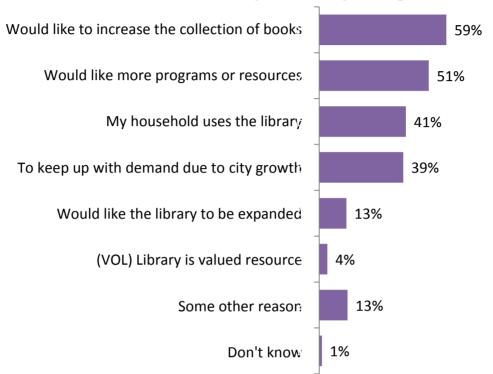
30%: Those who support a decrease in services to minimize tax increases; and

· 30%: Those who prefer cutting services to maintain or lower taxes.





Only 26 residents suggested an **increase** in spending for *Library Services*. Keeping up with demand due to city growth (n=13), wanting more programs or resources (n=13), wanting to increase the collection of books (n=13), and their household using the library (n=13) are all top reasons for wanting library services spending increased.



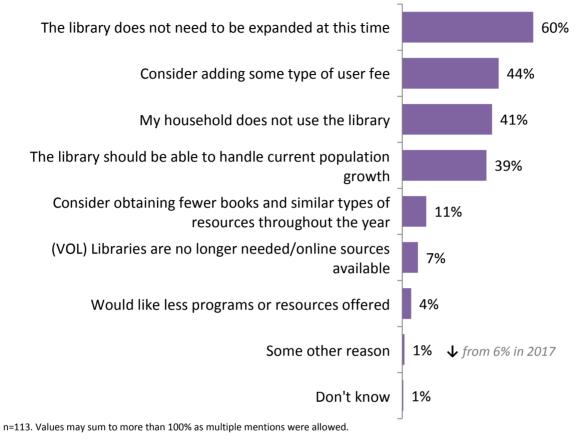
Reasons to Increase Library Services Spending

n=26. Due to the base being less than n=30, interpret with caution. Trending is not analyzed because both 2017 and 2018 have fewer than 30 responses. Values may sum to more than 100% as multiple mentions were allowed.





More than half of those residents who would like *Library Services'* budget to **decrease** mentioned that an expansion is not needed at this time (60%). A further 44% suggested adding a user fee for the library to help with funding, 41% mentioned that their household does not use the library, and 39% mentioned that the library should be able to handle current population growth.



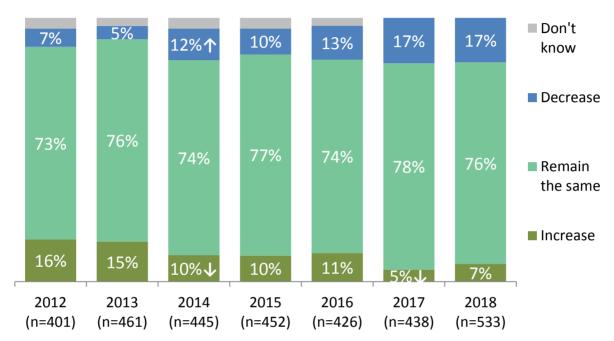
Reasons to Decrease Library Services Spending





3.3.9 Parks & Athletic Field Maintenance (Proposed 9%)

Similar to 2017, 17% of residents feel that the budget for Parks and Athletic Field Maintenance should decrease compared to only 7% who feel that the budget should increase. Also similar to 2017, the remaining 76% think that the budget should remain the same.



Budget Adjustment for Parks & Athletic Field Maintenance (Proposed 9%)

Values may not add to 100% due to rounding. Bars missing values are less than 5%.

There are no specific subgroups that are significantly more likely to want an increase funding.

Subgroups that are significantly more likely to want funding to **remain the same** include:

- 85%: Those who oppose a decrease in service levels to minimize tax increases;
- 84%: Those who favour increasing taxes to maintain or increase services; and
 - 81%: Those who feel that they receive "good", "very good", or "excellent" value for their taxes.

Subgroups that are significantly more likely to want a **decrease** in funding include:

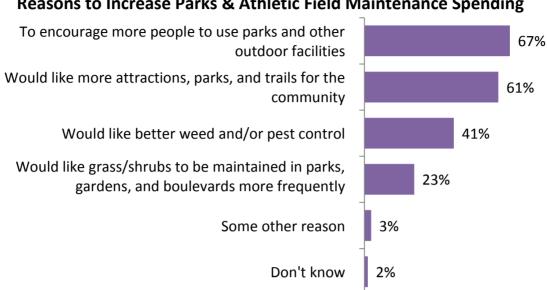


- 34%: Those who support a decrease in service levels to minimize tax increases;
- 31%: Those who favour cutting services to maintain or lower taxes; and
- 29%: Those who feel that they receive "fair" or "poor" value for their taxes.





Although very few residents mentioned that they would like to increase spending on Parks and Athletic Field Maintenance, the most common reasons cited are to encourage more use of parks and other outdoor facilities (67%) and wanting more attractions, park and trails for the community (61%).



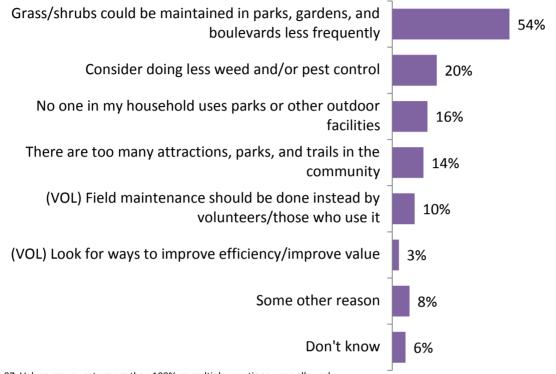
Reasons to Increase Parks & Athletic Field Maintenance Spending

n=35. Values may sum to more than 100% as multiple mentions were allowed. Trending is not analyzed because 2017 has fewer than 30 responses.





Residents who would like a **decrease** in funding for *Parks and Athletic Field Maintenance* were more unified in their reasons with just over half (54%) mentioning that grass and shrubs could be maintained in parks, gardens, and boulevards less frequently, while one-fifth (20%) suggest considering less weed and pest control. These results are statistically consistent with the comments provided last year.



Reasons to Decrease Parks & Athletic Field Maintenance Spending

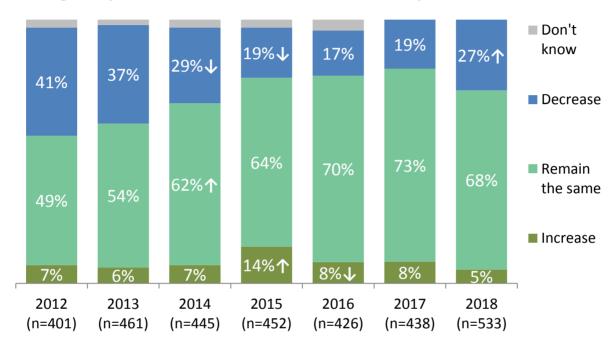
n=87. Values may sum to more than 100% as multiple mentions were allowed.





3.3.10 Leduc Recreation Centre Operations (Proposed 10%)

There has been a significant increase in the percentage of residents wanting Leduc Recreation Centre operations funding decreased; over one-quarter (27%) want funding decreased. In contrast, very few (5%) want funding to be increased, while about two-thirds (68%) would prefer that funding stay the same.



Budget Adjustment for Leduc Recreation Centre Operations (Proposed 10%)

Values may not add to 100% due to rounding. Bars missing values are less than 5%.

There are no subgroups significantly more likely to want an increase in funding.

Subgroups that are significantly more likely to want funding to **remain the same** include:



- 79%: Those who oppose a decrease in service levels to minimize tax increase;
- 77%: Those 65 or older;
- 76%: Those favouring increasing taxes to increase or maintain services; and
- 74%: Those who feel they receive "good", "very good" or "excellent" value from their taxes.

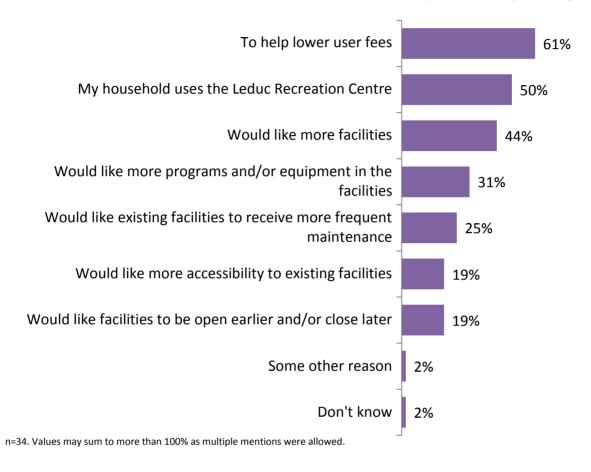
Subgroups that are significantly more likely to want a **decrease** in funding include:



- 47%: Those who feel they get fair/poor value for their taxes;
- 46%: Those who support a decrease in services levels to minimize tax increases; and
- 41%: Those whose preferred tax strategy is to cut services to maintain or lower taxes.



Wanting lower user fees (61%) is the most mentioned reason provided by residents who would **increase** spending on *Leduc Recreation Centre Operations*. Additionally, half of those who would like increased funding indicated their household uses the Leduc Recreation Centre (50%) while 44% would like more facilities. These results are statistically consistent with the comments provided last year.

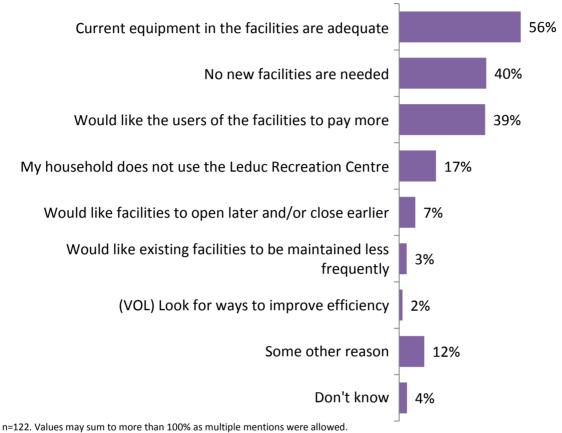


Reasons to Increase Leduc Recreation Centre Operations Spending





Just over half (56%) of residents who would **decrease** spending on *Leduc Recreation Centre Operations* feel that the current equipment in the facilities is adequate. In addition, 40% feel that no new facilities are needed and 39% would like those who use the Leduc Recreation Centre to pay more. These results are statistically consistent with the comments provided last year.



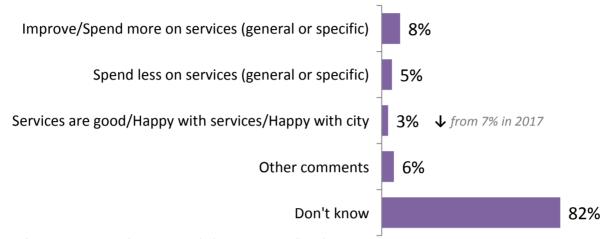
Reasons to Decrease Leduc Recreation Centre Operations Spending





3.3.11 Other Variable Spending Feedback

After residents rated their preference for how the City should allocate funds, they were provided with an additional chance to offer any other feedback on spending that may not have already been covered. Given that they had just provided feedback for the ten different services categories, only 18% provided further feedback. In total, 8% reiterated that they would like spending to **increase** in general or for specific services, compared to 5% who reiterated that they wanted spending to **decrease**.



Other Variable Spending Feedback

n=533. Values may sum to more than 100% as multiple mentions were allowed.





3.4 Other Projects and Priorities

Residents were provided an opportunity to state other projects or goals for the City to consider. The vast majority (72%) could not think of any other projects or goals. That said, the top suggestion was to see improved roads, access to certain areas, and/or traffic flow (7%).

Improve roads, access to certain areas, and/or traffic flow (new overpass, fix a specific intersection, twinning road)	7%
Additional facilities for programs/activities, for kids, seniors etc.	4%
Expand/Build new outdoor areas	4%
Nothing that will increase taxes / Do not spend more money	4%
Look for ways to improve efficiency / lower administrative costs	4%
Projects to increase safety (pedestrian/road safety, etc.)	3%
Clean up or improve existing green spaces	3%
Projects related to social services	2%
Would like to see more business / commercial development or support	1%
Environmentally-friendly / green projects or initiatives	1%
Would like more schools	0%
Consider alternatives to photo radar	0% ↓ from 1% in 2017
Other	4%
None, can't think of any/Don't know	72%

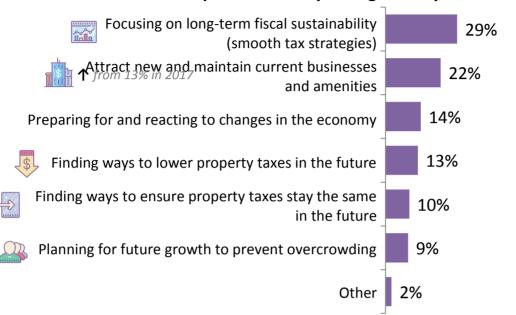
Other Projects of Goals to Consider

n=533. Values may sum to more than 100% as multiple mentions were allowed.





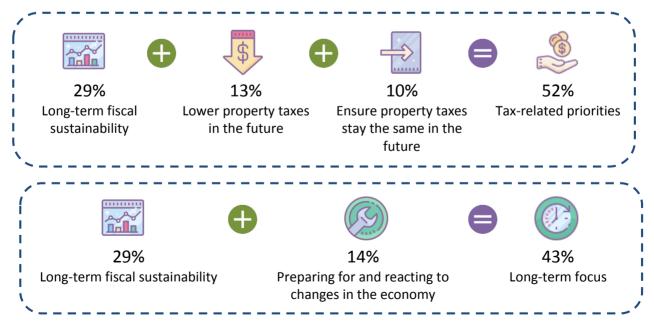
Finally, when asked about the top priority facing the City, over one-quarter (29%) chose smooth tax strategies. A further 22% (up from 13% in 2017) would like the City to attract new and maintain current businesses and amenities, 14% would like the City to be preparing for and reacting to changes in the economy, and 13% would like the City to be finding ways to lower property taxes in the future.



Most Important Priority Facing the City

n=533. Values may not add to 100% due to rounding. Note that in 2018, the level "Leduc County and City of Edmonton Annexation" was not offered as an option.

After grouping some of the categories we find that 52% of residents would like the City to prioritize the taxation of residents and another 43% would like the City to adopt a long term focus.



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4 Appendices

4.1 Respondent Demographics

	Percent of Residents						
	2018	2017	2016	2015	2014	2013	2012
	(n=533)	(n=438)	(n=426)	(n=452)	(n=445)	(n=461)	(n=401)
Age							
18 to 24 years	7%	2%	6%	4%	4%	4%	2%
25 to 34 years	23%	30%	26%	31%	32%	32%	14%
35 to 44 years	16%	18%	18%	18%	18%	18%	21%
45 to 54 years	21%	18%	19%	18%	17%	17%	22%
55 to 64 years	14%	14%	15%	14%	14%	12%	18%
65 years or older	18%	17%	15%	13%	14%	16%	22%
Not stated	1%	1%	2%	3%	2%	1%	2%
Employment Status							
Working full time, including							
self-employment (more than	51%	49%	53%	63%	59%	64%	54%
30 hours/ week)							
Working part time, including							
self-employment (30 hours	11%	14%	15%	8%	11%	10%	12%
per week or less)							
On leave (disability,	2%	4%	n/2	n/2	n/2	n/2	n/2
paternity, etc.)	۷/۵	470	n/a	n/a	n/a	n/a	n/a
Homemaker	6%	6%	7%	9%	8%	9%	7%
Student	5%	3%	3%	1%	3%	1%	1%
Not employed	2%	3%	6%	3%	4%	3%	2%
Retired	18%	16%	15%	14%	14%	13%	24%
Prefer not to answer	4%	5%	1%	1%	1%	<1%	1%
Household Income							
Under \$20,000	2%	2%	n/a	n/a	n/a	n/a	n/a
\$20,000 to \$39,999	6%	5%	n/a	n/a	n/a	n/a	n/a
\$40,000 to \$59,999	10%	11%	n/a	n/a	n/a	n/a	n/a
\$60,000 to \$79,999	12%	9%	n/a	n/a	n/a	n/a	n/a
\$80,000 to \$99,999	11%	12%	n/a	n/a	n/a	n/a	n/a
\$100,000 to \$124,999	14%	18%	n/a	n/a	n/a	n/a	n/a
\$125,000 to \$149,999	10%	10%	n/a	n/a	n/a	n/a	n/a
\$150,000 or more	17%	14%	n/a	n/a	n/a	n/a	n/a
Prefer not to answer	19%	19%	n/a	n/a	n/a	n/a	n/a
Primary Residence							
Own	81%	92%	89%	92%	89%	88%	91%
Rent	14%	7%	11%	7%	9%	11%	7%
Not stated	5%	1%	1%	1%	2%	1%	2%
City of Leduc Employee?							
Yes	5%	5%	3%	4%	5%	7%	4%
No/Prefer not to say	92%	90%	96%	95%	94%	93%	94%
Not stated	4%	5%	1%	1%	1%	<1%	2%





Children (under 18) in Household?							
Yes	45%	49%	n/a	n/a	n/a	n/a	n/a
No	55%	50%	n/a	n/a	n/a	n/a	n/a
Prefer not to answer	1%	1%	n/a	n/a	n/a	n/a	n/a

Values may not add to 100% due to rounding.

4.2 Data Weighting

The data was weighted to the age characteristics of the residents of Leduc as determined by the 2017 Leduc Census. The following outlines the weighting factors utilized in this research:

Age group	Number of completed surveys	Proportion of completed surveys	Census proportions*	Weight factor
18 to 34	35	7%	30%	4.60
35 to 54	181	34%	37%	1.09
55 to 64	139	26%	14%	0.55
65 or older	175	33%	18%	0.55
Unknown/Refused*	3	1%	1%	1.00

* Residents were allowed to refuse to answer their age as long as they confirmed that they are at least 18 years old. These cases are left unweighted (i.e. with a weight of 1) and the census proportions for this group are scaled to match accordingly.

4.3 Survey

What follows is the paper version of the survey. The online version of the survey was slightly different as completing surveys online allows for:

- Question randomization (the order of the B questions were randomized);
- Level randomization (the order of some lists were randomized);
- Response ordering (for example, some residents saw "Strongly oppose" first and others saw "Strongly support" first in Q2);
- Conditional text (for example, online Q1b asks why they feel they receive <Q1a value>); and
- Popup text (the ability to provide additional information in the form of a popup only to those who want it).





Intro1

Have your say in your city's budget planning process! The City of Leduc is committed to gathering input from citizens regarding the planning for the future of the City, as demonstrated through the Citizen Satisfaction Survey and Community Visioning Workshops. In 2018, the City is seeking input from citizens to assist in the 2019 budget planning process through this survey.

The budget is a plan for tomorrow's Leduc and this is your chance to share your thoughts with City Council and Administration to help guide the 2019 budget. Doing so makes you **eligible to enter a draw to win a movie pass for 4 to Leduc Cinemas**.

We want to hear from you! You can complete this paper survey or you can complete the survey online using this link:

http://surveys.advanis.ca/leduc2018budget

To ensure your confidentiality, the third-party vendor Advanis Inc. has been hired to ensure only aggregated results are shared. There will be no way for anyone to tie the responses you provide back to you.

Advanis' Privacy Policy can be found here: <u>http://www.advanis.ca/privacy_policy2.html</u> © 2018 Advanis

Intro2

Please read each question and statement carefully. For each question, please select the response(s) that best represents your point of view.

Please respond before May 31, 2018.

To begin, how old are you?

(Select one)

O 15 or younger

- **O** 16 or 17
- O 18 to 24
- O 25 to 34
- 35 to 44
- 45 to 54
- O 55 to 64
- ${f O}$ 65 or older

D1

Do you live **within the city limits** of Leduc? (Select one) O Yes

O No

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D1a

Do you own or rent your primary residence in the City of Leduc? (Select one)

- O Own
- O Rent

O Not applicable

Q0

A portion of property tax is collected on behalf of the Province of Alberta to pay for education.

To the best of your knowledge, what percent of property tax is collected on behalf of the Province of Alberta to pay **for education**?

____% O Don't know

Q1a

In fact, of property tax collected in 2017:

- **29%** is collected *on behalf of the province* to pay for **education**.
- **71%** goes to the City of Leduc to fund city services.



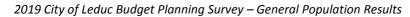
Thinking about the **71%** used to fund **city services**, would you say you receive...? (Select one)

 ${\mathbf O}$ Excellent value

- $\mathbf O$ Very good value
- **O** Good value
- **O** Fair value
- Poor value
- O Don't know

Q1b/Q1c

What is the main reason you feel that way?







Q2

The City of Leduc understands and recognizes that residents' desire to keep tax increases to a minimum. In order to do this, the city may need to consider reducing current service levels.

Would you oppose or support **a decrease in service levels** to minimize tax increases in 2019? *(Select one)*

- O Strongly oppose a decrease in service levels
- O Somewhat oppose a decrease in service levels
- O Neither oppose nor support a decrease in service levels
- O Somewhat support a decrease in service levels
- **Strongly support** a decrease in service levels
- O Don't know

Q2a

Why do you feel this way?

Q3

Next, thinking about the City of Leduc infrastructure (public buildings, road, etc.) and services overall, which of the following tax strategies **best represents** your preference?

(Select one)

- O Increase taxes to fund growth needs, infrastructure maintenance and improve services
- O Increase taxes to maintain all existing infrastructure and services
- O Cut existing services to maintain current taxes
- **O** Cut existing services to reduce taxes
- Don't know





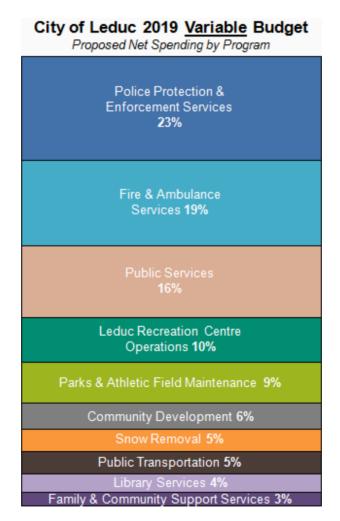
BIntro

The City of Leduc budget includes two spending categories:

Fixed Spending (58%) includes items that are necessary to govern, operate and maintain the City of Leduc and do not vary based on the level of service provided:

- Mayor and City Council
- Corporate and Legislative Services
- Engineering Services
- Planning Services
- Facility Services
- Debt Repayment
- Capital Transfer

Variable Spending (42%) includes categories where spending can be increased or decreased depending on the level of service provided.



Have your say in your city's budget planning process!





BInstruction

The next section wishes to understand your opinions on how **City of Leduc** spending should be altered (if at all). For each service, please specify if you think spending should increase, stay the same, or decrease in 2019. If you select increase or decrease, please let us know **all** the reasons you feel the way you do.

B1a

How would you adjust the variable spending in 2019 for **Police Protection & Enforcement Services** (proposed 23%)? This includes RCMP contract and detachment administrative support, community safety, animal control and other bylaw enforcement.

(Select one)

- O Increase spending (may increase taxes)
- O Spending should remain the same
- O Decrease spending (may decrease taxes)

Answer this question if you would increase spending:

B1b

Why would you increase spending on Police Protection & Enforcement Services?

(Please select all that apply)

□ Would like to keep crime down

□ To keep up with population growth

□ Would like more police presence

□ Would like more traffic/speeding enforcement

□ Some other reason (specify):____

□ Don't know

Answer this question if you would **decrease** spending:

B1c

Why would you decrease spending on Police Protection & Enforcement Services?

(Please select all that apply)

- □ I feel safe in the City of Leduc
- □ Current enforcement levels could handle population growth
- □ Police presence should be adequate
- □ Consider less focus on traffic and speeding enforcement
- □ Some other reason (specify):__
- □ Don't know

B2a

How would you adjust the variable spending in 2019 for **Fire and Ambulance Services** (proposed 19%)? This includes Fire and Ambulance response, rescue and patient treatment services, community prevention and inspection services and emergency preparedness.

Note: Ambulance services are contracted services provided by the City of Leduc on behalf of the Province of Alberta and cannot be reduced.

(Select one)

O Increase spending (may increase taxes)

O Spending should remain the same





Answer this question if you would **increase** spending:

B2b

Why would you <u>increase</u> spending on **Fire and Ambulance Services**? (*Please select all that apply*)

- □ Would like additional funding due to population growth
- □ Would like to ensure the quickest fire and/or ambulance response times
- □ This is an essential service to the community
- □ For the safety of residents
- □ Some other reason (specify):_____
- Don't know

B3a

How would you adjust the variable spending in 2019 for **Public Services** (proposed 16%)? This includes maintenance of roadways, sidewalks, multi-ways, bridges, overpasses, traffic controls, including: pot hole patching, crack sealing, grading, guard repair, cleaning, dust control, and pavement marking. *(Select one)*

- O Increase spending (may increase taxes)
- **O** Spending should remain the same
- O Decrease spending (may decrease taxes)

Answer this question if you would increase spending:

B3b

Why would you increase spending on Public Services?

(Please select all that apply)

- D Population growth may require more roads, sidewalks, and other trails
- □ Would like more maintenance of sidewalks and other walking or biking trails
- □ Would like more sidewalks and other walking or biking trails
- □ Would like more road maintenance
- □ Would like to increase the number of roads or overpasses to help reduce traffic congestion
- □ Some other reason (specify):_____
- □ Don't know

Answer this question if you would **decrease** spending:

B3c

Why would you decrease spending on Public Services?

(Please select all that apply)

- □ Roads, sidewalks, and other trails can already handle some population growth
- □ Sidewalks and other walking or biking trails are well maintained
- □ Sidewalks and other walking or biking trails are satisfactory
- $\hfill\square$ Roads are well maintained
- $\hfill\square$ The roads and/or overpasses meet the city's needs
- □ Some other reason (specify):_____
- □ Don't know





B4a

How would you adjust the variable spending in 2019 for **Parks & Athletic Field Maintenance** (proposed 9%)? This includes maintenance, grass cutting, cleaning and repairs to cemetery, sports fields, tennis courts, outdoor ice rinks, skateboard parks, lakes and storm ponds, garden plots and playgrounds, parks landscaping and pest control.

(Select one)

- O Increase spending (may increase taxes)
- $\ensuremath{\mathbf{O}}$ Spending should remain the same
- O Decrease spending (may decrease taxes)

Answer this question if you would increase spending:

B4b

Why would you <u>increase</u> spending on **Parks & Athletic Field Maintenance**? (*Please select all that apply*)

□ Would like grass/shrubs to be maintained in parks, gardens, and boulevards more frequently

□ Would like better weed and/or pest control (e.g., mosquitoes)

 \square Would like more attractions, parks, and trails for the community

- □ To encourage more people to use parks and other outdoor facilities
- □ Some other reason (specify):___
- □ Don't know

Answer this question if you would **decrease** spending:

B4c

Why would you <u>decrease</u> spending on **Parks & Athletic Field Maintenance**? (*Please select all that apply*)

Grass/shrubs could be maintained in parks, gardens, and boulevards less frequently

□ Consider doing less weed and/or pest control (e.g., mosquitoes)

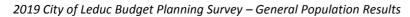
- □ There are too many attractions, parks, and trails in the community
- □ No one in my household uses parks or other outdoor facilities
- □ Some other reason (specify):_____
- □ Don't know

B5a

How would you adjust the variable spending in 2019 for Leduc Recreation Centre Operations (proposed 10%)? This includes Leduc Recreation facility maintenance and operations, sports & tourism, guest services, fitness centre and track, pool services, ice skating, field house and programmed services (i.e. child minding).

(Select one)

- O Increase spending (may increase taxes)
- **O** Spending should remain the same
- Decrease spending (may decrease taxes)







Answer this question if you would increase spending:

B5b

Why would you <u>increase</u> spending on **Leduc Recreation Centre Operations**? (*Please select all that apply*)

- □ Would like more accessibility to existing facilities
- U Would like more facilities
- □ Would like existing facilities to receive more frequent maintenance
- □ Would like more programs and/or equipment in the facilities
- □ Would like facilities to be open earlier and/or close later
- □ To help lower user fees
- □ My household uses the Leduc Recreation Centre
- □ Would like to more accessibility to existing facilities
- □ Some other reason (specify):_____
- Don't know

Answer this question if you would **decrease** spending:

B5c

Why would you decrease spending on Leduc Recreation Centre Operations?

(Please select all that apply)

□ No new facilities are needed

□ Would like existing facilities to be maintained less frequently

□ Current equipment in the facilities are adequate

□ Would like facilities to open later and/or close earlier

- U Would like the users of the facilities to pay more
- □ My household does not use the Leduc Recreation Centre
- □ Some other reason (specify):___
- Don't know

B6a

How would you adjust the variable spending in 2019 for **Snow Removal** (proposed 5%)? This includes street, parking lot and alleyway sanding, snow plowing and snow removal.

(Select one)

- Increase spending (may increase taxes)
- O Spending should remain the same
- O Decrease spending (may decrease taxes)

Answer this question if you would **increase** spending:

B6b

Why would you <u>increase</u> spending on **Snow Removal**? (*Please select all that apply*)

□ Would like Leduc to be more prepared for winters

□ Consider clearing and sanding roads sooner or more often

□ Would like more or better snow clearing equipment

U Would like residential areas and side streets to be cleared more often

- □ Public sidewalks and trails should be cleared sooner
- □ Some other reason (specify):_____
- Don't know





Answer this question if you would **decrease** spending: **B6c**

Why would you <u>decrease</u> spending on **Snow Removal**? (*Please select all that apply*)

- □ Consider clearing roads less frequently during prolonged storms
- □ Consider waiting longer before clearing and sanding roads
- □ Consider replacing and/or maintaining snow removal equipment less frequently
- □ Residential areas and side streets could be cleared less often
- □ Consider waiting longer to clear public sidewalks and trails
- □ Some other reason (specify):_
- 🗆 Don't know

B7a

How would you adjust the variable spending in 2019 for **Community Development** (proposed 6%)? This includes parks (e.g. spray parks, playgrounds, off-leash areas, etc.), recreation and culture planning and development including building playgrounds, Communities in Bloom, Healthy Hearts, and Canada Day programs.

(Select one)

- Increase spending (may increase taxes)
- O Spending should remain the same
- O Decrease spending (may decrease taxes)

Answer this question if you would **increase** spending:

B7b

Why would you increase spending on Community Development?

(Please select all that apply)

- □ Would like more parks
- □ Would like to increase the quality of existing parks
- □ Would like more community programs and/or events (e.g. Rock the Rails, etc.)
- □ Would like to increase the quality and/or frequency of existing programs
- □ To promote a healthy lifestyle
- □ This makes Leduc an attractive place to live
- □ Some other reason (specify):_____
- □ Don't know

Answer this question if you would **decrease** spending:

B7c

Why would you <u>decrease</u> spending on **Community Development**?

(Please select all that apply)

- $\hfill\square$ The number of parks is adequate
- $\hfill\square$ The quality of existing parks is adequate
- \square Consider lowering the quality and/or frequency of existing programs
- □ My household does not use or attend existing parks or programs
- □ Some other reason (specify):___
- Don't know





B8a

How would you adjust the variable spending in 2019 for **Public Transportation** (proposed 5%)? Leduc Transit provides Leduc Assisted Transportation Service (LATS) to seniors (65+) and persons with disabilities within the City of Leduc. Leduc Transit also provides a separate inter-municipal transit service, in partnership with Leduc County, offering service that connects the Leduc and Nisku areas and also stops at the Edmonton International Airport and the Century Park LRT station in south Edmonton. *(Select one)*

- O Increase spending (may increase taxes)
- $\ensuremath{\mathbf{O}}$ Spending should remain the same
- O Decrease spending (may decrease taxes)

Answer this question if you would increase spending:

B8b

Why would you <u>increase</u> spending on **Public Transportation**? (*Please select all that apply*)

- □ Would like more busses, more routes, and/or frequency of service
- □ Would like newer busses or added features to existing buses
- □ Would like to make public transit more affordable
- □ To encourage more people to use public transit
- □ Consider starting bus service sooner and/or ending service later
- □ My household uses public transportation
- □ Some other reason (specify):_
- Don't know

Answer this question if you would **decrease** spending: **B8c**

Why would you decrease spending on Public Transportation?

(Please select all that apply)

- □ Current service schedules should be adequate
- □ Existing buses should be adequate
- □ Consider charging riders more for this service
- □ My household does not use public transit
- □ Consider starting bus service later and/or ending service sooner
- □ Some other reason (specify):____
- Don't know

B9a

How would you adjust the variable spending in 2019 for **Library Services** (proposed 4%)? This includes provision of children, teen and adult literary programs, exam proctoring, e-resources, e-books, internet access, audio books, DVD's, CD's, outreach services and access to resources from over 150 Alberta libraries.

(Select one)

- Increase spending (may increase taxes)
- O Spending should remain the same
- O Decrease spending (may decrease taxes)

2019 City of Leduc Budget Planning Survey – General Population Results

Leduc





Answer this question if you would **increase** spending: **B9b**

Why would you <u>increase</u> spending on **Library Services**? (*Please select all that apply*)

□ To keep up with demand due to city growth

□ Would like the library to be expanded

□ Would like more programs or resources

□ Would like to increase the collection of books

□ My household uses the library

□ Some other reason (specify):_

🗆 Don't know

Answer this question if you would **decrease** spending:

B9c

Why would you decrease spending on Library Services?

(Please select all that apply)

□ Consider adding some type of user fee

□ The library should be able to handle current population growth

□ The library does not need to be expanded at this time

□ Would like less programs or resources offered

□ Consider obtaining fewer books and similar types of resources throughout the year

□ My household does not use the library

□ Some other reason (specify):_____

Don't know

B10a

How would you adjust the variable spending in 2019 for **Family and Community Support Services** (proposed 3%)? This includes family counseling and support, prevention and education regarding social issues, meals on wheels program, senior support, and homemaking services.

(Select one)

O Increase spending (may increase taxes)

O Spending should remain the same

O Decrease spending (may decrease taxes)

Answer this question if you would **increase** spending:

B10b

Why would you <u>increase</u> spending on **Family and Community Support Services**? (*Please select all that apply*)

□ To keep up with population growth

□ To help provide affordable support services

□ Would like more or different types of services available

□ Would like better quality of existing services

□ I support this service

□ Some other reason (specify):

Don't know

2019 City of Leduc Budget Planning Survey – General Population Results

Leduc

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Answer this question if you would **decrease** spending:

B10c

Why would you <u>decrease</u> spending on **Family and Community Support Services**? (*Please select all that apply*)

- □ Existing services could handle population growth
- □ Would like more funding from other levels of government
- □ I don't know what this service offers
- □ Some other reason (specify):_____
- Don't know

Q4

Thank you for your input on the City of Leduc's variable spending budget. Is there any additional feedback you would like to provide regarding your choices?

Q5

What other projects or goals (if any) should the City be thinking of when planning the budget for 2019 and beyond? These may result in a tax increase.

Q6

Finally, with respect to the budget process, which of the following would you say is the **most important priority** facing the City?

(Select one)

- O Focusing on long-term fiscal sustainability (smooth tax strategies)
- O Planning for future growth to prevent overcrowding
- O Attract new and maintain current businesses and amenities
- O Finding ways to lower property taxes in the future
- O Finding ways to ensure property taxes stay the same in the future
- **O** Preparing for and reacting to changes in the economy
- O Other (specify):_____

DTxt

In order for the City to better understand the different views and needs of citizens, this final set of questions will allow us to analyze the data by sub-groups. Please be assured that nothing will be recorded to link your answers with you or your household.

D2

Are there any children under the age of 18 in your household? (Select one)

- Yes
- O res
- O No

O Prefer not to answer







D6

Which of the following categories applies to your total household income before taxes in 2016? *(Select one)*

- O Under \$20,000
- \$20,000 to \$39,999
- \$60,000 to \$79,999

- \$150,000 or more
- ${\bf O}$ Prefer not to answer

D3

Which of the following best describes your current employment status? (Select one)

- O Working full time, including self-employment (more than 30 hours per week)
- O Working part time, including self-employment (30 hours per week or less)
- O On leave (disability, paternity, etc.)
- **O** Homemaker
- **O** Student
- O Not employed
- **O** Retired
- O Prefer not to answer

Answer this question if you are employed:

D5a

And, do you work for the City of Leduc?

- (Select one)
 - O Yes
 - O No

Answer this question if you are on leave (disability, paternity, etc.):

D5b

Immediately prior to the start of your leave, did you work for the City of Leduc? (Select one)

- O Yes
- O No

D7

Which of the following are places that you have heard or seen advertisements promoting this survey? (Select all that apply)

- $\mathbf{O} \text{ Radio}$
- O Social media
- **O** City of Leduc website
- O Cinema
- O Other (specify):_

 $\ensuremath{\mathbf{O}}$ I have not heard or seen any advertisements promoting this survey







FB1

Finally, we wish to get your feedback on this survey. Please tell us what you thought of this survey below! For example: What did you think of the survey? Was anything confusing? How could we make the survey better for others? We really appreciate your feedback!

10

Thank you for completing the survey! You now have the option to enter a randomly selected prize draw for people who have taken part in the survey. Doing so makes you eligible to **enter a draw to win a movie pass for 4 to Leduc Cinemas**.

Do you wish to be entered into this draw? Your contact information will only be used for the purposes of the draw and will not be tied to your survey responses.

(Select one)

 ${\bf O}$ Yes, I allow Advanis to provide the City of Leduc with my contact information should I be the winner of this draw

O No, remove me from the draw

11

If you wish to participate in the draw, please provide your contact details below so that we may contact you should you be the winner of the draw. Personal information will remain confidential and **only** be used to contact the individual who has won the draw. Personal information provided as part of the City of Leduc Budget Survey contest is collected under the authority of section 33(c) of the Freedom of Information and Protection of Privacy Act.

First name:	
Last name:	
Email:	
Phone number:	







End

Thank you very much for your participation in this important study, your time and feedback are greatly appreciated by the City of Leduc!

Please note that the results of this survey will be shared with City Council during the budget planning process for 2019. Should you have any additional questions, please contact:

Carmen Dragan-Sima Manager, Financial Planning & Budgets City of Leduc 780-980-7161 cdragansima@leduc.ca

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June 28, 2018

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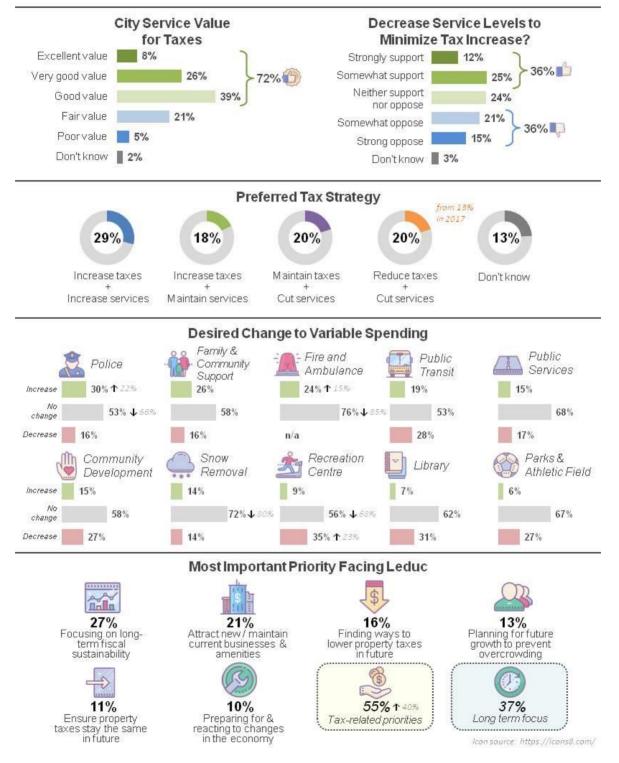




1 Budget Planning Survey Highlights

2019 Budget Planning Survey Highlights

Survey of 231 Leduc residents, completed online, between May 2nd to 31st, 2018. Results are unweighted.



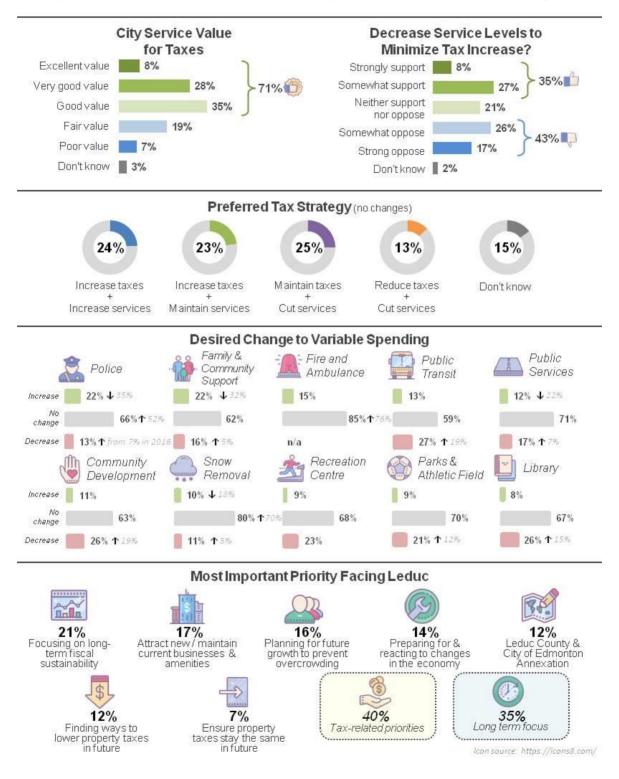






2018 Budget Planning Survey Highlights

Survey of 386 Leduc residents, completed online, from, May 1st to June 1st, 2017. Results are not weighted.







2 Detailed Project Description

2.1 Project Background

In spring 2018, the City of Leduc ("the City") contracted Advanis to conduct the 2019 City of Leduc Stakeholder Budget Planning Survey. The primary purpose of this study is to assess the views of City of Leduc residents concerning the budgetary planning process for the 2019 budget. In total, 231 City of Leduc residents aged 16 and older completed the survey between May 2nd and May 31st, 2018.

This report outlines the results of the 2019 Stakeholder Budget Planning Survey. Comparisons to previous years' survey data are included where appropriate to determine any shifts in the perceptions and opinions of Leduc residents. However, given that this sampling methodology is not random (see section 0 for more details), changes over time may be driven by the type of people who responded rather than the sentiment of the residents.

2.2 Methodology

All components of the project were designed and executed in close consultation with the City of Leduc. A detailed description of each task of the project is outlined in the remainder of this section.

2.2.1 Project Planning

Advanis team members reviewed the documents and met with City employees charged with leading this research to ensure total understanding of the purpose and needs of this study. Both the City and Advanis agreed upon a research methodology and detailed work plan. As with previous years, few changes were made to the Budget Planning surveys as detailed in the following sections.

For the 2019 Budget Planning Survey, the City wanted to attempt to capture responses from younger (16 or 17 year old) residents of Leduc. While these younger residents were not a part of this General Population study, they were allowed to complete the Stakeholder study's survey. However, no surveys were completed in 2018 by this younger demographic.

2.2.2 Survey Design

The 2019 Budget Planning Survey was based on the 2018 Budget Planning Survey, conducted in spring 2017. This maintained consistency between years and allowed many results to be compared between years. Specific changes made to the survey included:

- Adding a new question asking respondents how they became aware of the survey.
- Removing "Leduc County and City of Edmonton Annexation" as a level from the most important priority question (Q6).
- Updating all dates in the survey to reflect 2018 dates and all budget percentages to reflect what was actually budgeted for in 2018.
- Changing the incentive from offering a Leduc Recreation Centre Family Flex Pass (10 admissions) to a movie pass for 4 to Leduc Cinemas.

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Advanis provided the City with a draft of the survey which the City provided feedback on. Advanis incorporated this feedback and the survey was programmed and tested. The City had the opportunity to review the survey online and provided additional feedback, which Advanis incorporated. A text version of the final questionnaire is provided in the Appendix (section 4.2).

2.2.3 Survey Population and Data Collection

Advanis provided a static link to the online survey to the City, which the City put on their website (<u>www.leduc.ca</u>). The link was then advertised to the public using news releases, LED signs, City Voice (for internal staff), posters in the library, radio ads, movie theatre ads, on the City's Facebook page, and other City websites. This methodology is consistent with previous years and conducting the survey online is necessary given the need to show graphics in the survey to residents.

The City remains cognizant of the increased use of mobile devices within our community, and recognized the importance of creating a mobile friendly platform for the 2019 Budget Planning Survey in order to most effectively engage all Leduc residents. As mentioned, the survey platform used in 2018 allowed for a mobile-optimized experience ensuring that those who chose to complete the survey on a smartphone or tablet could do so with ease.

In total, 68% of surveys collected for this report completed the survey on a mobile device (compared to 46% in 2017). In addition, five hardcopy versions of the Stakeholder survey were made available at each of the Leduc Public Library and the Leduc Civic Centre for those who were unable to access the survey online. At the end of data collection, only one paper survey was completed and returned.

A soft-launch of the survey was conducted on May 1st to May 2nd, 2018. The purpose of the soft-launch was to ensure the survey was functioning as intended on the survey platform, by collecting a limited number of completed surveys and reviewing the results. Since no data checks flagged any concerns, these results were included and the full survey was launched. The primary fielding dates for the remainder of residents who completed the survey was from May 2nd to May 31st, 2018.

Those who completed the survey were not drawn from the City population using probability sampling because the survey link was only available to those who saw advertising for the link and some people would have seen the link more often than others. As such, a margin of error is not reported (margin of error accounts for sampling error). If the data had been collected using a probability sampling method, the margin of error would be +/- 6.5%, 19 times out of 20. Given this sampling approach, the outcomes of the statistical tests reported reflect results as if performed on data collected using probability sampling frame.

2.2.4 Survey Awareness

Survey participants were asked how they learned of the survey. Social media was the most often mentioned (by 83% of participants) followed by 13% who mentioned that they recalled it from the City of Leduc website. Other sources include 3% who learned of the survey from cinema, 2% from radio, and 6% learned of the survey from somewhere else.

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3 Study Findings

This section details the results of each specific topic in the survey. In this section, there are a few things to note:

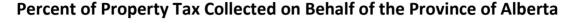
- The term "significant" means "statistically significant at 95% confidence".
- The analysis checked for statistical differences between the following groups:
 - Age (18 to 34, 35 to 54, 55 to 64, 65 or older);
 - Children in household (children, no children);
 - Income (under \$60,000, \$60,000 to \$99,999, \$100,000 to \$149,999, \$150,000 or more);
 - Employment status (employed full/part time, on leave/homemaker/student/not employed/retired);
 - Perceived value from taxes (good/very good/excellent, fair/poor);
 - Preference regarding decreasing services to limit tax increases (support, neutral, oppose); and
 - Preferred tax strategy (prefer to increase taxes, prefer to cut services).
 - Home ownership was not included due to too few (<30) renters completing the survey.
- The subgroup differences mentioned above are statistically tested in mutually exclusive groupings. For example, if a result says that it is statistically higher for those aged 18 to 34, this means that the result among those aged 18 to 34 is statistically higher than those who are not aged 18 to 34.
- To improve readability, bars with values less than 5% may not have the value shown. Actual percents are available in separate tables.
- Results have been rounded to remove decimal places. As a result, adding up values may not exactly equal the total expected.
- Arrows may appear on graphs that compare results over time. These indicate if the results are statistically (at 95% confidence) higher or lower than the previous year's results.
- The term "(VOL)" at the start of labels indicate that this level was volunteered by residents who put text into the "other specify" level. These results are likely lower than they would have been had all residents seen these as levels.
- For results with a base size of fewer than 30 residents, percents are shown. However, results should be interpreted with caution due to the small base sizes. Additionally, statistical differences are not shown if a respondent subgroup has a base size of fewer than 30 residents.





3.1 Property Tax Value

Residents were informed that a portion of property tax collected on behalf of the Province of Alberta and goes to pay for education. When asked what percent of property tax goes to the province, over two-thirds (68%) did not know. The true percent of property tax that pays for education is 29%. 8% of residents came close, mentioning between 27% and 31%, while only 1% of residents correctly identified that 29% of property tax pays for education.

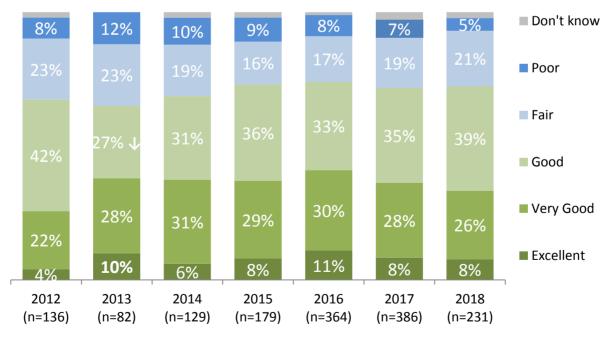




Values may not sum to 100% due to rounding. Trending is not shown as the true percent (29%) has increased from last year (27%).

There are no subgroups that are significantly more likely to answer in the 27% to 31%.

All residents were then made aware that 29% of property taxes are collected on behalf of the province to pay for education. They were then asked what level of value they felt they received from the remaining 71% used to fund city services. Consistent with last year, sentiment continues to be quite positive.



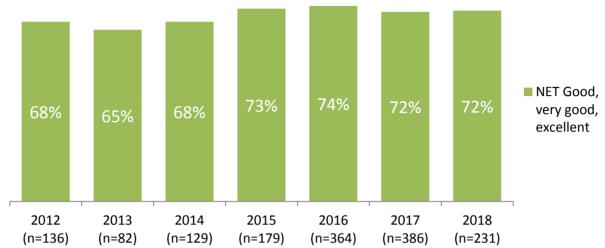
Perceived Value Received for Taxes Paid

Values may not sum to 100% due to rounding. Bars missing values are less than 5%.





The percent of residents that feel they received "good", "very good", or "excellent" value for their taxes (72%) continues to remain high in 2018 and is similar to the high scores in previous years.



Perceived Value Received for Taxes Paid (Good, Very Good, Excellent)

Subgroups that are significantly more likely to feel they receive "good", "very good", or "excellent" value include:

84%: Those who prefer increasing taxes to improve or maintain services; and

80%: Those who oppose decreasing services to minimize tax increases.

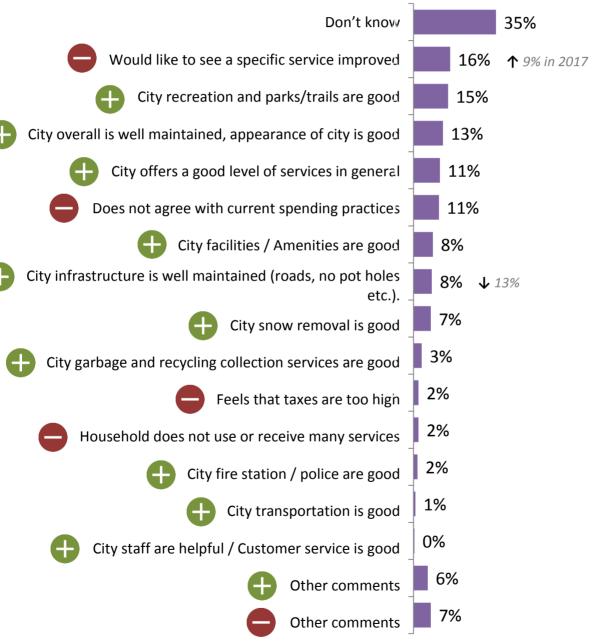
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4



Residents were asked the reason why they felt that way. Given that most residents feel that they have received "good" or better value, it is not surprising that most reasons provided are positive. Although there were a number of different reasons mentioned, the top **③ positive** reasons are that residents feel that city recreation, parks, and trails are good (15%), the City overall is well maintained (13%), the level of services is good (11%), and city facilities / amenities are good (8%). The top **④ negative** reason provided by 16% of residents is the desire to see a specific service improved. Note that over a third (35%) of residents were unable to provide a reason for the perceived value they receive.



Why Residents Feel this Way

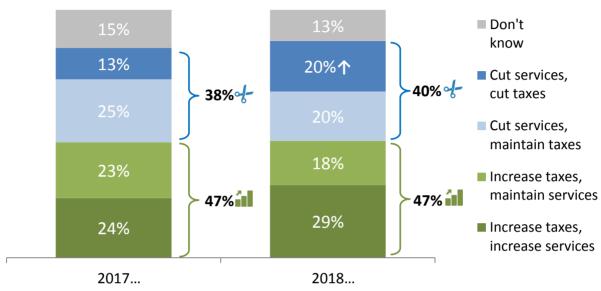
n=231. Values may sum to more than 100% as multiple mentions were allowed.





3.2 Overall Property Tax Preference

Residents were shown four different tax strategies and asked for their preference. Results were similar to 2017, and split between 47% preferring to increase taxes to increase or maintain services, and 40% preferring cutting services to maintain or reduce taxes. A further 13% did not provide an opinion.



Preferred Tax Strategy

Values may not sum to 100% due to rounding.

Results are not trended prior to 2017 due to the removal of the "something else" category.

Significant subgroup differences include:

Increase taxes,	Increase taxes,	Cut services, maintain	Cut services,
increase services	maintain services	taxes	cut taxes
 62%: Those who prefer increasing taxes to improve or maintain services; 54%: Those who oppose decreasing services to minimize tax increases; 34%: Those who feel they get good/very good/ excellent value for their taxes 	38%: Those who prefer increasing taxes to improve or maintain services; 30%: Those on leave/homemaker/ student/not employed/retired 26%: Those who oppose decreasing services to minimize tax increases 22%: Those who feel they get good/very good/excellent value for their taxes	 49%: Those who prefer to cut services to maintain or cut taxes; 32%: Those who support a decrease in services to maintain taxes 24%: Those who are currently working 	 51%: Those who prefer to cut services to maintain or cut axes; 38%: Those who support a decrease in services to maintain taxes 36%: Those who feel they get fair/poor value for their taxes

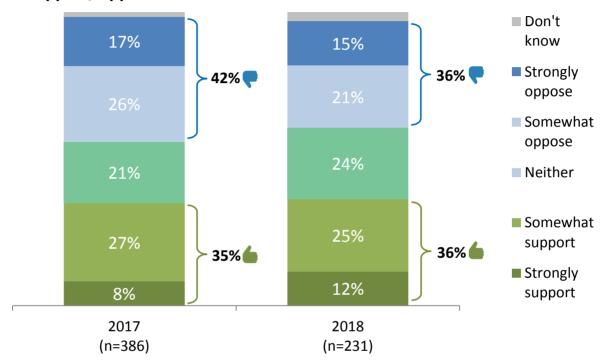






The City is sensitive to the economic climate and residents' desire to keep tax increases to a minimum. As such, residents were asked for their level of support or opposition for decreasing service levels to minimize tax increases.

Results were mixed with 36% opposing this approach and 36% supporting it. One-quarter did not feel strongly either way, while another 4% did not have an opinion. These results are similar to 2017.





Values may not sum to 100% due to rounding.

Results are not trended prior to 2017 as a likelihood scale was previously used.

Subgroups that are significantly more likely to support decreasing service levels to maintain taxes include:



63%: Those who prefer cutting services to maintain or lower taxes; and

49%: Those who feel they get fair/poor value for their taxes.

There are no subgroups significantly more likely to neither support or oppose decreasing service levels to maintain taxes.

Subgroups that are significantly more likely to oppose decreasing service levels to maintain taxes include:



61%: Those who prefer increasing taxes to maintain or increase services; and 40%: Those who feel they get excellent/very good/good value for their taxes.

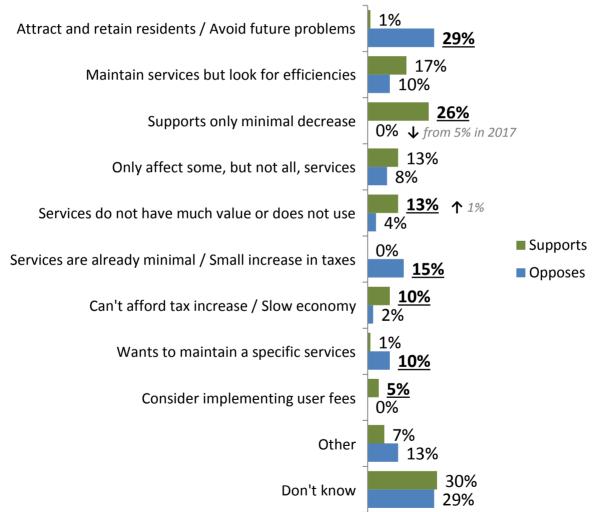




In terms of why residents support or oppose decreasing service levels to minimize tax increases, over one quarter (26%) of those who support decreasing service levels to minimize tax increases would only support a minimal decrease, while 13% support this because services do not have much value or aren't used.

In contrast, 29% oppose decreasing service levels because they'd like to attract and retain residents, and avoid future problems. Another 15% feel services are already minimal, and prefer a small increase in taxes.

It should be noted that just under a third (30% of those who support and 29% of those who oppose) did not provide any justification for their views.



Reasons for Support/Opposition

n=84 (Support), 84 (Oppose). Values may sum to more than 100% as multiple mentions were allowed. Bars with values that are **bold and underlined** are statistically higher than the other bar next to it.





3.3 Adjustments to Variable Spending

The City of Leduc budget includes two spending categories:

- Fixed Spending (58%) includes items that are necessary to govern, operate and maintain the City of Leduc and do not vary based on the level of service provided, including:
 - Mayor and City Council;
 - Corporate and Legislative Services;
 - Engineering Services;
 - Planning Services;
 - Facility Services;
 - Debt Repayment; and;
 - Capital Transfer.
- Variable Spending (42%) includes categories where spending can be increased or decreased depending on the level of service provided.

The proposed City of Leduc 2019 variable budget is split between the following services:

City of Leduc 2019 Variable Budget Proposed Net Spending by Program Police Protection & Enforcement Services 23% Fire & Ambulance Services 19% Public Services 16% Leduc Recreation Centre Operations 10% Parks & Athletic Field Maintenance 9% Community Development 6% Snow Removal 5% Public Transportation 5% Library Services 4% Family & Community Support Services 3%

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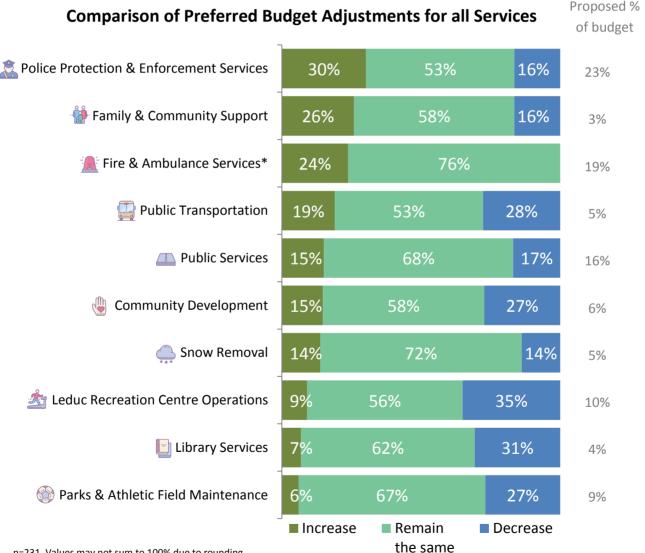


Residents were asked to rate their preference for how the City should allocate funds (increase, decrease or remain the same) for each of the services. Most residents would like budgets to remain the same. That said, the following services had the highest percent of residents requesting an **increase** in spending:

- 30%: Police protection and enforcement services;
- 26%: Family and community support; and
- 24%: Fire and ambulance services.

Services that had the highest percent of residents requesting a **decrease** in spending include:

- 🖄 35%: Leduc Recreation Centre operations;
 - 31%: Library services; and
- 28%: Public transportation.



n=231. Values may not sum to 100% due to rounding.

* Fire and ambulance services are contracted services provided by the City on behalf of the Province of Alberta and cannot be reduced.

The remainder of this section of the report explores each of these services in more detail. 2019 City of Leduc Budget Planning Survey – Stakeholder Results

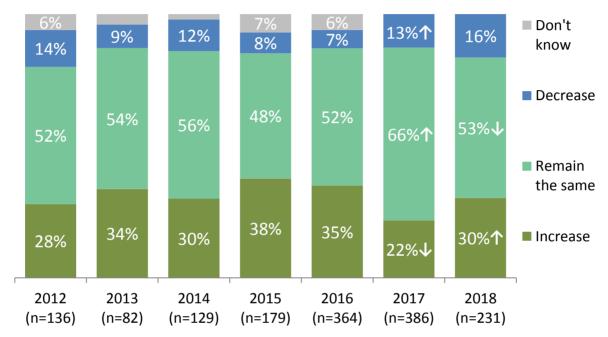
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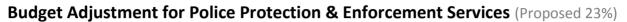




3.3.1 Police Protection & Enforcement Services (Proposed 23%)

This year, 30% of residents would like funding to increase for Police Protection and Enforcement Services, up significantly from 22% in 2017. This shift has led to fewer residents wanting funding to remain the same (53%) compared to last year, although 16% (similar to last year) would like funding to decrease.





Values may not add to 100% due to rounding. Bars missing values are less than 5%.

Subgroups that are significantly more likely to want an **increase** in funding include:

44%: Those who oppose a decrease in services to minimize tax increases;

- 41%: Those who prefer increasing taxes to maintain or increase services; and
 - 40%: Those between the ages of 18 and 34.

Subgroups that are significantly more likely to want funding to **remain the same** include:

65%: Those between the ages of 35 and 54.

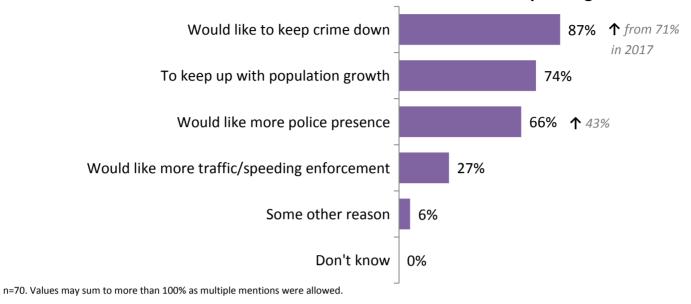
Subgroups that are significantly more likely to want a **decrease** in funding include:

29%: Those who support a decrease in services to minimize tax increases; and 28%: Those who prefer cutting services to maintain or cut taxes.





Residents who would **increase** spending on *Police Protection and Enforcement Services* most often explained that they would like to keep crime down (87%, up from 71% in 2017). Furthermore, a majority of residents feel a need to increase funding to keep up with population growth (74%) and would like more police presence (66%, up from 43% in 2017).



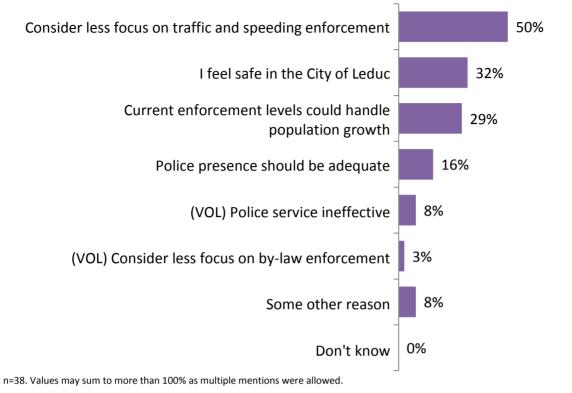
Reasons to Increase Police Protection & Enforcement Services Spending





Nearly half (47%, down from 71% last year) of residents who would **decrease** spending on Police Protection and Enforcement *Services* suggested less focus on traffic and speeding enforcement.

Reasons to Decrease Police Protection & Enforcement Services Spending



2019 City of Leduc Budget Planning Survey – Stakeholder Results

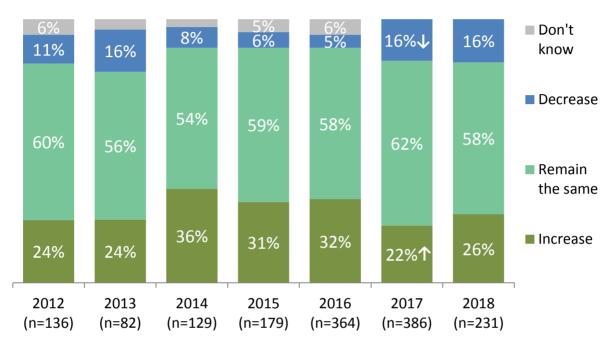


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3.3.2 Family & Community Support (Proposed 3%)

Most residents prefer to see Family and Community Support services funding remain the same, similar to 2017. However, about one-quarter (26%) would like funding to be increased, while 16% would prefer to see funding decrease, both of which are statistically similar to results found in 2017.





Values may not add to 100% due to rounding. Bars missing values are less than 5%.

Subgroups that are significantly more likely to want an **increase** in funding include:

36%: Those who prefer increasing taxes to improve or maintain services.

There are no subgroups that are significantly more likely to want funding to remain the same.

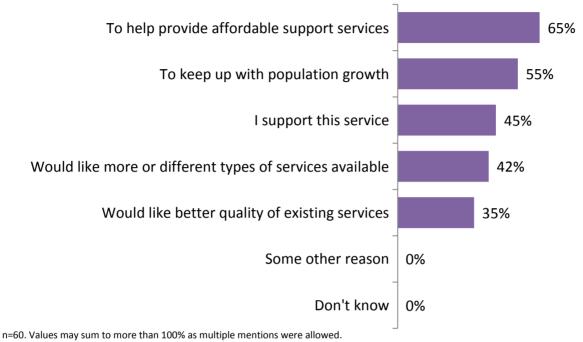
Subgroups that are significantly more likely to want a **decrease** in funding include:

- → 32%: Those who prefer cutting services to maintain or decrease taxes;
 - 30%: Those who support a decrease in services to minimize tax increases; and
- 19%: Those who are currently working.





Most of the residents who would **increase** spending on *Family and Community Support* felt that funding helps provide affordable support services (65%). About half also say additional funding is needed to keep up with population growth (55%), or because they support the service (45%). These results are statistically consistent with the comments provided last year.



Reasons to Increase Family & Community Support Spending

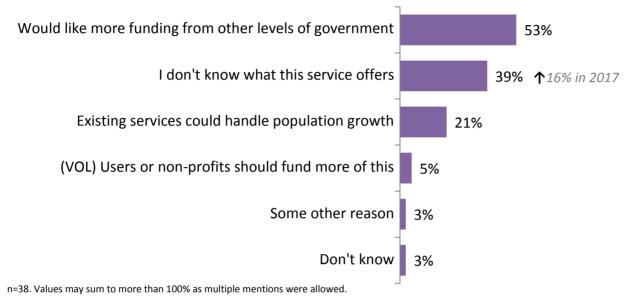
2019 City of Leduc Budget Planning Survey – Stakeholder Results



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Over half (53%) of residents who would **decrease** spending on *Family and Community Support* cited a desire for more funding from other levels of government. Additionally, over one-third (39%) cited not being aware of what this service offers, an increase from 16% in 2017.



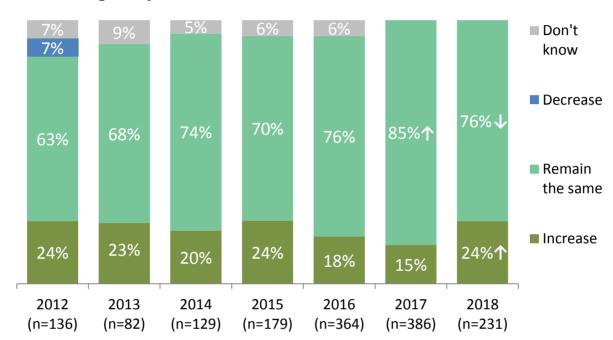
Reasons to Decrease Family & Community Support Spending





3.3.3 Fire & Ambulance Services (Proposed 19%)

Fire and Ambulance Services are contracted services provided by the City on behalf of the Province of Alberta and cannot be reduced. In 2018, a larger proportion would like to see an increase in services (24%) compared to 2017, and as a result there has been a decrease in the percent of residents (76%) who would like the budget for fire and ambulance services to remain then same.





Values may not add to 100% due to rounding. Bars missing values are less than 5%.

Subgroups that are significantly more likely to want an **increase** in funding include:



38%: Those who oppose decreasing services to minimize tax increases; and 36%: Those who prefer increasing taxes to maintain or increase services.

Subgroups that are significantly more likely to want funding to **remain the same** include:

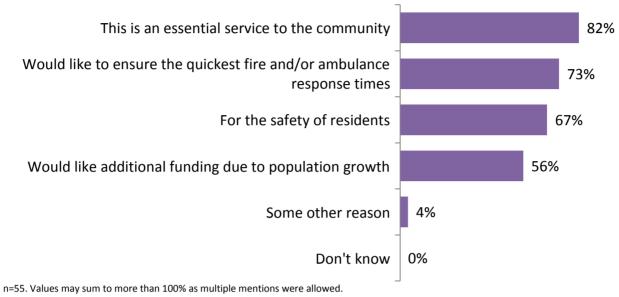


91%: Those who prefer to cut services to maintain or decrease taxes; and 87%: Those who support decreasing services to minimize tax increases.





Residents who would **increase** spending on *Fire and Ambulance Services* most often explained that this is an essential service to the community (82%). Additionally, approximately three-quarters (73%) said they would like to ensure the quickest fire and/or ambulance response times. These results are statistically consistent with the comments provided last year.



Reasons to Increase Fire & Ambulance Services Spending

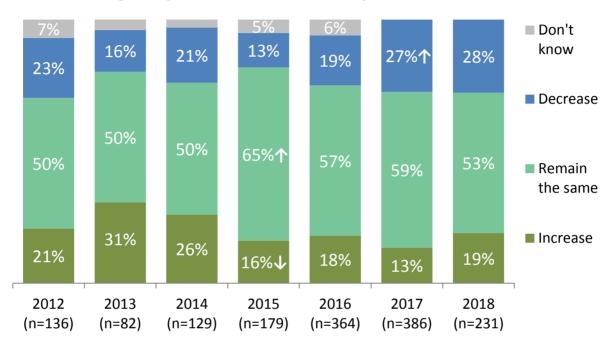
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3.3.4 Public Transportation (Proposed 5%)

In 2018, just over half (53%) of stakeholders would like the budget for Public Transportation to remain the same, 19% would like to see it increase, and 28% would like the budget to decrease. These results are similar to last year.





Values may not add to 100% due to rounding. Bars missing values are less than 5%.

Subgroups that are significantly more likely to want an **increase** in funding include:

- 31%: Those who oppose a decrease in services to minimize tax increases;
- 28%: Those who prefer to increase taxes to maintain or increase services; and
- 24%: Those who have no children in their household.

Subgroups that are significantly more likely to want funding to **remain the same** include:

- ⑦
 70%: Those on leave/homemaker/student/not employed/retired; and
 100%
 - 66%: Those who neither support nor oppose decreasing services to minimize tax increases.

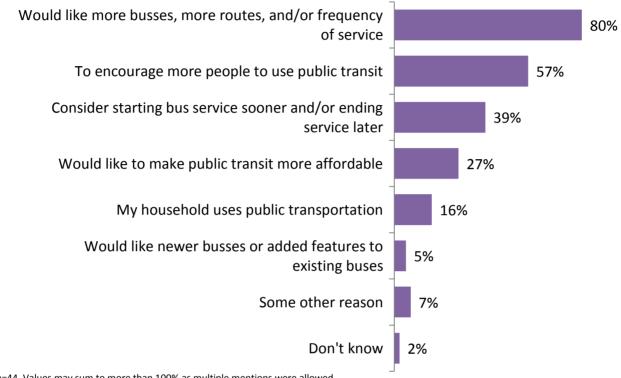
Subgroups that are significantly more likely to want a **decrease** in funding include:

- 46%: Those who prefer to cut services to maintain or decrease services;
 - 46%: Those who support a decrease in services to minimize tax increases;
- 🗴 42%: Those with a household income of \$150,000 or more; and
- 34%: Those who are currently working.





Four-fifths (80%) of residents who would increase spending on Public Transportation said they would like more busses, more routes, and/or increased frequency of service. Additionally, over half would also like more funds to encourage more people to use public transit (57%). These results are statistically consistent with the comments provided last year.



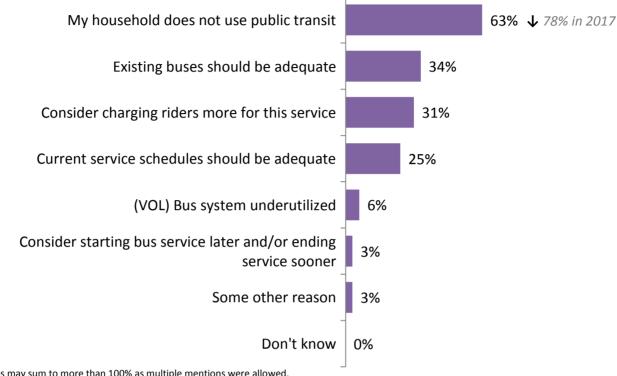
Reasons to Increase Public Transportation Spending

n=44. Values may sum to more than 100% as multiple mentions were allowed.





A lack of personal and household use of Public Transportation (63%, down from 78% in 2017) is the most common reason mentioned by residents who would decrease spending on Public Transit. An additional 34% think the existing buses should be adequate and 31% suggest charging riders more for the service.



Reasons to Decrease Public Transportation Spending

n=64. Values may sum to more than 100% as multiple mentions were allowed.

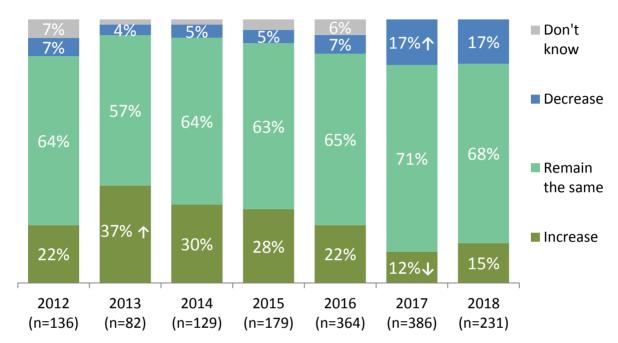






3.3.5 Public Services (Proposed 16%)

Residents' opinions regarding spending on Public Services have remained stable, after shifting significantly in 2017. 15% want spending to increase, 68% want spending to remain the same, and 17% want spending to decrease.





Values may not add to 100% due to rounding. Bars missing values are less than 5%.

Subgroups that are significantly more likely to want an **increase** in funding include:

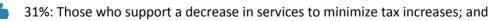
31%: Those who oppose a decrease in services to minimize tax increases; and

25%: Those who prefer increasing taxes to maintain or increase services.

Subgroups that are significantly more likely to want funding to **remain the same** include:

- 86%: Those who neither support nor oppose decreasing services to minimize tax increases; and
- 79%: Those with a household income of between \$60,000 and \$99,999.

Subgroups that are significantly more likely to want a **decrease** in funding include:

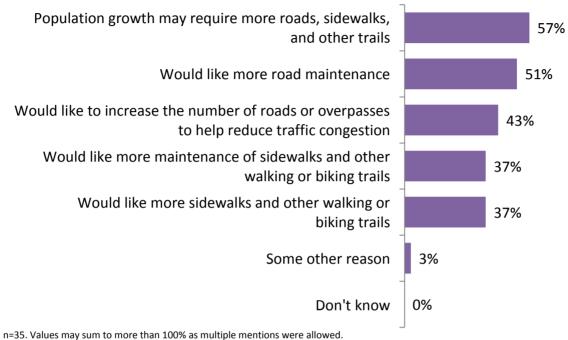


31%: Those who prefer cutting services to maintain or decrease taxes.





When it comes to *Public Services*, those who would like an **increase** in funding primarily want more roads, sidewalks, and other trails to keep up with population growth (57%). Many others would like to see more road maintenance (51%), or reduce traffic congestion (43%). These results are statistically consistent with the comments provided last year.

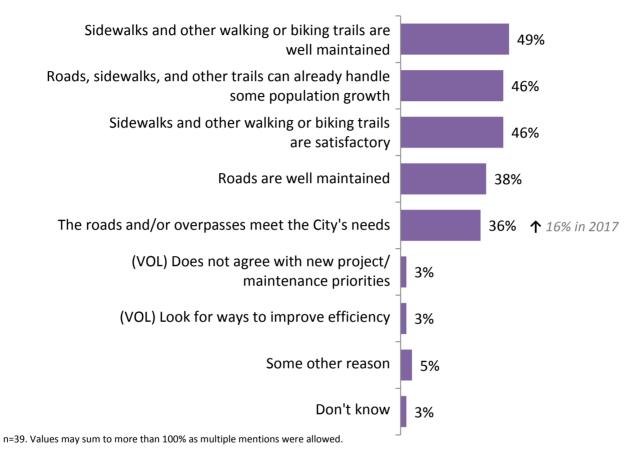


Reasons to Increase Public Services Spending



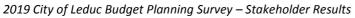


In contrast, those residents who suggested a **decrease** in funding for *Public Services* often mentioned that sidewalks and other walking or biking trails are well maintained (49%), can handle some population growth (46%), and can handle some population growth (46%). In addition, 38% feel that roads are already well maintained and 36% (up from 16% in 2017) feel roads and/or overpasses meet the City's needs.



Reasons to Decrease Public Services Spending

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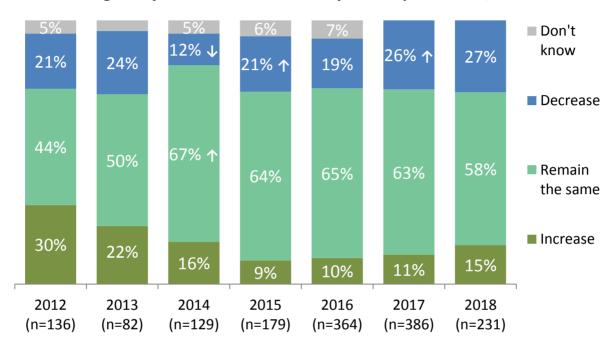






3.3.6 Community Development (Proposed 6%)

About one-quarter (27%) of stakeholders suggest that funding for Community Development should decrease, while 58% feel that funding should remain the same and 15% say it should increase. These results are all similar to those seen in 2017.





Values may not add to 100% due to rounding. Bars missing values are less than 5%.

Subgroups that are significantly more likely to want an increase in **funding** include:

- 28%: Those on leave/homemaker/student/not employed/retired;
- 27%: Those who oppose a decrease in services to minimize tax increases;
- 24%: Those who prefer increasing taxes to improve or maintain services; and
- 23%: Those between the ages of 18 and 34.

Subgroups that are significantly more likely to want funding to **remain the same** include:

- § 71%: Those with a household income of between \$60,000 and \$99,999; and
 - 62%: Those who feel they get good/very good/excellent value for taxes.

Subgroups that are significantly more likely to want a **decrease** in funding include:

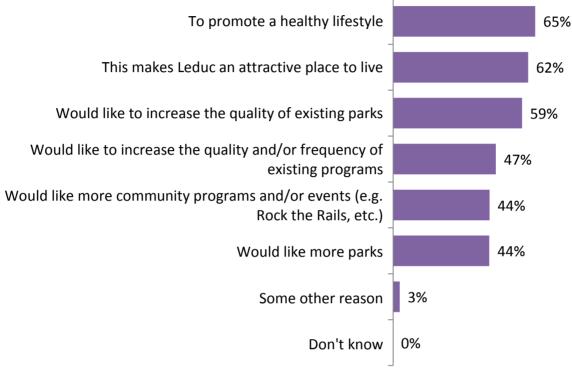
- 45%: Those who support decreasing services to minimize tax increases;
- 44%: Those who prefer cutting services to maintain or decrease taxes; and
 - 41%: Those who feel they get fair/poor value for their taxes.

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Leduc



Those residents who would **increase** spending on *Community Development* mentioned a number of different reasons, with promoting a healthy lifestyle (65%), making Leduc an attractive place to live (62%), and increasing the quality of existing parks (59%) mentioned by most. These results are statistically consistent with the comments provided last year.



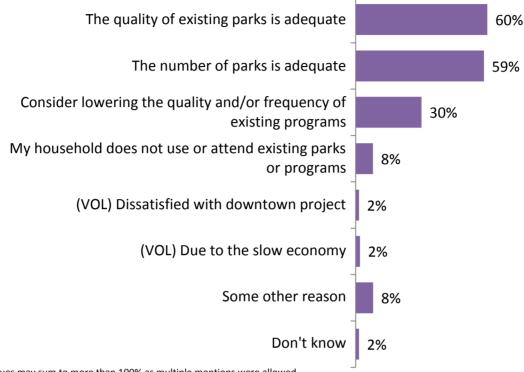
Reasons to Increase Community Development Spending

n=34. Values may sum to more than 100% as multiple mentions were allowed.





Residents who would **decrease** spending on *Community Development* were mostly split between feeling that the quality (60%) and number (59%) of existing parks are adequate. These results are statistically consistent with the comments provided last year.



Reasons to Decrease Community Development Spending

n=63. Values may sum to more than 100% as multiple mentions were allowed.

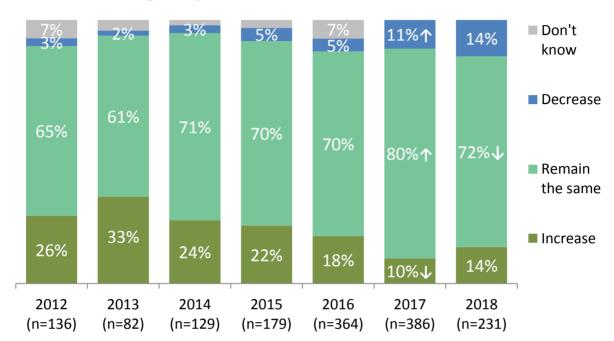






3.3.7 Snow Removal (Proposed 5%)

Fewer residents would like Snow Removal's budget to stay the same (72%), compared to 2017, while a similar percent of residents feel that the budget should either increase (14%) or decrease (14%).





Values may not add to 100% due to rounding. Bars missing values are less than 5%.

Subgroups that are significantly more likely to want an **increase** in funding include:



23%: Those who oppose a decrease in services to minimize tax increases;

- 22%: Those who prefer to increase taxes to maintain or increase services; and
- 18%: Those with no children in their household.

There are no subgroups significantly more likely to want funding to remain the same.

Subgroups that are significantly more likely to want a **decrease** in funding include:

- **24%**: Those who support a decrease in services to minimize tax increases;
- 23%: Those with a household income of between \$100,000 and \$149,999;
- 22%: Those who prefer to cut services to maintain or decrease taxes; and
- 21%: Those between the ages of 35 and 54.





The most common reasons mentioned by residents who would increase funding for Snow Removal are that they would like residential areas and side streets to be cleared more often (81%), would like the City to consider clearing and sanding roads sooner or more often (47%), and would like public sidewalks and trails to be cleared sooner (44%). These results are statistically consistent with the comments provided last year.



Reasons to Increase Snow Removal Spending

n=32. Values may sum to more than 100% as multiple mentions were allowed.

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Over half (63%) of residents who would like to **decrease** funding for Snow Removal would like the City to consider clearing roads less frequently during prolonged storms, a significant increase from 31% citing this reason in 2017. Additionally, just under half (44%) feel residential and side streets could be cleared less often.



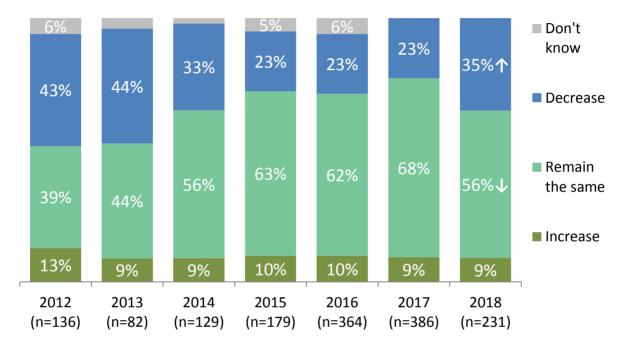
Reasons to Decrease Snow Removal Spending





3.3.8 Leduc Recreation Centre Operations (Proposed 10%)

There has been a sharp increase in the percentage of residents wanting Leduc Recreation Centre operations funding decreased; about one-third (35%) want funding decreased compared to about one-quarter (23%) in 2017. In contrast, very few (9%, similar to 2017) want funding to be increased, while about over half (56%, down from 68% in 2017) would prefer that funding stay the same.



Budget Adjustment for Leduc Recreation Centre Operations (Proposed 10%)

Values may not add to 100% due to rounding. Bars missing values are less than 5%.

Subgroups that are significantly more likely to want an **increase** in funding include:

- 15%: Those who prefer to increase taxes to maintain or increase services;
 - 15%: Those who oppose a decrease in services to minimize tax increases; and
 - 14%: Those who are 18 to 34 years old.

Subgroups that are significantly more likely to want funding to **remain the same** include:

- íl O
 - 65%: Those who prefer to increase taxes to maintain or increase services; and 60%: Those who feel they get good/very good/excellent value for taxes.

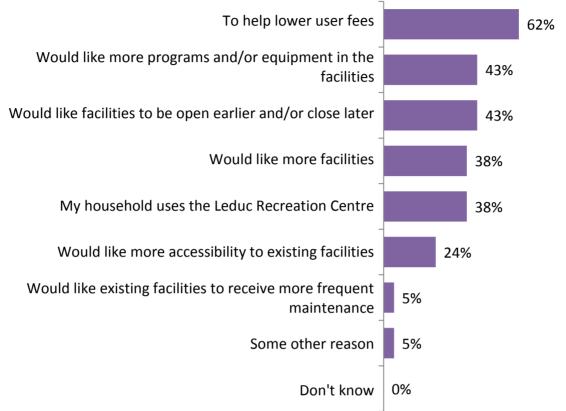
Subgroups that are significantly more likely to want a **decrease** in funding include:

- ✓ 55%: Those who prefer to cut services to maintain or decrease taxes;
 - 54%: Those who feel they get fair/poor value for their taxes; and
 - 49%: Those who support decreasing services to minimize tax increases.





Wanting lower user fees (n=13) is the most mentioned reason provided by residents who would increase spending on Leduc Recreation Centre Operations.



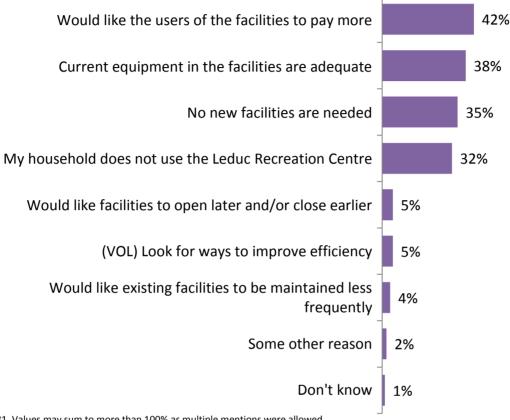
Reasons to Increase Leduc Recreation Centre Operations Spending

n=21. Due to the base being less than n=30, interpret with caution. Trending is not analyzed because both 2017 and 2018 have fewer than 30 responses. Values may sum to more than 100% as multiple mentions were allowed.





Nearly half (42%) of residents who would decrease spending on Leduc Recreation Centre Operations would like users of the facility to pay more, and 38% feel that the current equipment in the facilities are adequate. These results are statistically consistent with the comments provided last year.



Reasons to Decrease Leduc Recreation Centre Operations Spending

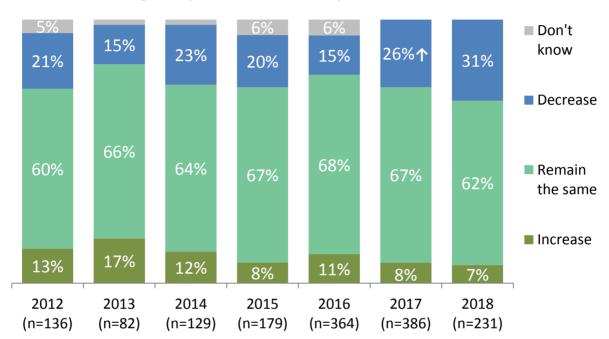
n=81. Values may sum to more than 100% as multiple mentions were allowed.





3.3.9 Library Services (Proposed 4%)

Few residents feel that the budget for Library Services should increase (7%). In contrast, nearly one-third (31%) feel that the budget should decrease, and the remaining 62% feel that the budget should stay the same. These results are all similar to those seen in 2017.



Budget Adjustment for Library Services (Proposed 4%)

Values may not add to 100% due to rounding. Bars missing values are less than 5%.

Subgroups that are significantly more likely to want an **increase** in funding include:



12%: Those who prefer to increase taxes to maintain or increase services; and 12%: Those who oppose a decrease in services to minimize tax increases.

Subgroups that are significantly more likely to want funding to **remain the same** include:

- 82%: Those on leave/homemaker/student/not employed/retired; and
- 71%: Those who prefer to increase taxes to maintain or increase services.

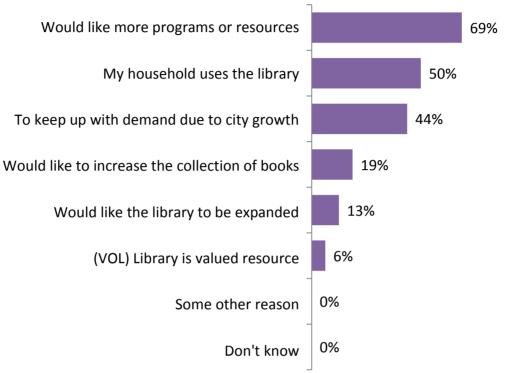
Subgroups that are significantly more likely to want a **decrease** in funding include:

- 47%: Those with a household income of \$150,000 or more;
- 46%: Those who prefer to cut services to maintain or decrease taxes;
 - 44%: Those who support a decrease in services to minimize tax increases;
 - 41%: Those who between the ages of 35 and 54; and
- 36%: Those who are currently working.





The most common reason given by those who would like *Library Services'* budget to **increase** are wanting more programs or resources (n=11), the respondents household uses *Library Services* (n=8), and to keep up with demand due to city growth (n=7).



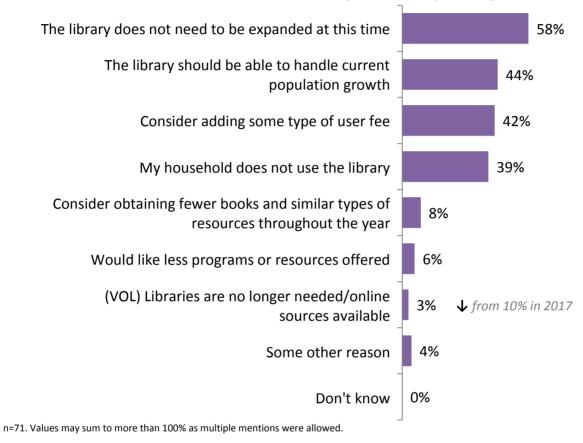
Reasons to Increase Library Services Spending

n=16. Due to the base being less than n=30, interpret with caution. Trending is not analyzed because 2018 has fewer than 30 responses. Values may sum to more than 100% as multiple mentions were allowed.





Over half (58%) of those residents who would like *Library Services'* budget to **decrease** mentioned that an expansion is not needed at this time. Additionally, over four-fifths suggested that the library should be able to handle current population growth (44%), or suggested adding a user fee (42%). Additionally, 39% mentioned that their household does not use *Library Services*.



Reasons to Decrease Library Services Spending

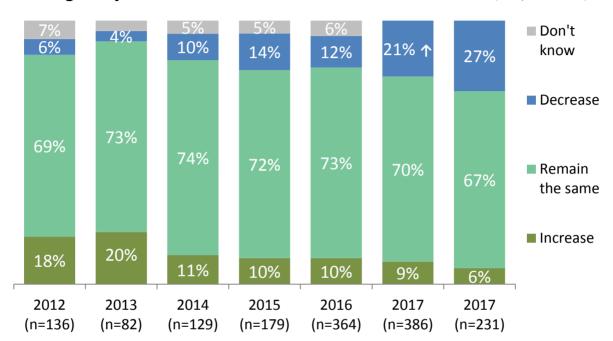
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3.3.10 Parks & Athletic Field Maintenance (Proposed 9%)

Similar to 2017, 27% of residents feel that the budget for Parks and Athletic Field Maintenance should decrease compared to only 6% who feel that the budget should increase. Also similar to 2017, the remaining 67% think that the budget should remain the same.



Budget Adjustment for Parks & Athletic Field Maintenance (Proposed 9%)

Values may not add to 100% due to rounding. Bars missing values are less than 5%.

Subgroups that are significantly more likely to want an **increase** in funding include:

10%: Those who prefer to increase taxes to maintain or increase services.

Subgroups that are significantly more likely to want funding to **remain the same** include:

76%: Those who prefer to increase taxes to maintain or increase services.

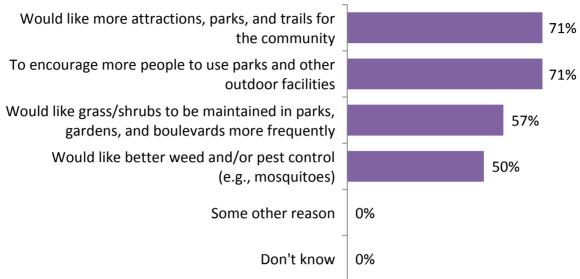
Subgroups that are significantly more likely to want a **decrease** in funding include:

44%: Those who prefer to cut services to maintain or decrease taxes; and
37%: Those who support a decrease in services to minimize tax increases.





The top two reasons, each mentioned by 10 residents that would like to **increase** spending on *Parks and Athletic Field Maintenance*, are because they would like more attractions, parks, and trails for the community and to encourage more people to use parks and other outdoor facilities.



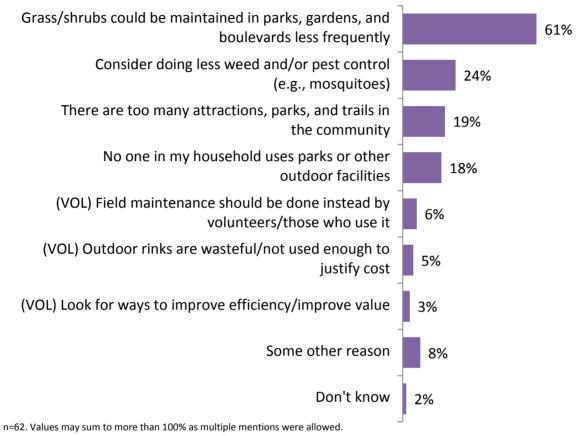
Reasons to Increase Parks & Athletic Field Maintenance Spending

n=14. Due to the base being less than n=30, interpret with caution. Trending is not analyzed because 2018 has fewer than 30 responses. Values may sum to more than 100% as multiple mentions were allowed.



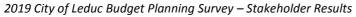


Residents who would like a **decrease** in funding for *Parks and Athletic Field Maintenance* were more unified in their reasons with about three-fifths (61%) mentioning that grass and shrubs could be maintained in parks, gardens, and boulevards less frequently, while one-quarter (24%) suggest considering less weed and pest control. These results are statistically consistent with the comments provided last year.



Reasons to Decrease Parks & Athletic Field Maintenance Spending

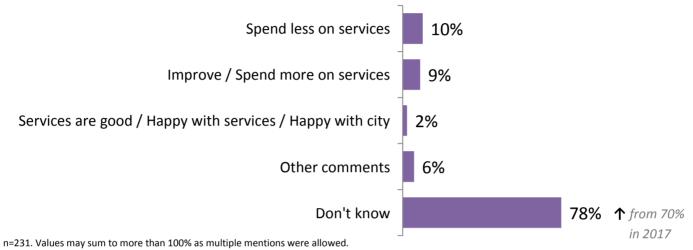
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3.3.11 Other Variable Spending Feedback

After residents rated their preference for how the City should allocate funds, they were provided with an additional chance to offer any other feedback on spending that may not have already been covered. Given that they had just provided feedback for the ten different services categories, only 22% provided further feedback. In total, 10% reiterated that they would like spending on services to **decrease**, compared to 9% who reiterated that they wanted spending to **increase**.



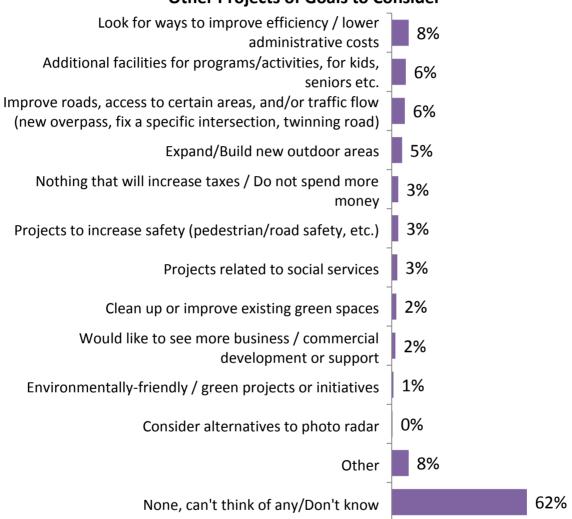
Other Variable Spending Feedback





3.4 Other Projects and Priorities

Residents were provided an opportunity to state other projects or goals for the City to consider. The majority (62%) could not think of any other projects or goals. However, the top suggestion was to look for ways to improve efficiency and/or lower administrative costs (8%). These results are consistent with 2017.



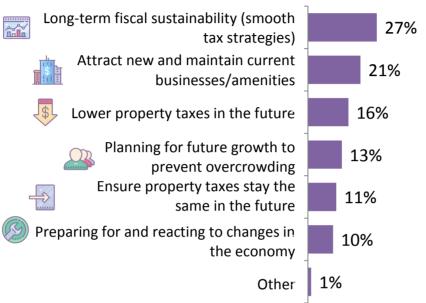
Other Projects of Goals to Consider

n=231. Values may sum to more than 100% as multiple mentions were allowed.





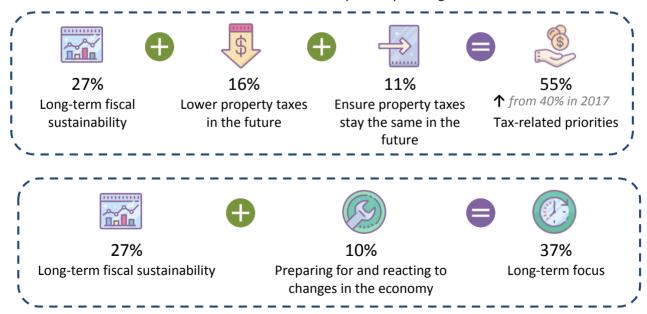
Finally, when asked about the top priority facing the City, about one-quarter (27%) chose smooth tax strategies. A further 21% would like the City to attract new, and maintain current, businesses and amenities, 16% would like the City to find ways to lower property taxes in the future, and 13% would like the City to be planning for future growth to prevent overcrowding. These results are statistically consistent with the comments provided last year.



Most Important Priority Facing the City

n=231. Values may not add to 100% due to rounding. Note that in 2018, the level "Leduc County and City of Edmonton Annexation" was not offered as an option.

After grouping some of the categories we find that 55% of residents would like the City to prioritize the taxation of residents and another 37% would like the City to adopt a long term focus.



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4 Appendices

4.1 Resident Demographics

	Percent of Residents								
	2018 2017 2016 2015 2014 2013								
	(n=231)	(n=386)	(n=364)	(n=179)	(n=129)	(n=82)	(n=136)		
Age									
18 to 24 years	5%	3%	1%	2%	1%	2%	1%		
25 to 34 years	35%	27%	18%	20%	29%	27%	30%		
35 to 44 years	30%	24%	24%	29%	28%	27%	40%		
45 to 54 years	13%	15%	19%	21%	16%	24%	15%		
55 to 64 years	10%	18%	19%	13%	14%	7%	4%		
65 years or older	6%	12%	17%	15%	8%	10%	4%		
Not stated	0%	1%	3%	1%	5%	2%	5%		
Employment Status									
Working full time, including									
self-employment (more than	68%	59%	57%	73%	74%	74%	72%		
30 hours/ week)									
Working part time, including									
self-employment (30 hours	8%	10%	9%	10%	8%	5%	10%		
per week or less)									
On leave (disability,	6%	3%	n/a	n/a	n/a	n/a	n/a		
paternity, etc.)	076	570	n/ a	11/ a	П/ а	n/ a	11/ a		
Homemaker	3%	5%	6%	3%	9%	6%	12%		
Student	3%	2%	1%	0%	0%	1%	0%		
Not employed	2%	3%	7%	0%	0%	4%	0%		
Retired	8%	13%	18%	11%	8%	6%	4%		
Prefer not to answer	3%	4%	2%	2%	2%	4%	2%		
Household Income	ſ	r	ſ	r			T		
Under \$20,000	1%	1%	n/a	n/a	n/a	n/a	n/a		
\$20,000 to \$39,999	2%	4%	n/a	n/a	n/a	n/a	n/a		
\$40,000 to \$59,999	7%	11%	n/a	n/a	n/a	n/a	n/a		
\$60,000 to \$79,999	13%	11%	n/a	n/a	n/a	n/a	n/a		
\$80,000 to \$99,999	12%	12%	n/a	n/a	n/a	n/a	n/a		
\$100,000 to \$124,999	16%	18%	n/a	n/a	n/a	n/a	n/a		
\$125,000 to \$149,999	11%	10%	n/a	n/a	n/a	n/a	n/a		
\$150,000 or more	23%	16%	n/a	n/a	n/a	n/a	n/a		
Prefer not to answer	15%	17%	n/a	n/a	n/a	n/a	n/a		
Primary Residence							1		
Own	85%	88%	92%	93%	89%	90%	90%		
Rent	12%	10%	5%	7%	8%	9%	7%		
Not stated	3%	2%	3%	0%	3%	1%	3%		
City of Leduc Employee?									
Yes	6%	8%	6%	7%	9%	6%	8%		
No	90%	88%	91%	92%	90%	92%	89%		

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Not stated	3%	4%	3%	1%	2%	2%	3%				
Children (under 18) in Household?											
Yes	47%	40%	n/a	n/a	n/a	n/a	n/a				
No	52%	58%	n/a	n/a	n/a	n/a	n/a				
Prefer not to answer	1%	2%	n/a	n/a	n/a	n/a	n/a				

4.2 Survey

What follows is the paper version of the survey. The online version of the survey was slightly different as completing surveys online allows for:

- Question randomization (the order of the B questions were randomized);
- Level randomization (the order of some lists were randomized);
- Response ordering (for example, some residents saw "Strongly oppose" first and others saw "Strongly support" first in Q2);
- Conditional text (for example, online Q1b asks why they feel they receive <Q1a value>); and
- Popup text (the ability to provide additional information in the form of a popup only to those who want it).







Intro1

Have your say in your city's budget planning process! The City of Leduc is committed to gathering input from citizens regarding the planning for the future of the City, as demonstrated through the Citizen Satisfaction Survey and Community Visioning Workshops. In 2018, the City is seeking input from citizens to assist in the 2019 budget planning process through this survey.

The budget is a plan for tomorrow's Leduc and this is your chance to share your thoughts with City Council and Administration to help guide the 2019 budget. Doing so makes you eligible to **enter a draw to win a movie pass for 4 to Leduc Cinemas**.

We want to hear from you! You can complete this paper survey or you can complete the survey online using this link:

http://surveys.advanis.ca/leduc2019budget

To ensure your confidentiality, the third-party vendor Advanis Inc. has been hired to ensure only aggregated results are shared. There will be no way for anyone to tie the responses you provide back to you.

Advanis' Privacy Policy can be found here: <u>http://www.advanis.ca/privacy_policy2.html</u> © 2018 Advanis

Intro2

Please read each question and statement carefully. For each question, please select the response(s) that best represents your point of view. Please respond before **May 31, 2018**.

D1





S1

Do you live within the city limits of Leduc?

(Select one)

O Yes

O No

D4

Do you own or rent your primary residence in the City of Leduc? (Select one)

- O Own
- O Rent
- **O** Not applicable

Q0

A portion of property tax is collected on behalf of the Province of Alberta to pay for education.

To the best of your knowledge, what percent of property tax is collected on behalf of the Province of Alberta to pay **for education**?

____% O Don't know

Q1a

In fact, of property tax collected in 2017:

- **29%** is collected *on behalf of the province* to pay for **education**.
- **71%** goes to the City of Leduc to fund city services.



Thinking about the **71%** used to fund **city services**, would you say you receive...? (Select one)

- \mathbf{O} Excellent value
- **O** Very good value
- $\mathbf O$ Good value
- ${\bf O}$ Fair value
- Poor value
- O Don't know

Q1b/Q1c

What is the main reason you feel that way?





Q2

The City of Leduc understands and recognizes that residents' desire to keep tax increases to a minimum. In order to do this, the city may need to consider reducing current service levels.

Would you oppose or support **a decrease in service levels** to minimize tax increases in 2019? *(Select one)*

- O Strongly oppose a decrease in service levels
- O Somewhat oppose a decrease in service levels
- O Neither oppose nor support a decrease in service levels
- O Somewhat support a decrease in service levels
- Strongly support a decrease in service levels
- O Don't know

Q2a

Why do you feel this way?

Q3

Next, thinking about the City of Leduc infrastructure (public buildings, road, etc.) and services overall, which of the following tax strategies **best represents** your preference?

(Select one)

- O Increase taxes to fund growth needs, infrastructure maintenance and improve services
- O Increase taxes to maintain all existing infrastructure and services
- O Cut existing services to maintain current taxes
- **O** Cut existing services to reduce taxes
- Don't know





BIntro

The City of Leduc budget includes two spending categories:

Fixed Spending (58%) includes items that are necessary to govern, operate and maintain the City of Leduc and do not vary based on the level of service provided:

- Mayor and City Council
- Corporate and Legislative Services
- Engineering Services
- Planning Services
- Facility Services
- Debt Repayment
- Capital Transfer

Variable Spending (42%) includes categories where spending can be increased or decreased depending on the level of service provided.



Have your say in your city's budget planning process!

2019 City of Leduc Budget Planning Survey – Stakeholder Results

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BInstruction

The next section wishes to understand your opinions on how **City of Leduc** spending should be altered (if at all). For each service, please specify if you think spending should increase, stay the same, or decrease in 2019. If you select increase or decrease, please let us know **all** the reasons you feel the way you do.

B1a

How would you adjust the variable spending in 2019 for **Police Protection & Enforcement Services** (proposed 23%)? This includes RCMP contract and detachment administrative support, community safety, animal control and other bylaw enforcement.

(Select one)

- O Increase spending (may increase taxes)
- O Spending should remain the same
- O Decrease spending (may decrease taxes)

Answer this question if you would increase spending:

B1b

Why would you increase spending on Police Protection & Enforcement Services?

(Please select all that apply)

□ Would like to keep crime down

□ To keep up with population growth

□ Would like more police presence

□ Would like more traffic/speeding enforcement

□ Some other reason (specify):____

🗆 Don't know

Answer this question if you would **decrease** spending:

B1c

Why would you decrease spending on Police Protection & Enforcement Services?

(Please select all that apply)

- □ I feel safe in the City of Leduc
- □ Current enforcement levels could handle population growth
- □ Police presence should be adequate
- □ Consider less focus on traffic and speeding enforcement
- □ Some other reason (specify):__
- □ Don't know

B2a

How would you adjust the variable spending in 2019 for **Fire and Ambulance Services** (proposed 19%)? This includes Fire and Ambulance response, rescue and patient treatment services, community prevention and inspection services and emergency preparedness.

Note: Ambulance services are contracted services provided by the City of Leduc on behalf of the Province of Alberta and cannot be reduced.

(Select one)

O Increase spending (may increase taxes)

O Spending should remain the same





Answer this question if you would **increase** spending:

B2b

Why would you <u>increase</u> spending on **Fire and Ambulance Services**? (*Please select all that apply*)

- □ Would like additional funding due to population growth
- □ Would like to ensure the quickest fire and/or ambulance response times
- □ This is an essential service to the community
- □ For the safety of residents
- □ Some other reason (specify):_____
- Don't know

B3a

How would you adjust the variable spending in 2019 for **Public Services** (proposed 16%)? This includes maintenance of roadways, sidewalks, multi-ways, bridges, overpasses, traffic controls, including: pot hole patching, crack sealing, grading, guard repair, cleaning, dust control, and pavement marking. *(Select one)*

- O Increase spending (may increase taxes)
- O Spending should remain the same
- O Decrease spending (may decrease taxes)

Answer this question if you would increase spending:

B3b

Why would you increase spending on Public Services?

(Please select all that apply)

- D Population growth may require more roads, sidewalks, and other trails
- □ Would like more maintenance of sidewalks and other walking or biking trails
- □ Would like more sidewalks and other walking or biking trails
- □ Would like more road maintenance
- □ Would like to increase the number of roads or overpasses to help reduce traffic congestion
- □ Some other reason (specify):_____
- □ Don't know

Answer this question if you would **decrease** spending:

B3c

Why would you decrease spending on Public Services?

(Please select all that apply)

- □ Roads, sidewalks, and other trails can already handle some population growth
- □ Sidewalks and other walking or biking trails are well maintained
- □ Sidewalks and other walking or biking trails are satisfactory
- $\hfill\square$ Roads are well maintained
- $\hfill\square$ The roads and/or overpasses meet the city's needs
- □ Some other reason (specify):_____
- □ Don't know





B4a

How would you adjust the variable spending in 2019 for **Parks & Athletic Field Maintenance** (proposed 9%)? This includes maintenance, grass cutting, cleaning and repairs to cemetery, sports fields, tennis courts, outdoor ice rinks, skateboard parks, lakes and storm ponds, garden plots and playgrounds, parks landscaping and pest control.

(Select one)

- O Increase spending (may increase taxes)
- $\ensuremath{\mathbf{O}}$ Spending should remain the same
- O Decrease spending (may decrease taxes)

Answer this question if you would increase spending:

B4b

Why would you <u>increase</u> spending on **Parks & Athletic Field Maintenance**? (*Please select all that apply*)

□ Would like grass/shrubs to be maintained in parks, gardens, and boulevards more frequently

□ Would like better weed and/or pest control (e.g., mosquitoes)

 \square Would like more attractions, parks, and trails for the community

- □ To encourage more people to use parks and other outdoor facilities
- □ Some other reason (specify):___
- Don't know

Answer this question if you would **decrease** spending:

B4c

Why would you <u>decrease</u> spending on **Parks & Athletic Field Maintenance**? (*Please select all that apply*)

Grass/shrubs could be maintained in parks, gardens, and boulevards less frequently

□ Consider doing less weed and/or pest control (e.g., mosquitoes)

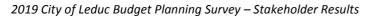
- □ There are too many attractions, parks, and trails in the community
- □ No one in my household uses parks or other outdoor facilities
- Some other reason (specify):
- □ Don't know

B5a

How would you adjust the variable spending in 2019 for Leduc Recreation Centre Operations (proposed 10%)? This includes Leduc Recreation facility maintenance and operations, sports & tourism, guest services, fitness centre and track, pool services, ice skating, field house and programmed services (i.e. child minding).

(Select one)

- O Increase spending (may increase taxes)
- **O** Spending should remain the same
- Decrease spending (may decrease taxes)







Answer this question if you would increase spending:

B5b

Why would you <u>increase</u> spending on **Leduc Recreation Centre Operations**? (*Please select all that apply*)

- □ Would like more accessibility to existing facilities
- U Would like more facilities
- □ Would like existing facilities to receive more frequent maintenance
- □ Would like more programs and/or equipment in the facilities
- □ Would like facilities to be open earlier and/or close later
- □ To help lower user fees
- □ My household uses the Leduc Recreation Centre
- □ Would like to more accessibility to existing facilities
- □ Some other reason (specify):_____
- Don't know

Answer this question if you would **decrease** spending:

B5c

Why would you decrease spending on Leduc Recreation Centre Operations?

(Please select all that apply)

□ No new facilities are needed

□ Would like existing facilities to be maintained less frequently

□ Current equipment in the facilities are adequate

□ Would like facilities to open later and/or close earlier

- □ Would like the users of the facilities to pay more
- □ My household does not use the Leduc Recreation Centre
- □ Some other reason (specify):___
- Don't know

B6a

How would you adjust the variable spending in 2019 for **Snow Removal** (proposed 5%)? This includes street, parking lot and alleyway sanding, snow plowing and snow removal.

(Select one)

- Increase spending (may increase taxes)
- O Spending should remain the same
- O Decrease spending (may decrease taxes)

Answer this question if you would **increase** spending:

B6b

Why would you <u>increase</u> spending on **Snow Removal**? (*Please select all that apply*)

□ Would like Leduc to be more prepared for winters

□ Consider clearing and sanding roads sooner or more often

□ Would like more or better snow clearing equipment

U Would like residential areas and side streets to be cleared more often

- \square Public sidewalks and trails should be cleared sooner
- □ Some other reason (specify):_____
- 🗆 Don't know

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Answer this question if you would **decrease** spending: **B6c**

Why would you <u>decrease</u> spending on **Snow Removal**? (*Please select all that apply*)

- □ Consider clearing roads less frequently during prolonged storms
- □ Consider waiting longer before clearing and sanding roads
- □ Consider replacing and/or maintaining snow removal equipment less frequently
- □ Residential areas and side streets could be cleared less often
- □ Consider waiting longer to clear public sidewalks and trails
- □ Some other reason (specify):_
- 🗆 Don't know

B7a

How would you adjust the variable spending in 2019 for **Community Development** (proposed 6%)? This includes parks (e.g. spray parks, playgrounds, off-leash areas, etc.), recreation and culture planning and development including building playgrounds, Communities in Bloom, Healthy Hearts, and Canada Day programs.

(Select one)

- Increase spending (may increase taxes)
- O Spending should remain the same
- O Decrease spending (may decrease taxes)

Answer this question if you would **increase** spending:

B7b

Why would you increase spending on Community Development?

(Please select all that apply)

- □ Would like more parks
- □ Would like to increase the quality of existing parks
- □ Would like more community programs and/or events (e.g. Rock the Rails, etc.)
- □ Would like to increase the quality and/or frequency of existing programs
- □ To promote a healthy lifestyle
- □ This makes Leduc an attractive place to live
- □ Some other reason (specify):____
- □ Don't know

Answer this question if you would **decrease** spending:

B7c

Why would you <u>decrease</u> spending on **Community Development**?

(Please select all that apply)

- $\hfill\square$ The number of parks is adequate
- $\hfill\square$ The quality of existing parks is adequate
- □ Consider lowering the quality and/or frequency of existing programs
- □ My household does not use or attend existing parks or programs
- □ Some other reason (specify):___
- □ Don't know





B8a

How would you adjust the variable spending in 2019 for **Public Transportation** (proposed 5%)? Leduc Transit provides Leduc Assisted Transportation Service (LATS) to seniors (65+) and persons with disabilities within the City of Leduc. Leduc Transit also provides a separate inter-municipal transit service, in partnership with Leduc County, offering service that connects the Leduc and Nisku areas and also stops at the Edmonton International Airport and the Century Park LRT station in south Edmonton. *(Select one)*

- O Increase spending (may increase taxes)
- O Spending should remain the same
- O Decrease spending (may decrease taxes)

Answer this question if you would increase spending:

B8b

Why would you <u>increase</u> spending on **Public Transportation**? (*Please select all that apply*)

- □ Would like more busses, more routes, and/or frequency of service
- □ Would like newer busses or added features to existing buses
- U Would like to make public transit more affordable
- □ To encourage more people to use public transit
- □ Consider starting bus service sooner and/or ending service later
- □ My household uses public transportation
- □ Some other reason (specify):_
- Don't know

Answer this question if you would **decrease** spending: **B8c**

Why would you decrease spending on Public Transportation?

(Please select all that apply)

- □ Current service schedules should be adequate
- □ Existing buses should be adequate
- □ Consider charging riders more for this service
- □ My household does not use public transit
- □ Consider starting bus service later and/or ending service sooner
- □ Some other reason (specify):____
- Don't know

B9a

How would you adjust the variable spending in 2019 for **Library Services** (proposed 4%)? This includes provision of children, teen and adult literary programs, exam proctoring, e-resources, e-books, internet access, audio books, DVD's, CD's, outreach services and access to resources from over 150 Alberta libraries.

(Select one)

- Increase spending (may increase taxes)
- O Spending should remain the same
- Decrease spending (may decrease taxes)





Answer this question if you would **increase** spending: **B9b**

Why would you <u>increase</u> spending on **Library Services**? (*Please select all that apply*)

□ To keep up with demand due to city growth

□ Would like the library to be expanded

□ Would like more programs or resources

□ Would like to increase the collection of books

□ My household uses the library

□ Some other reason (specify):_

🗆 Don't know

Answer this question if you would **decrease** spending:

B9c

Why would you decrease spending on Library Services?

(Please select all that apply)

□ Consider adding some type of user fee

□ The library should be able to handle current population growth

□ The library does not need to be expanded at this time

□ Would like less programs or resources offered

□ Consider obtaining fewer books and similar types of resources throughout the year

□ My household does not use the library

□ Some other reason (specify):_____

□ Don't know

B10a

How would you adjust the variable spending in 2019 for **Family and Community Support Services** (proposed 3%)? This includes family counseling and support, prevention and education regarding social issues, meals on wheels program, senior support, and homemaking services.

(Select one)

O Increase spending (may increase taxes)

O Spending should remain the same

O Decrease spending (may decrease taxes)

Answer this question if you would **increase** spending:

B10b

Why would you <u>increase</u> spending on **Family and Community Support Services**? (*Please select all that apply*)

□ To keep up with population growth

□ To help provide affordable support services

□ Would like more or different types of services available

□ Would like better quality of existing services

□ I support this service

□ Some other reason (specify):_____

Don't know

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Answer this question if you would **decrease** spending:

B10c

Why would you <u>decrease</u> spending on **Family and Community Support Services**? (*Please select all that apply*)

- □ Existing services could handle population growth
- □ Would like more funding from other levels of government
- □ I don't know what this service offers
- □ Some other reason (specify):_____
- □ Don't know

Q4

Thank you for your input on the City of Leduc's variable spending budget. Is there any additional feedback you would like to provide regarding your choices?

Q5

What other projects or goals (if any) should the City be thinking of when planning the budget for 2019 and beyond? These may result in a tax increase.

Q6

Finally, with respect to the budget process, which of the following would you say is the **most important priority** facing the City?

(Select one)

- O Focusing on long-term fiscal sustainability (smooth tax strategies)
- O Planning for future growth to prevent overcrowding
- O Attract new and maintain current businesses and amenities
- O Finding ways to lower property taxes in the future
- O Finding ways to ensure property taxes stay the same in the future
- **O** Preparing for and reacting to changes in the economy
- O Other (specify):_____

DTxt

In order for the City to better understand the different views and needs of citizens, this final set of questions will allow us to analyze the data by sub-groups. Please be assured that nothing will be recorded to link your answers with you or your household.

D2

Are there any children under the age of 18 in your household? (Select one)

- O Yes
- O No

O Prefer not to answer







D6

Which of the following categories applies to your total household income before taxes in 2016? *(Select one)*

- O Under \$20,000
- \$20,000 to \$39,999

- \$150,000 or more
- ${\bf O}$ Prefer not to answer

D3

Which of the following best describes your current employment status? (Select one)

- O Working full time, including self-employment (more than 30 hours per week)
- O Working part time, including self-employment (30 hours per week or less)
- O On leave (disability, paternity, etc.)
- **O** Homemaker
- O Student
- **O** Not employed
- **O** Retired
- O Prefer not to answer

Answer this question if you are employed:

D5a

And, do you work for the City of Leduc?

- (Select one)
 - O Yes
 - O No

Answer this question if you are on leave (disability, paternity, etc.):

D5b

Immediately prior to the start of your leave, did you work for the City of Leduc? (Select one)

- O Yes
- O No

D7

How did you learn about this survey? (Select all that apply)

- O Radio
- **O** Social media
- **O** City of Leduc website
- O Cinema
- O Other (specify):_____

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FB1

Finally, we wish to get your feedback on this survey. Please tell us what you thought of this survey below! For example: What did you think of the survey? Was anything confusing? How could we make this survey better for others? We really appreciate your feedback!

10

Thank you for completing the survey! You now have the option to enter a randomly selected prize draw for people who have taken part in the survey. Doing so makes you eligible to **enter a draw to win a movie pass for 4 to Leduc Cinemas**.

Do you wish to be entered into this draw? Your contact information will only be used for the purposes of the draw and will not be tied to your survey responses.

(Select one)

 ${\bf O}$ Yes, I allow Advanis to provide the City of Leduc with my contact information should I be the winner of this draw

O No, remove me from the draw

11

If you wish to participate in the draw, please provide your contact details below so that we may contact you should you be the winner of the draw. Personal information will remain confidential and **only** be used to contact the individual who has won the draw. Personal information provided as part of the City of Leduc Budget Survey contest is collected under the authority of section 33(c) of the Freedom of Information and Protection of Privacy Act.

First name:	
Last name:	
Email:	
Phone number:	







End

Thank you very much for your participation in this important study, your time and feedback are greatly appreciated by the City of Leduc!

Please note that the results of this survey will be shared with City Council during the budget planning process for 2019. Should you have any additional questions, please contact:

Carmen Dragan-Sima Manager, Financial Planning & Budgets City of Leduc 780-980-7161 cdragansima@leduc.ca

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Business

Second Quarter Financial Variance Report

(Distributed Under Separate Cover)

Presented by:

J. Cannon



MEETING DATE: August 20, 2018

SUBMITTED BY: Michelle Hay, Director, Intergovernmental Affairs and Corporate Planning

PREPARED BY: Cristal Bole, Corporate Performance Advisor

REPORT TITLE: Q2 2014-2018 Strategic Plan Progress Report

REPORT SUMMARY

This report provides Council with an update on progress against the 2014 – 2018 City of Leduc Strategic Plan for the first six months of 2018. This report is presented to Council as information.

BACKGROUND

KEY ISSUE(S) / CONTEXT:

The Strategic Plan progress report for quarter two (January – June) provides a summary of progress towards outcomes in the 2014-2018 Strategic Plan at a point in time. The information in this report is distilled from progress updates in CAMMS Strategy, our in-house corporate planning and reporting software. Please note that this report is based on past Council's strategic plan goals and related projects and initiatives that were determined in 2014. Our new 2019-2022 Strategic Plan will be reported on next year.

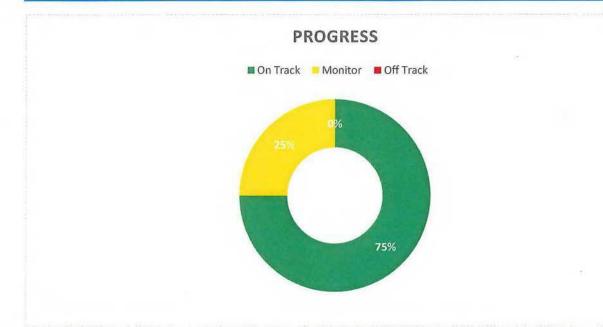
The graphs in the report represent the outcomes of the Strategic Plan that are considered on track (progress we expected to achieve), off track (we achieved much less progress than expected) or being closely monitored (we achieved slightly less progress than expected) due to possible challenges. Where challenges exist, these may reflect third party issues that are beyond our control. The executive team, along with directors and managers, review the status in CAMMS Strategy monthly and/or quarterly to manage and mitigate project/initiative risks.

It is important to keep in mind that these updates are high level; more detailed information may be available directly from subject matter experts and/or presented through other Committee-of-the-Whole and Council reports. As well, progress on some initiatives can move swiftly throughout summer and fall (i.e. construction projects) rendering some updates in this report obsolete, as more recent updates may have been relayed through other reporting mechanisms.

This report is broken-down by strategic plan goal. Overall, initiatives related to the strategic plan outcomes are 64% on track as of June 30th, with the remainder being closely monitored primarily due to third party interests and/or political/community sensitivity in the project or initiative.



GOAL 1 - COMMUNITY CHARACTER



OUTCOME	PROGRESS	COMMENTS
Telford Lake Amenities	*	 Lions Park Multiway Update: Paving complete on the west Telford Trail Loop with landscape restoration to begin in July; pipeline crossing agreements delayed the construction of the east Telford Trail Loop which is set to start in July. Lions Park and Fred Johns Park washroom installation is delayed due to structural issues (which have since been corrected) and cost of the base; currently seeking additional quotations to complete the base; project completion anticipated in late summer. Leduc Boat Club parking lot paving and line painting is near completion; landscape restoration will begin in July. Telford Lake Multiway Update: Continuing to work with remaining land owners surrounding the north east side of the lake on agreements for pre-dedication of municipal reserve to complete the construction of the remaining multiway.
Downtown Master Plan	O	 Downtown flower planters and baskets were delivered and installed May 28 – 31, 2018. One business on Mainstreet submitted a patio application; a permit was issued and the patio was constructed at the end of May; the patio will be removed as per the Seasonal Outdoor Patio Policy at the end of September. Two Mainstreet businesses submitted storefront improvement grant applications and were preapproved for funding; pending a final inspection of the properties, the City will issue two grants in the amounts of \$15,000 and \$7,500 to these two businesses.
Arts and Culture	0	 A tender to construct the clock tower base (joint project with the Nisku-Leduc Rotary Club) was issued and closes on July 4th.

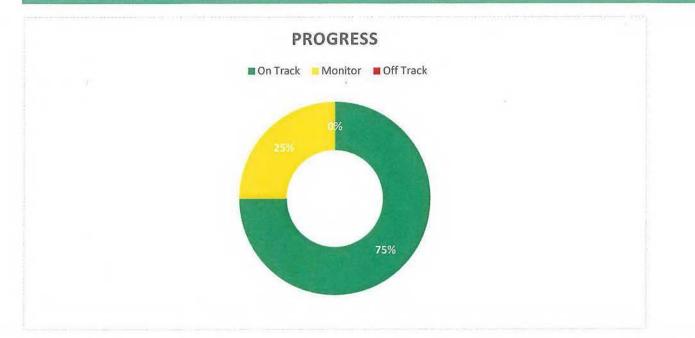


		 Unveiled the City's newest public art piece 'Bringing Community to Life' by local artist Susan Abma; this piece captures the camaraderie and community building that makes Leduc a warm and welcoming city; an image of the art piece will be used as part of the Good Neighbour's program later in the year. Administration continues to work on the Maclab Theatre integration including agreements with Black Gold Regional Schools and the Maclab Theatre Society. A public open house took place on February 28th to gauge the support for a new amphitheatre at the Stone Barn Garden; feedback from the open house was incorporated in the design work, where appropriate; design is expected to be complete in 2018, with construction in 2019. Administration continues to work with the Leduc Arts Foundry organization identifying and evaluating potential locations for a multi-use community acility that would include classroom, lab, stoleward and acide to the complete the support for a metabolic term of the super term of the open house to work with the classroom, lab, stoleward term of the open house to work with the classroom, lab, stoleward term of the open house to work with the classroom, lab, stoleward term of the open house to work with the classroom, lab, stoleward term of the open house to work with the classroom, lab, stoleward term of the open house to be completed to be completed
Preserving History	0	 studio, gallery and retail space for local artists. In partnership with the Leduc Library, a summer student specializing in museum studies and library science was hired to work on historical research and projects; this student is focusing on creating a filing cabinet filled with information on community groups, historic events and significant locations in Leduc; this information will be available to the public at the end of summer; support was provided to the Alberta Legacy Development Society to promote the Leduc grain elevator and the City's arts, culture and heritage business unit to develop future ideas on heritage preservation and research. Work continues at the site of the Leduc Legion Branch No. 108 plane relocation including concrete work; lighting installation is scheduled for August, followed by landscaping.

 h_i



GOAL 2 - COMMUNITY WELLNESS



OUTCOME	PROGRESS	COMMENTS
Waste Diversion	0	 Published the 2017 Environmental Progress Report, indicating a 50% waste reduction rate. Greenhouse Gas (GHG) Reduction Project: considerable engagement was conducted on this project including a public workshop and stakeholder sessions, a public survey, passive information displays, informative webpages and social media posts; it is estimated that over 750 people participated directly in the engagement; the information from the engagement will be used to develop a community plan identifying reduction targets, actions, and monitoring recommendations that will be presented to Council in the fall. The Eco Station has a temporary location for the summer of 2018 due to upgrades at the old site and construction of the new RV dump facility.
Youth Engagement	õ	 Conducted a youth engagement survey to understand how youth want to be engaged and where their interests lie; results of the engagement will be compiled and presented to Council in September. Planning is well underway for Rock the Rails on August 11, 2018. Planning is well underway for the Mayor's Emerging Leaders of Leduc (formerly the Leduc Leadership Luncheon) event on September 14th; nominations will open on August 1st for youth in grades 9 through 12. The 10th Annual Positive Ticketing Campaign kicked off on May 29th and will run till October 31st; local businesses are partnering with Leduc RCMP, Enforcement Services, Fire Services, Public

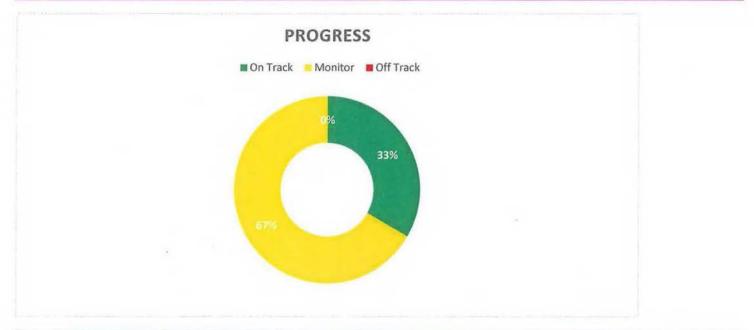


		 Services and Leduc Nighthawks to reward local youth for good behavior. Work continues on developing a youth wellness program that focuses on four outcomes - decrease isolation and enhance inclusion, improve access to youth focused opportunities, encourage participation in recreation, social, arts and cultural opportunities, and promote physical activity and healthy habits for grade 8 and 9 students; significant engagement with Black Gold Regional Schools and STAR Catholic students (571 students opport)
Community Positionary		surveyed) was completed and the information was used to develop a business case for Council's review during budget deliberations in November; this business case includes a variety of youth programming and events that would be offered annually.
Community Resiliency	7.	 Update on Cannabis Legislation: following months of consultation with businesses and residents, a statutory public hearing was held on amendments to the Land-use bylaw (regulation for retail outlets and production facilities) and a non-statutory hearing was held on amendments to the Community Standards bylaw (consumption in public places); amendments to the Land-use bylaw were passed by Council on June 25th, 2018 coming into effect on July 18th, 2018; also on June 25th, 2018, Council approved amendments to the Community Standards bylaw coming into effect on October 17th, 2018; Council approved a conservative approach to consumption by prohibiting smoking and vaping cannabis in public places; cannabis becomes legal in Canada on October 17th, 2018. The City developed and implemented a 'Let's Talk Cannabis' program; four separate sessions were held by June 30th, 2018 in partnership with the Leduc Community hospital, two extended care facilities and the surrounding neighbourhoods; this exercise provided an opportunity to practice our emergency preparedness and response should a train disaster take place.
		 2018 Breakfast with the Mayor (formerly Mayor's Breakfast with the Guys) is scheduled for November 6th, 2018; several funding sponsors confirmed their support; save-the-date promotions began on June 1st, 2018. Following Council approval and funding in 2017, a consultant was retained to support the development of the regional opioid response framework; completed extensive engagement with
5 1)		community stakeholders including physicians, front-line workers and community organizations; several Naloxone training sessions were held and one harm reduction workshop; in addition, a provincial grant of \$60,000 was received to develop additional public awareness initiatives; partnered with the University of Alberta on the creation of education modules; attended the April mid-size cities meeting to share updates and discuss future collaboration opportunities; the regional opioid response framework is expected to be presented to Council in July.
		 Housing Advocacy Program Update: the housing advocate received a one year term extension through 2018; to improve supports to all clients, the housing advocate continues to spend two days per week working at Leduc Foundation.



New Residents	 Hosted a Rock your Block bootcamp on April 18th. Good Neighbour Day BBQ took place on June 16th with over 200 people in attendance and included an art unveiling (June 13th); an image of the artwork will be used in future promotion campaigns. Several neighbourhood BBQ's and meet your neighbour events have been held or are scheduled: Linsford Park (June 28th), Simpson Park, Tribute (October 13th), Soup Demo Night at the LRC (October 20th), Deer Valley (November 17th); these events are supported by the City of Leduc and several community organizations as a way to encourage citizens to get to know one another.
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GOAL 3 - TRANSPORTATION

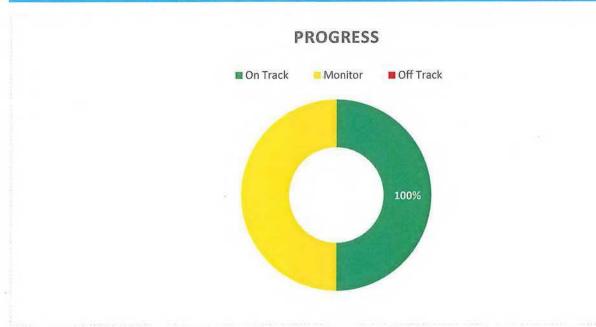


OUTCOME	PROGRESS	COMMENTS
65 th Avenue	1. 1. 1.	 Work continues on the 65th Avenue overpass detailed design; administration continues to work through project design challenges with our partners including Edmonton International Airport and Alberta Transportation. The federal government declined the National Trade Corridors Funding proposal highlighting the 65 Avenue overpass and the Nisku Spine road projects due to lack of financial support from the Alberta government; the federal government confirmed we will be able to re-submit a proposal in another funding cycle; Council and administration continue to work with our regional partners and other levels of government including the Alberta government to generate awareness and support for this project.
Leduc Transit	4	 In partnership with Leduc County, the City of Edmonton and Edmonton International Airport, transit service to the Premium

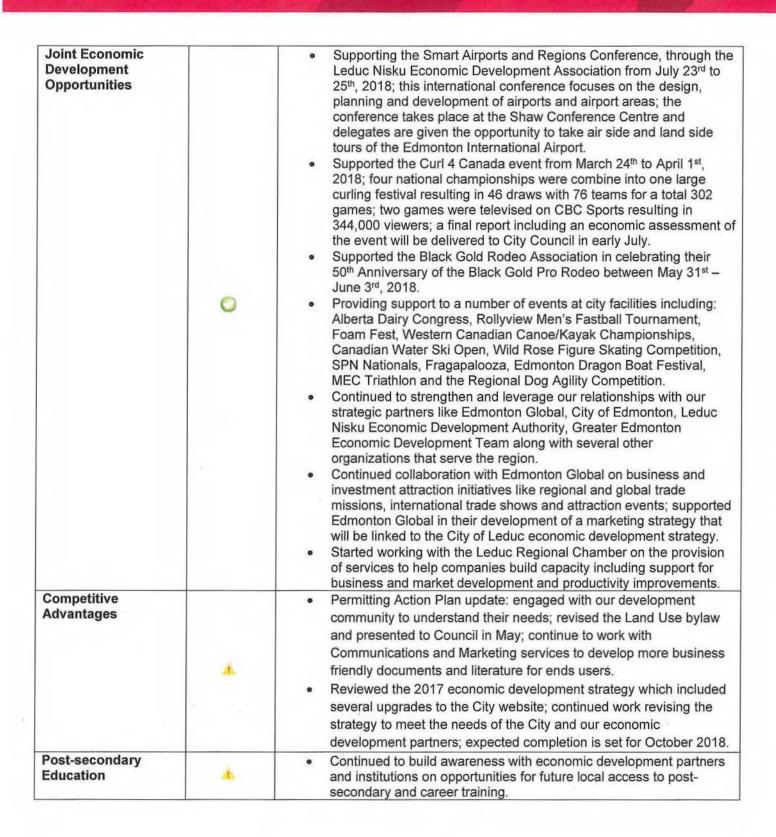


		Outlet Collection EIA began on May 1 st , 2018; UPass holders and Leduc Transit riders were able to access ETS Route 747 without additional costs on June 1 st , 2018.
Airport Vicinity Protection Area	\bigcirc	Administration continues to monitor for any new developments

GOAL 4 - ECONOMIC DEVELOPMENT



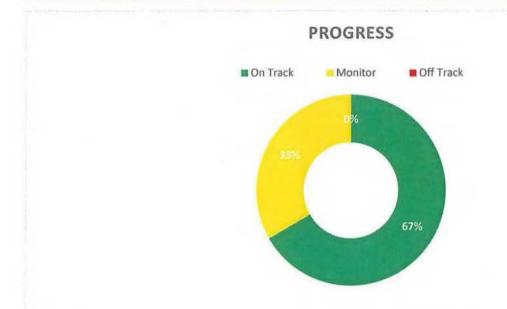
OUTCOME	PROGRESS	COMMENTS
Economic Advantages of Proximity to EIA	0	 Aerotropolis Implementation Update: the steering committee (represented by Leduc County, Leduc-Nisku Economic Development Association and the City of Leduc) completed phase one of the project which included a detailed analysis of the Aerotropolis Viability Study (AVS) recommended clusters to identify short, medium and long-term development strategies; developed a request for proposal (RFP) for phase two of the project which includes applying the research from phase one to develop a cluster development and attraction plan; the phase two RFP will be posted over the summer with completion of phase two expected in the spring of 2019.



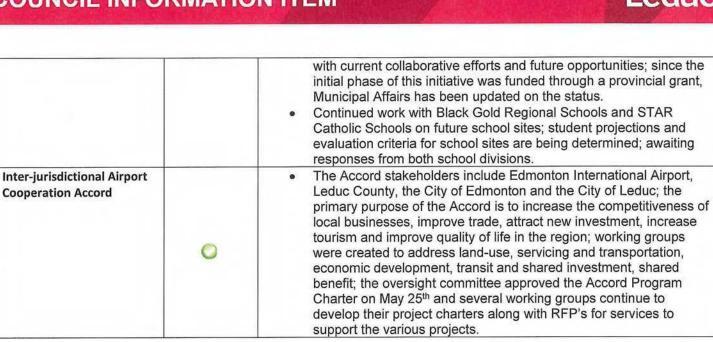
Updated: December 14, 2017



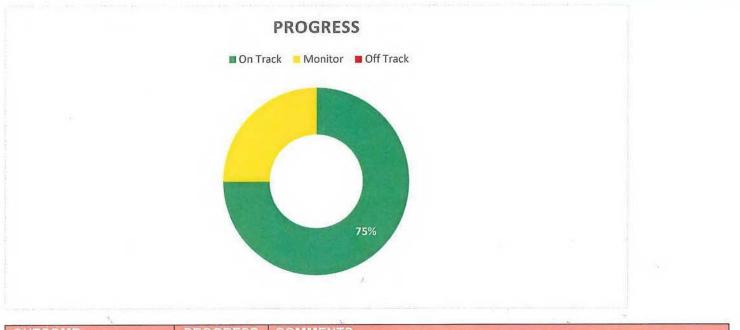
GOAL 5 - REGIONAL PARTNERSHIPS AND GOVERNANCE



OUTCOME	PROGRESS	COMMENTS
Strengthen Relationships	0	 Held a joint Committee meeting between the Town of Beaumont and the City of Leduc on May 23rd; this meeting created an opportunity for both Council's to get to know one another and discuss areas for potential joint initiatives; a commitment was made to meet again in 2018. Mayor Young hosted the first Leduc Region Leadership Forum on June 19th; seven municipalities met to get to know one another better and discuss potential joint initiatives; consensus was reached to hold regular quarterly meetings with the Town of Beaumont offering to host the next Forum. Facilitated the City's participation in the Edmonton Metropolitan Region Board (EMRB); ensured Council representation on the integrated transportation and transit systems work group; provided ongoing analysis of EMRB meeting materials including review of their proposed public engagement policy, strategic plan, the inclusion of recreation in the metro servicing plan, and support for the transportation priorities list.
Regional Collaboration		 The Leduc Regional Fire Services (LRFS) initiative was discussed in camera at the City of Leduc – Leduc County Joint Committee of the Whole Meeting on June 26th; the City of Leduc subsequently held a Special Council Meeting on June 28th and passed several motions in support of the LRFS Final Implementation Plan and continued work with Leduc County; Leduc County will discuss the Final Implementation Plan at their next Council meeting. Alternative Municipal Structure (AMS) Initiative: in the midst of many other competing priorities, discussion on AMS has been deferred until Leduc County and the City of Leduc come to terms



GOAL 6 - FISCAL SUSTAINABILITY



OUTCOME	PROGRESS	COMMENTS
Revenue Generation	0	 Completed a new sponsorship and advertising brochure for the City. All recreation amenity and service fees and charges are under review; this includes consultations with City Council, Parks, Recreation and Culture Board and user groups, an online survey and comparator review; a new draft fees and charges strategy will be presented to Council in September.

Report Number: 2018-CR-037

Updated: December 14, 2017



Fiscal Sustainability	À	 All business units compiled their 2019 operational plans and budget submissions; Executive will review and amend budget submissions prior to Council Budget Deliberations in November. Continued implementation of the asset management program in public services; working through some challenges with the software. Due to capacity challenges in the Finance business unit, two Long Term Fiscal Sustainability Plan policies have been deferred to later in the year or 2019; deferred policies include: grant policy, reserve policy. Completed the online 2018 Budget Survey; results will be presented to Council in August.
Service Reviews	٢	 Began the investigation into replacing the existing financial software system; this is a large, multi-year project spanning several areas of the organization; the new system will improve project and service costing along with improvements to financial analysis and decision making. An RFP was completed and posted for Assessment Services for the City of Leduc; assessment services are a contracted service; the RFP will close at the end of August Contracted a company to investigate opportunities for the City to save money on energy; an in depth analysis of all civic facilities was conducted and a draft feasibility study was presented to administration for review; an implementation plan will be developed with internal stakeholders in the next quarter.
Maintaining our competitive tax advantage	٢	 City Council approved a 2.9% tax revenue increase; although the increase was expected to be higher, Council and administration worked together by diverting a portion of the previous year's surplus to taxation relief instead of capital funds; this fiscal strategy will be utilized going forward. City of Leduc population increased 4.2% to 32,144 people in the 2018 Census.

Others Who Have Reviewed this Report

D. Melvie, A/City Manager

COUNCIL REQUEST FOR DECISION



MEETING DATE:	August 20, 2018
SUBMITTED BY:	Ken Woitt, Director, Planning & Development
PREPARED BY:	Sylvain Losier, Manager, Current Planning
REPORT TITLE:	Bylaw 990-2018 – Redistricting Robinson Stage 9 (2 nd & 3 rd Reading)

REPORT SUMMARY

Bylaw 990-2018 will amend Bylaw 809-2013, Section 27.0 – Land Use Map, by redistricting part of the SW ¼ Section 19-49-24-W4 from UR – Urban Reserve to MUR – Mixed-Use Residential. The redistricting will allow for continued residential development in the Robinson neighbourhood.

RECOMMENDATION

That Council give Bylaw 990-2018 second and third reading.

BACKGROUND

KEY ISSUE(S) / CONTEXT:

The MUR land use district provides for the development of a range of dwelling unit types and densities along with community supporting services.

Robinson Stage 9 proposes to redistrict an area of undeveloped land within the SW ¼ Section 19-49-24-W4 to facilitate the subdivision of 30 lots of which 8 will be for townhouse dwellings, 12 for duplexes, and 10 for single detached dwellings. The proposed subdivision has been conditionally approved by the Subdivision Authority. The redistricting of these lots by City Council to the MUR land use district under Land Use Bylaw 809-2013 is a condition of subdivision, as is the successful negotiation by administration of a development agreement between the City and the developer of the lands. Until these and all other conditions of the subdivision are met, the subdivision will not be endorsed by administration nor registered at Land Titles.

LEGISLATION AND/OR POLICY:

1. Municipal Government Act, RSA 2000, Chapter M-26, as amended

- S. 640(2)(a) requires a municipality be divided into land use districts.
- S. 606 and S. 692 govern the requirements for advertising a bylaw. More specifically, S. 692(4) outlines those additional advertising requirements for a bylaw changing the land use district designation of a parcel of land.
- 2. Land Use Bylaw 809-2013, as amended

PAST COUNCIL CONSIDERATION:

Bylaw 990-2018 was before Council for the first time at the July 25, 2018 Council meeting and the public hearing was held earlier at this meeting.

CITY OF LEDUC PLANS:

Bylaw 990-2018 is consistent with the City's Municipal Development Plan, as amended, and the Robinson Area Structure Plan, as amended. The redistricting is also in keeping with the City's 2009 Neighbourhood Design Guidelines which encourage a mix of housing types, sizes and affordability.



IMPLICATIONS OF RECOMMENDATION

ORGANIZATIONAL:

There are no organizational implications.

POLICY:

There are no policy implications.

IMPLEMENTATION / COMMUNICATIONS:

The public hearing was held earlier at this meeting of Council. The hearing was advertised in the August 3 and 10, 2018 issues of 'The Representative' and notices were mailed to property owners within 61.0 m of the subject area.

ALTERNATIVES:

- 1. That Council amend Bylaw 990-2018
- 2. That Council defeat Bylaw 990-2018

ATTACHMENTS:

- 1. Bylaw 990-2018
- 2. Key Plan
- 3. Redistricting Plan
- 4. Subdivision Plan with Housing Types

Others Who Have Reviewed this Report

D. Melvie, A/City Manager / B. Loewen, City Solicitor / B. Knisley, A/General Manager, Infrastructure & Planning

AMENDMENT #81 - TO BYLAW NO. 809-2013, THE LAND USE BYLAW

The Municipal Government Act, R.S.A. 2000, Chapter M-26, as amended (the "Act") grants a municipality the authority to pass a Land Use Bylaw;

- AND: in accordance with the Act, the City of Leduc passed Land Use Bylaw No. 809-2013 to regulate and control the use and development of land and buildings in the City of Leduc, and the Council has deemed it expedient and necessary to amend Bylaw No. 809-2013;
- AND: notice of intention to pass this bylaw has been given and a public hearing has been held in accordance with the Act;
- **THEREFORE:** the Council of the City of Leduc in the Province of Alberta duly assembled hereby enacts as follows:

PART I: APPLICATION

- 1. THAT: Bylaw No. 809-2013, the Land Use Bylaw, is amended by this Bylaw.
- 2. **THAT:** the Land Use Map, attached to and being part of the Land Use Bylaw of the City of Leduc, be amended by reclassifying:

Part of the SW ¼ Section 19-49-24-W4 (consisting of 1.87 ha more or less)

From: UR – Urban Reserve To: MUR – Mixed-Use Residential

as shown in Schedule A, attached hereto and forming part of this bylaw.

PART II: ENACTMENT

This Bylaw shall come into force and effect when it receives Third Reading and is duly signed.

READ A FIRST TIME IN COUNCIL THIS _____ DAY OF _____, AD 2018.

READ A SECOND TIME IN COUNCIL THIS _____ DAY OF _____, AD 2018.

READ A THIRD TIME IN COUNCIL AND FINALLY PASSED THIS _____ DAY OF _____, AD 2018.

Robert Young MAYOR

Sandra Davis CITY CLERK

Date Signed

Bylaw No. 990-2018

Page 2

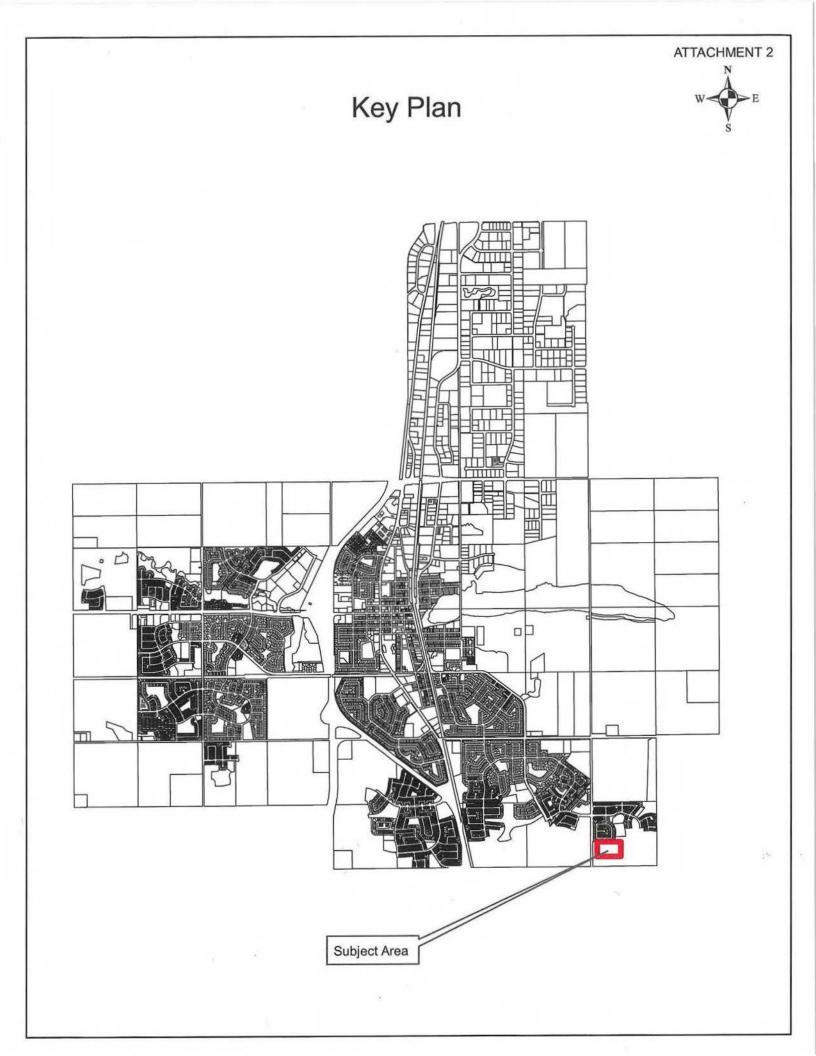
VIIIIII ROBIN SON DRIVE Meadowview Boulevard **REYNALDS WAN** ID REYNALDS C.W.Gaetz Road GR REYNALD'S COURT UND UR SE24-49-25-W4 UR SW19-49-24-W4

Schedule A



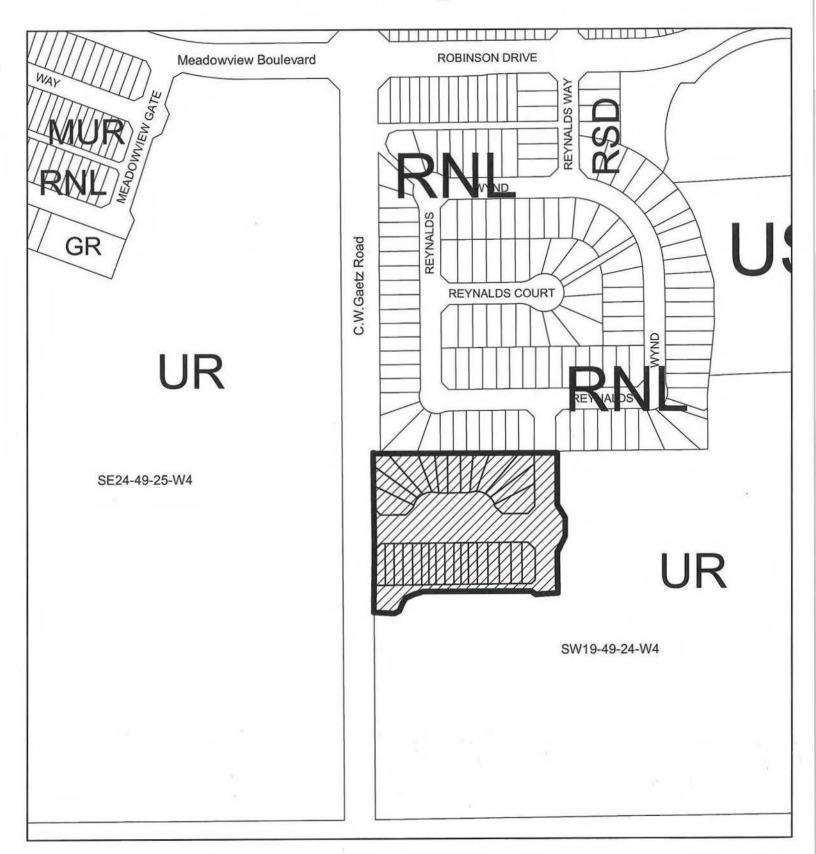
FROM: UR - URBAN RESERVE TO: MUR - MIXED-USE RESIDENTIAL

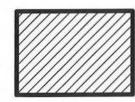
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Redistricting Plan

ATTAHCMENT 3





FROM: UR - URBAN RESERVE TO: MUR - MXED-USE RESIDENTIAL



)RAF GATE 31 30 50 49 REYNALDS BLK 2 MUR 62 61 59 60 63 58 64 57 65 56 66 2.40 2.40 2.40 2.40 6.62 4.10 55 67 **CW GAETZ ROAD** 24.00 24.00 **ROBINSON BOULEVARD** Land Use District: MUR 2 12 3 4 5 6 7 8 9 10 11 13 14 15 16 17 18.00 **Dwelling Type** BLK 12 MUR Single Detached 6m LANE **Duplex Side-By-Side** 24.00 Townhouse P12.00

ALL AREAS AND DIMENSIONS HAVE BEEN ROUNDED; LOT INFORMATION IS PRELIMINARY AND SUBJECT TO CHANGE. AND SHOULD BE CONFIRMED WITH A REGISTERED PLAN.

ATTACHMENT 4

July 9, 2018 DATE: DESIGNED BY: JJ DRAWN BY: IJ CHECKED BY: SC SCALE: 1:1000 **JOB NUMBER: 108797**

IBI GROUP PROFESSIONAL **ROBINSON STAGE 9** SERVICES (CANADA) INC 300 - 10830 Jasper Avenue Edmonton AB T5J 2B3 Canada

tel 780 428 4000 fax 780 426 3256

ibigroup.com

Driveway/Snow Storage/Dwelling Type Plan

Beaverbrook Communities

B

July 09, 2018 4:17:19 PM

COUNCIL REQUEST FOR DECISION



MEETING DATE: August 20, 2018	
SUBMITTED BY: Ken Woitt, Director, Planning & Development	
PREPARED BY: Sylvain Losier, Manager, Current Planning and Development	
REPORT TITLE: Bylaw No. 992-2018 – Amendment 83 to Bylaw 809-2013, the Land Use Bylaw (2 nd Readings)	& 3 rd

REPORT SUMMARY

Bylaw 992-2018 is proposing to amend Section 17.0, Establishment of Direct Control Districts, in order to add Bylaw 992-2018 to Table 41 and create the Linsford Gardens Housing Project as Direct Control (DC) 24.

RECOMMENDATION

- 1. That Council give Bylaw 992-2018 second reading; and
- 2. That Council give Bylaw 992-2018 third reading.

BACKGROUND

KEY ISSUE(S) / CONTEXT:

On July 9, 2018, the public hearing for the redistricting application for Plan 1410MC, Block 37, Lots B, C, and D to the Direct Control District (DC) was held. Three submissions were received prior to the hearing and two members of the public spoke at the public hearing. The public hearing resumed on August 20, 2018 and all interested parties were given an opportunity to share their feedback with Council.

One of the main concerns expressed by the community during the process was the fear of losing the park. Administration recognizes residents' concerns, especially related to the relocation of the park to another area of the site. The development concept does propose the park on the northeast part of the site rather than the southwest, but because the park will remain the same size, and will be accessible for public use from both 53 Street and 45 Avenue, administration does not believe that the proposed layout will be detrimental. With a more centralized location and multiple access points administration believes that the layout will be an asset for the community as a whole.

Concerns for traffic congestion were also noted by a member of the public at the hearing. Administration has looked into the proposed design layout of the Linsford Gardens Housing Project and currently, the strategy is to direct traffic to and from the southern site through the western access. There will be increased units in the Linsford Housing development and thus the potential exists for increased vehicle trips being generated within the area. That said, the existing and future traffic volumes along the surrounding roadways are limited as there is no destination which attracts traffic from outside the neighbourhood to utilize these local roadways. Local roads are well equipped to handle trips generated from within the Linsford area and local roads frequently service larger basins in other areas of the City. As such, the traffic volumes in this area are projected to be well within the design capabilities of a local road (which are designed to handle approximately 1,000 vehicles per day). Increased traffic in the laneways will be mitigated by increasing the travel lane width to provide for two drive lanes in the alley from 53 Street to the southernmost parking lot. Signage will be installed to direct traffic leaving the parking lot to head back to 53 Street in order to exit the neighbourhood. The eastern access will be strictly for emergency vehicles. Overall, administration's analysis has confirmed that the road network can support the proposed development as well as the rest of the community.



The City took possession of the park on the lands in the 1960's after conducting a tax sale. This park was never designated as Municipal Reserve under the Municipal Government Act (MGA). Information retrieved from the archive and the current Certificate of Title confirm this. As such, Council can use, allocate, and dispose of this parcel as long as it is done in compliance with the MGA and all City bylaws. At the time the land was acquired, Council had a vision of having a park in Block 37 that would serve the community of Linsford. Administration believes that independently of the configuration, a park of 1.29 acres is needed in the Linsford neighbourhood. Administration will not support the elimination or reduction of the park area. In the proposed layout, the park will be of equivalent size (1.29 acres) to the current Simpson Park, but would be in a different shape and location while still remaining in the same Block within the Linsford neighbourhood.

LEGISLATION AND/OR POLICY:

- 1. Municipal Government Act, RSA 2000, Chapter M-26, as amended
 - S. 640(2)(a) requires a municipality be divided into land use districts.
 - S. 606 and S. 692 govern the requirements for advertising a bylaw.
- 2. Land Use Bylaw 809-2013, as amended.

PAST COUNCIL CONSIDERATION:

The Linsford Gardens Housing Project itself was discussed at Committee of the Whole on June 26, 2017; December 11, 2017; and May 14, 2018. The project was also brought forward for discussion at Council on May 28, 2018.

Bylaw 992-2018, redistricting the lands in relation to the project, received 1st reading on June 25, 2018 and the public hearing was initiated on July 9, 2018. The public hearing was recessed and Council decided that the hearing would resume at the August 20, 2018 meeting.

Council is also considering a Land Exchange Agreement between the City and the Alberta Social Housing Corporation (ASHC) at this meeting of Council. Should Council not approve this Land Exchange Agreement, administration recommends that Bylaw 992-2018 not be given further readings by Council as adjustments will need to me made to the development plans and therefore, the regulations of this DC bylaw.

CITY OF LEDUC PLANS:

Municipal Development Plan (MDP)

Bylaw 992-2018 is consistent with the City's Municipal Development Plan, as amended.

City of Leduc Strategic Plan

The proposed amendment would support the following Goals from the Strategic Plan:

Community Character

Our streets, open spaces, parks and buildings reflect our heritage, values and lifestyle. We expect excellence in design that facilitates vibrant, diverse and active community spaces and neighbourhoods.



Community Wellness

We ensure quality opportunities to participate in all aspects of our community and foster a sense of belonging. We support a safe, healthy, active and caring community.

IMPLICATIONS OF RECOMMENDATION

ORGANIZATIONAL:

There are no organizational changes required.

POLICY:

There are no policy implications.

LEGAL:

First reading provided status to the Bylaw 992-2018 and a public hearing is required before Council can entertain 2nd reading of said bylaw. Until the Land Use Bylaw is amended, the Linsford Gardens Housing Project cannot be initiated in its proposed layout. The redistricting will become effective if Council grants 2nd and 3rd reading, and if so, the applicant will be able to apply for the necessary development and building permits.

FINANCIAL:

The financial implications of this recommendation are as presented in the land exchange agreement report submitted under report 2018-CR-094.

IMPLEMENTATION / COMMUNICATIONS:

The public hearing initiated July 9, 2018 was advertised in the June 22 and June 29, 2018 issues of '*The Representative*' and notification was also available on the City of Leduc website. As the hearing will resume on August 20, 2018, two additional advertisements were made in The Representative (August 3 and 10, 2018) and a notification was sent to property owners within 61 metres of the lands. The notification on our website was adjusted to indicate the date at which the public hearing would resume. If Council agrees with the recommendation, the City's Communications department will keep the community informed of the progression of the Linsford Gardens Housing Project.

ALTERNATIVES:

- 1. That Council defeat proposed Bylaw 992-2018 and direct the Leduc Regional Housing Foundation to explore a different layout.
- 2. That Council direct administration to conduct minor changes to proposed Bylaw 992-2018 prior to 2nd reading.

ATTACHMENTS:

1. Bylaw 992-2018

Others Who Have Reviewed this Report

D. Melvie, A/City Manager / B. Loewen, City Solicitor / B. Knisley, A/General Manager, Infrastructure & Planning

AMENDMENT #83 - TO BYLAW NO. 809-2013, THE LAND USE BYLAW

The Municipal Government Act, R.S.A. 2000, Chapter M-26, as amended (the "Act") grants a municipality the authority to pass a Land Use Bylaw;

- AND: in accordance with the Act, the City of Leduc passed Land Use Bylaw No. 809-2013 to regulate and control the use and development of land and buildings in the City of Leduc, and the Council has deemed it expedient and necessary to amend Bylaw No. 809-2013;
- AND: notice of intention to pass this bylaw has been given and a public hearing has been held in accordance with the Act;
- **THEREFORE:** the Council of the City of Leduc in the Province of Alberta duly assembled hereby enacts as follows:

PART I: APPLICATION

1. THAT: Bylaw No. 809-2013, the Land Use Bylaw, is amended by this Bylaw.

GR – General Recreation

MUN-Mixed Use Neighbourhood

2. THAT: the Land Use Map, attached to and being part of the Land Use Bylaw of the City of Leduc, be amended by reclassifying:

Plan 1410MC, Block 37, Lots B, C, and D (Consisting of 1.81 ha more or less)

APPROVED	
As to Form B. L.	i.
D. L.	
City Solicitor	

To: DC(24) – Direct Control – Distinctive Design

as shown in Schedule "A", attached hereto and forming part of this bylaw,

3. THAT: Table 41 of the Land Use Bylaw be amended by adding the following:

992-2018	Plan 1410MC, Block	Linsford Gardens Housing	DC(24)
	37, Lots B, C and D	Project	
	(Linsford Park)		

4. THAT: Appendix 1 of the Land Use Bylaw be amended by adding the following DC(24) Development Regulations:

DC(24) Development Regulations

1.0 General Purpose of District

To establish a site specific development control district to provide for up to a total of 64 dwelling units to be located within multifamily buildings located on both sides of a public park in order to create the affordable housing community of Linsford Gardens,

2.0 Area of Application

From:

The DC District shall apply to Lot, B, C and D, Block 37, Plan 1410MC, as shown on Schedule "A" attached to and forming part of the regulations of this Bylaw. Prior to development, the three (3) lots must be consolidated; this bylaw will apply to the newly consolidated lot.

Schedule "B" attached and forming part of this Bylaw is for illustrative purposes only. If there is an inconsistency between Schedule "B" and section 4 or 5 of this Bylaw, Schedule B is of no force and effect to the extent of the inconsistency.

3.0 Uses

Permitted Uses

- a) Accessory Development
- b) Dwelling Apartment (1-4 Storeys)
- c) Identification sign
- d) Park
- e) Radio Communication Facility
- f) Radio Communication Facility (Limited)
- g) Used similar to the permitted uses listed above

4.0 Development Criteria

- a) SITE AREA MINIMUM 748.0 m²
- b) SITE WIDTH MINIMUM 22.0 m (27.0 Corner site)
- c) SITE DEPTH MINIMUM 34.0 m
- d) FRONT YARD MINIMUM SETBACK ABUTTING 53 STREET 6.0 m
- e) FRONT YARD MINIMUM SETBACK ABUTTING 45 AVENUE 6.0 m
- f) MINIMUM SETBACK FROM PROPERTY BOUNDARY ABUTTING EAST LANE 2.0 m
- g) MINIMUM SETBACK FROM PROPERTY BOUNDARY ABUTTING SOUTH LANE 5.0 m
- h) MINIMUM SETBACK WHERE PROPERTY BOUNDARY IS ABUTTING A PARK 6.0 m
- For section 3 a) through h) there shall be no maximum setback requirements
 PROJECTIONS For Linsford Garden, projections for Verandas, Balconies, Porches, eaves, bay or oval windows, and chimneys are permitted to extend
 1.2 m into the front, rear, and side yards associated with sections 4.0 d), e), g), and h), but not within the yard associated with section 4.0 f), and will be subject to:
 - i. the length of the Projection being a maximum of 3.6 m; and
 - ii. the total length of all Projections not exceeding 50% of the wall length.
- k) CORNER PARCEL Sight line regulations Section 20.7 Corner Lot and Sight Triangle Provisions
- I) BUILDING HEIGHT MAXIMUM Two (2) storeys
- m) SITE COVERAGE maximum total site coverage shall not exceed 35%
- n) DWELLING DENSITY MAXIMUM 64 dwelling units
- o) Parking is to be provided as follow:
 - A minimum of 81 onsite Parking Spaces will be required to service Linsford Gardens from which 64 will be for residents, 13 for visitors, and 4 designated for persons with physical disabilities. Onsite parking shall be identified for their respective purpose.
 - ii. The northern Parking Lot is to be accessed from 45 Avenue and the southern Parking Lot is to be accessed from the Lane south of lot D. The lane shall be widened between 53 Street and the west entrance of the Parking Lot in order to have a minimum of 7 meters (3,5 m per driving lane each way);

5.0 General Regulations

a) Development in this District shall be evaluated with respect to compliance with the MUN – Mixed Use Neighbourhood land use district and all other provisions of Land Use Bylaw 809-2013 where not specifically overridden by this Direct Control zoning. b) No variance to the minimum requirements of this Bylaw will be permitted.

PART II: ENACTMENT

This Bylaw shall come into force and effect when it receives Third Reading and is duly signed.

READ A FIRST TIME IN COUNCIL THIS _____ DAY OF _____, AD 2018.

READ A SECOND TIME IN COUNCIL THIS _____ DAY OF _____, AD 2018.

READ A THIRD TIME IN COUNCIL AND FINALLY PASSED THIS _____ DAY OF _____, AD 2018.

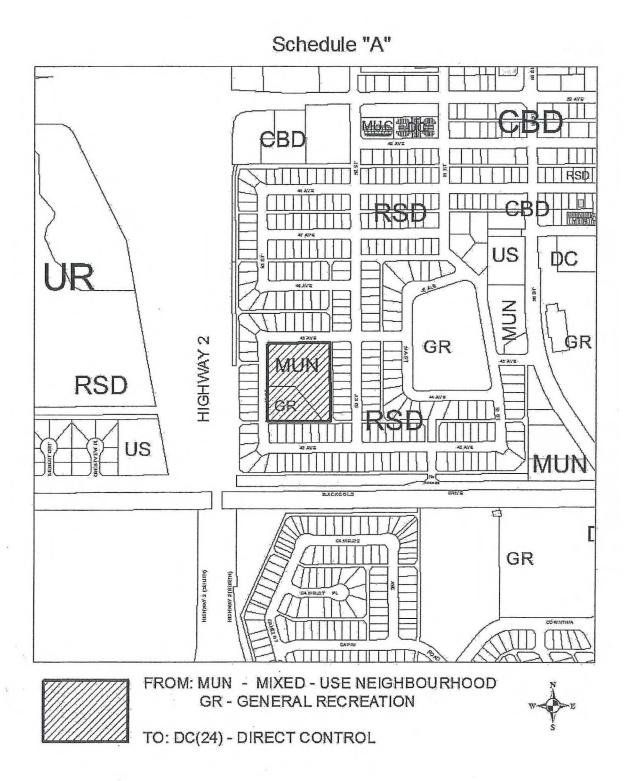
Robert Young MAYOR

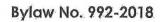
Sandra Davis CITY CLERK

Date Signed

Bylaw No. 992-2018

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SCHEDULE "B" 45TH AVENUE 3 5 \oplus 0 33 STALLS 0 Ib 0 0 000 PARK LAND 56,177 SF 0 G BUILDING 6163SF 0 $\Theta \oplus$ Ð 53RD STREET 0 LANE 0 0 BUILDI 377. ting Z L ING 1 J.O à Mí 52 STALLS 81115 0 1 1111 1 0 0000 00 00 BB 000 0 GLANE NORTH 120' 40 80' HODGSON SCHILF EVANS ARCHITECTS INC Project SITE PLAN Job No. 18031 200, 12420 004 Enverten 48 . 1011 12 1010 12 Sheet Title LINSFORD PARK Scale AS NOTED Date 2013-06-19 Detail No. DP-01 Drown

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PUBLIC COMMENTARY

IN-CAMERA ITEMS

There are no In-Camera Items

RISE & REPORT FROM IN-CAMERA ITEMS

UPDATES FROM BOARDS & COMMITTEES



Office of Mayor Young



Mayor's Report July 16 – August 19, 2018

July 16:

• Nancy Laing, Leduc Regional Housing Foundation

July 17

Mayor Tanni Doblanko, Leduc County

July 18

- EMRB Executive Committee
- Airport Accord Oversight Committee briefing
- Supporting Agri-Business and Preserving Agricultural Lands | Town Hall

July 19

- Ford Distribution Centre tour
- Airport Accord Oversight Committee
- EMRB CEO recruitment interviews

July 20

- M Pieters, General Manager, Infrastructure and Planning
- City Manager briefing
- S Gerein, Qualico

July 23

EMRB CEO recruitment interviews

July 24

• SMART Airports conference

July 25

- E Schrader
- Council

July 26

- Leduc Rep interview
- J Westman and C Hart, Jayman BUILT
- Leduc Regional Chamber of Commerce luncheon
- City Manager briefing

July 30

Communications

July 31

- J Schroeder, Trusted Freshness
- M Pieters, General Manager, Infrastructure and Planning

Mayor's Report July 16 - August 19, 2018

August 2 • Communications

August 17 • Maclab Development Group

Approved by Mayor Bob Young

Original Signed by Mayor B. Young



Commercial					
Permit	Type of Work	Builder	Units	Area	Valuation
PRBD201802305 (Issued-18/07/2018)	Alteration and improvements	2114422 Alberta Ltd/ Leduc Brazilian Jiu Jitsu		Central Business District	\$20,000.00
PRBD201802309 (Issued-06/07/2018)	Alteration and improvements	1138036 AB LTD/ BUDAL GROUP		Bridgeport	\$175,000.00
PRBD201802399 (Issued-19/07/2018)	Alteration and improvements	PROLOGIC CONSTRUCTION LTD		Northwest Commerical	\$622,301.00
	ototal	3			\$817,301.00
Duplex Dwelling					
Permit	Type of Work	Builder	Units	Area	Valuation
PRBD201802556 (Issued-04/07/2018)	New Construction - Duplex	JAYMAN BUILT LTD	1	Southfork	\$320,000.00
PRBD201802560 (Issued-04/07/2018)	New Construction - Duplex	JAYMAN BUILT LTD	1	Southfork	\$340,000.00
PRBD201802562 (Issued-05/07/2018)	New Construction - Duplex	JAYMAN BUILT LTD	1	Southfork	\$340,000.00
PRBD201802563 (Issued-05/07/2018)	New Construction - Duplex	JAYMAN BUILT LTD	1	Southfork	\$325,000.00
PRBD201802838 (Issued-19/07/2018)	New Construction - Duplex	JAYMAN BUILT LTD	1	Southfork	\$320,000.00
PRBD201802840 (Issued-19/07/2018)	New Construction - Duplex	JAYMAN BUILT LTD	1	Southfork	\$320,000.00
PRBD201802898 (Issued-19/07/2018)	New Construction - Duplex	JAYMAN BUILT LTD	1	Southfork	\$252,000.00
PRBD201802900 (Issued-19/07/2018)	New Construction - Duplex	JAYMAN BUILT LTD	1	Southfork	\$250,000.00
	ototal	8	8		\$2,467,000.00
Government/Instituti Permit		Builder	Units	Area	Valuation
	Type of Work		Units		
PRBD201802695 (Issued-31/07/2018)	Accessory Structure - Modular School Classroom	Krawford Construction Company Inc		West Haven	\$436,000.00
PRBD201802697 (Issued-31/07/2018)	Accessory Structure - Modular School Classroom	Krawford Construction Company Inc		Caledonia Park	\$134,000.00



Sub	ototal	2			\$570,000.00
Industrial					
Permit	Type of Work	Builder	Units	Area	Valuation
PRBD201802453 (Issued-24/07/2018)	Alteration and improvements	Millennium Oilflow Systems & Technology Inc.		Northeast Industrial Park	\$10,000.00
	ototal	1			\$10,000.00
Other Residential					
Permit	Type of Work	Builder	Units	Area	Valuation
PRBD201801699 (Issued-04/07/2018)	Accessory Structure - Detached Garage	Steffen Matthias		Suntree	\$13,000.00
PRBD201801973 (Issued-03/07/2018)	Accessory Structure - Detached Garage	DAVIS ISAIAH		Corinthia Park	\$25,000.00
PRBD201802087 (Finaled-03/07/2018)	Accessory Structure - Detached Garage	KEROY CONSTRUCTION		Suntree	\$13,000.00
PRBD201802089 (Issued-04/07/2018)	Accessory Structure - Detached Garage	MARCSON HOMES MASTER BUILDER		Black Stone	\$16,800.00
PRBD201802210 (Issued-09/07/2018)	Accessory Structure - Detached Garage	KVASHA IAROSLAV		Southfork	\$15,000.00
PRBD201802234 (Issued-04/07/2018)	Accessory Structure - Deck Uncovered	VROLYK JEFFREY		Caledonia Park	\$5,000.00
PRBD201802235 (Issued-04/07/2018)	Alteration and improvements	VROLYK JEFFREY		Caledonia Park	\$5,000.00
PRBD201802242 (Issued-23/07/2018)	Accessory Structure - Deck Uncovered	RJX Contracting		Southfork	\$15,000.00
PRBD201802269 (Issued-31/07/2018)	Accessory Structure - Detached Garage	SKITTERAL CHRISTOPHER W		Meadowview Park	\$12,000.00
PRBD201802329 (Issued-03/07/2018)	Accessory Structure - Detached Garage	Creation Communities Inc/ CCI Homes		Deer Valley	\$12,000.00
PRBD201802335 (Issued-04/07/2018)	Accessory Structure - Detached Garage	ROBINS DANIEL		South Park	\$40,000.00
PRBD201802351 (Issued-03/07/2018)	Accessory Structure Other	EKLUND CHRIS		Windrose	\$5,000.00
PRBD201802352 (Issued-03/07/2018)	Accessory Structure - Hot Tub	EKLUND CHRIS		Windrose	\$13,000.00



PRBD201802363 (Issued-03/07/2018)	Accessory Structure - Deck Uncovered	RONA	Lakeside Estates	\$5,000.00
PRBD201802364 (Issued-12/07/2018)	Secondary suite	HICKEY BROS CONSTRUCTION & RENO	South Park	\$30,000.00
PRBD201802371 (Issued-03/07/2018)	Accessory Structure - Detached Garage	CRANSTON HOMES LTD	Meadowview Park	\$15,000.00
PRBD201802405 (Issued-03/07/2018)	Accessory Structure Other	ROPCHAN LORNE	Windrose	\$300.00
PRBD201802406 (Issued-03/07/2018)	Accessory Structure - Deck Uncovered	BRUNKEN WESTLEY	Southfork	\$5,000.00
PRBD201802411 (Issued-24/07/2018)	Basement Development	BERRETH CURTIS	Suntree	\$27,000.00
PRBD201802423 (Issued-30/07/2018)	Accessory Structure Other	RJX Contracting	Southfork	\$4,000.00
PRBD201802444 (Issued-05/07/2018)	Accessory Structure - Deck Uncovered	WARNOCK DARREN	Southfork	\$6,000.00
PRBD201802450 (Issued-05/07/2018)	Accessory Structure - Deck Uncovered	ELLIS NICHOLAS ALLAN	Meadowview Park	\$5,000.00
PRBD201802452 (Issued-10/07/2018)	Accessory Structure - Deck Uncovered	LAWLOR DOUGLAS	Corinthia Park	\$5,000.00
PRBD201802494 (Issued-12/07/2018)	Secondary suite	HOMES BY AVI (EDMONTON) LP	Southfork	\$50,000.00
PRBD201802508 (Issued-17/07/2018)	Secondary suite	Look Master Builder Inc.	Black Stone	\$30,000.00
PRBD201802518 (Issued-13/07/2018)	Accessory Structure - Detached Garage	Prominent Homes Edmonton Ltd	Deer Valley	\$14,000.00
PRBD201802525 (Issued-19/07/2018)	Accessory Structure - Deck Uncovered	CHITRENA VERNON	Lakeside Estates	\$5,000.00
PRBD201802532 (Issued-13/07/2018)	Accessory Structure - Detached Garage	Prominent Homes Edmonton Ltd	Deer Valley	\$15,000.00
PRBD201802533 (Issued-12/07/2018)	Accessory Structure - Detached Garage	BARANOWSKI PRZEMYSLAW JAN	Bridgeport	\$13,000.00
PRBD201802544 (Issued-18/07/2018)	Accessory Structure - Hot Tub	MOSICKI TRACY A	West Haven	\$6,000.00



PRBD201802583 (Issued-06/07/2018)	Alteration and improvements	MOROZOFF RYAN	South Park	\$6,000.00
PRBD201802588 (Issued-04/07/2018)	Basement Development	CORONA CUSTOM PROJECTS INC	Deer Valley	\$18,000.00
PRBD201802600 (Issued-20/07/2018)	Accessory Structure - Deck Uncovered	FECHO GARY	North Telford	\$5,000.00
PRBD201802602 (Issued-20/07/2018)	Addition - Deck Cover/Roof	LEIBEL WENDY	Windrose	\$5,000.00
PRBD201802605 (Finaled-10/07/2018)	Alteration and improvements	PINKERTON DAVID A	South Telford	\$1,000.00
PRBD201802632 (Issued-19/07/2018)	Accessory Structure - Detached Garage	CRANSTON HOMES LTD	Meadowview Park	\$15,000.00
PRBD201802633 (Issued-31/07/2018)	Secondary suite	CRANSTON HOMES LTD	Meadowview Park	\$30,000.00
PRBD201802649 (Issued-20/07/2018)	Accessory Structure - Deck Uncovered	HOMES BY SHER-BILT INC	Suntree	\$5,000.00
PRBD201802667 (Issued-06/07/2018)	Basement Development	RICHARDS GORDON J	Tribute	\$27,000.00
PRBD201802669 (Issued-06/07/2018)	Basement Development	MCALEER COLIN	Suntree	\$41,000.00
PRBD201802675 (Issued-20/07/2018)	Accessory Structure - Deck Uncovered	SASYNIUK IRENE	Windrose	\$5,000.00
PRBD201802688 (Finaled-10/07/2018)	Basement Development	ASHFORD TYLER RICHARD	Bridgeport	\$5,000.00
PRBD201802691 (Issued-10/07/2018)	Basement Development	DINGWALL MONICA RUTH	South Telford	\$24,500.00
PRBD201802694 (Issued-19/07/2018)	Accessory Structure - Shed	DUBE RICHARD J	Bridgeport	\$5,000.00
PRBD201802704 (Issued-26/07/2018)	Accessory Structure - Deck Uncovered	PETERS MICHAEL	South Park	\$5,000.00
PRBD201802711 (Issued-19/07/2018)	Accessory Structure - Deck Uncovered	Look Master Builder Inc.	Black Stone	\$5,000.00
PRBD201802735 (Issued-26/07/2018)	Basement Development	Alberta Interior Renovations Inc.	Suntree	\$10,000.00



PRBD201802740 (Issued-23/07/2018)	Basement Development	HOMES BY SHER-BILT INC		Robinson	\$9,000.00
PRBD201802748 (Issued-24/07/2018)	Basement Development	VAN TETERING CARLEY L		Corinthia Park	\$21,473.90
PRBD201802773 (Issued-20/07/2018)	Accessory Structure - Deck Uncovered	GODARD SCOTT NORMAN		Meadowview Park	\$5,000.00
PRBD201802786 (Issued-26/07/2018)	Accessory Structure - Detached Garage	Creation Communities Inc/ CCI Homes		Deer Valley	\$16,000.00
PRBD201802819 (Issued-19/07/2018)	Basement Development	ADAPT GENERAL CONTRACTING		Meadowview Park	\$17,000.00
PRBD201802835 (Issued-30/07/2018)	Accessory Structure - Deck Uncovered	PEARSON MARGARET		Lakeside Estates	\$5,000.00
PRBD201802843 (Issued-26/07/2018)	Demolition	HOFFMEIER KLAUS		Willow Park	\$2,500.00
PRBD201802887 (Issued-30/07/2018)	Accessory Structure - Deck Uncovered	HOMES BY SANTOS CONSTRUCTION		Meadowview Park	\$300.00
PRBD201802897 (Issued-30/07/2018)	Accessory Structure - Deck Uncovered	Prominent Homes Edmonton Ltd		Deer Valley	\$5,000.00
PRBD201802901 (Issued-30/07/2018)	Accessory Structure - Deck Uncovered	ELMORSY HANY ALY		Southfork	\$5,000.00
PRBD201802906 (Issued-30/07/2018)	Accessory Structure - Deck Uncovered	HOMES BY SANTOS CONSTRUCTION		Meadowview Park	\$300.00
Subto		8			\$723,673.90
Single Detached Dwellin Permit	ng Type of Work	Builder	Units	Area	Valuation
PRBD201801959 (Issued-06/07/2018)	New Construction - Single Detached Dwelling	CRANSTON HOMES LTD		Meadowview Park	\$297,000.00
PRBD201801976 (Issued-09/07/2018)	New Construction - Single Detached Dwelling	BALDEV SANDHA	1	Robinson	\$397,000.00
PRBD201802097 (Issued-04/07/2018)	New Construction - Single Detached Dwelling	ENCORE MASTER BUILDER INC.	1 West Haven		\$293,978.37
PRBD201802445 (Issued-10/07/2018)	New Construction - Single Detached Dwelling	Creation Communities Inc/ CCI Homes	1	Deer Valley	\$280,000.00
PRBD201802469 (Issued-05/07/2018)	New Construction - Single Detached Dwelling	Creation Communities Inc/ CCI Homes	1	Deer Valley	\$225,000.00



PRBD201802492 (Issued-13/07/2018)	New Construction - Single Detached Dwelling	HOMES BY AVI (EDMONTON) LP	1	Southfork	\$475,424.69
PRBD201802515 (Issued-13/07/2018)	New Construction - Single Detached Dwelling	Prominent Homes Edmonton Ltd	1	Deer Valley	\$317,000.00
PRBD201802531 (Issued-13/07/2018)	New Construction - Single Detached Dwelling	Prominent Homes Edmonton Ltd	1	Deer Valley	\$317,000.00
PRBD201802631 (Issued-06/07/2018)	New Construction - Single Detached Dwelling	Prominent Homes Edmonton Ltd	1	Black Stone	\$357,000.00
PRBD201802666 (Issued-20/07/2018)	New Construction - Single Detached Dwelling	Lincolnberg Homes Ltd	1	Black Stone	\$259,000.00
PRBD201802672 (Issued-13/07/2018)	New Construction - Single Detached Dwelling	Prominent Homes Edmonton Ltd	1	Deer Valley	\$428,000.00
PRBD201802682 (In Plan Check-26/07/2018)	New Construction - Single Detached Dwelling	ENCORE MASTER BUILDER INC.	1	West Haven	\$350,000.00
PRBD201802803 (Issued-31/07/2018)	New Construction - Single Detached Dwelling	HOMEXX CORPORATION	1	West Haven	\$463,000.00
Subtotal	1	3	13		\$4,459,403.06
Total	8	5	21		\$9,047,377.96

YEAR 2018	Single Family	Duplex (side by side and up & down)	Multi Family (3-plex, 4-plex, townhouse, rowhousing and apartments
	No. of Units	No. of Units	No. of Units
January	25	4	4
February	23	3	0
March	19	2	8
April	17	16	0
May	19	10	-
June	20	8	6
July	13	8	-
August			
September			
October			
November			
December			
Year-to-date Totals	136	51	18

TOTAL RESIDENTIAL UNITS COMPARISON OF 2018 TO 2017

YEAR 2017	Single Family	Duplex (side by side and up & down)	Multi Family (3-plex, 4-plex, townhouse, rowhousing and apartments
	No. of Units	No. of Units	No. of Units
January	6	4	29
February	15	2	4
March	15	6	-
April	13	4	-
May	37	2	-
June	15	8	9
July	19	8	4
August			
September			
October			
November			
December			
Year-to-date Totals	120	34	46

BUILDING PERMIT SUMMARY FOR MONTH OF JULY 2018

TOTAL PERMIT VALUE COMPARISON OF 2018 TO 2017

Year 2018	Re	esidential Permits	Commercial Permits	Institutional Permits	Industrial Permits	.	Total of all Building Permits
January	\$	11,972,203.59	\$ 803,000.00	\$ -	\$ 240,207.00	\$	13,015,410.59
Feburary	\$	10,816,251.42	\$ 235,000.00	\$ 400,000.00	\$ 10,000.00	\$	11,461,251.42
March	\$	10,585,472.33	\$ 8,000.00	\$ -	\$ -	\$	10,593,472.33
April	\$	11,218,088.00	\$ 73,000.00	\$ 156,600.00	\$ 309,000.00	\$	11,756,688.00
Мау	\$	10,517,255.57	\$ 59,000.00	\$ 1,981,000.00	\$ 830,000.00	\$	13,387,255.57
June	\$	12,241,936.39	\$ 8,000.00	\$ 1,319,500.00	\$ 384,000.00	\$	13,953,436.39
July	\$	7,650,076.96	\$ 817,301.00	\$ 570,000.00	\$ 10,000.00	\$	9,047,377.96
August							
September							
October							
November							
December							
Year-to-date Totals	\$	75,001,284.26	\$ 2,003,301.00	\$ 4,427,100.00	\$ 1,783,207.00	\$	83,214,892.26

Year 2017	Re	sidential Permits	Commercial Permits	Institutional Permits	Industrial Permits	1	Total of all Building Permits
January	\$	3,527,200.00	\$ 260,000.00	\$ -	\$ 49,000.00	\$	3,836,200.00
Feburary	\$	6,394,500.00	\$ 150,000.00	\$ 5,000.00	\$ 82,000.00	\$	6,631,500.00
March	\$	7,355,867.43	\$ 241,500.00	\$ 35,000.00	\$ 70,000.00	\$	7,702,367.43
April	\$	5,679,040.00	\$ 452,879.00	\$ 144,000.00	\$ -	\$	6,275,919.00
May	\$	14,259,804.48	\$ 475,000.00	\$ 1,138,000.00	\$ 1,047,391.00	\$	16,920,195.48
June	\$	10,196,140.00	\$ 2,781,600.00	\$ 15,000.00	\$ 352,800.00	\$	13,345,540.00
July	\$	11,355,600.00	\$ 1,916,165.00	\$ 110,400.00	\$ 26,399,000.00	\$	39,781,165.00
August							
September							
October							
November							
December							
Year-to-date Totals	\$	58,768,151.91	\$ 6,277,144.00	\$ 1,447,400.00	\$ 28,000,191.00	\$	94,492,886.91

JULY 2018 - Newly Issued Business Licences

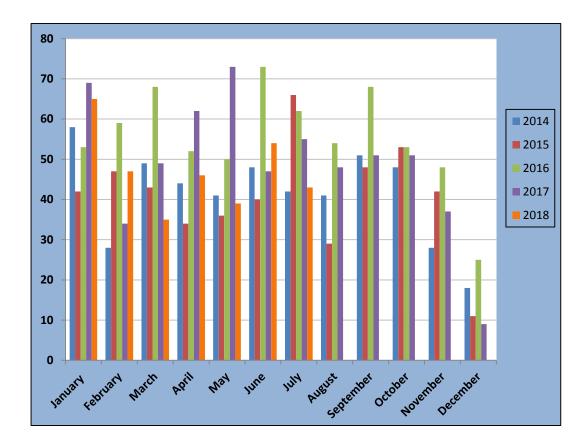
License #	Business Name	Address	Activity	Contact	Category	TaxRoll
LCB201800722	CW & CW Services Leduc	60 MCKENZIE CLOSE, Leduc, AB	instruction in personal wellness and/or musical ability	7809196784	Home Based	018420
LCB201800849	Leduc Brazilian Jiu Jitsu	4718 51 AVE, Leduc, AB	Martial Arts Academy & Training Facility	7807390444	General	010411
LCB201800857	FROM THE HEART REIKI AND FITNESS LTD	333 SIMPKINS WYND, Leduc, AB	REIKI AND PERSONAL TRAINING	7802668862	Home Based	018281
LCB201800926	Preserve Foodtruck		Mobile Food Vending - July 14th (Art Walk)	7809954544	Mobile	
LCC201800936	MGS COMPANY		FAB/INSTALL COUNTERTOPS	7804668830	Non-Resident	
LCC201800938	PSL PARTITION SYSTEMS LTD		MANUFACTURER & INSTALLER	7804650001	Non-Resident	
LCC201800946	Black Dog Mechanical	36 MCLEAN BEND, Leduc, AB	Plumbing, Heating, Gas Fitting	7802381855	Home Based	014075
LCB201800953	Quantum Internet TV Services	5008 48A ST, Leduc, AB	INTERNET TV/ INTERNET SERVICES/ PHONE	7803063125	General	010147
LCB201800952	7-ELEVEN (Canada Store #38229H) INC	101 SANDALWOOD PL, Unit:1	CONVENIENCE STORE WITH GAS BAR	7809017203	General	018209
LCC201800963	One Call Commercial (OCC) Solutions		Commercial construction including drywall partitions	7809051605	Non-Resident	
LCC201800973	Krawford Construction Company Inc		CONSTRUCTION	7804364381	Non-Resident	
LCC201800974	DECODA MECHANICAL LTD		PLUMBING & HEATING	7804344255	Non-Resident	
LCC201800984	Meerkat Roofing & Exteriors		Roofing, exterior siding & soft metal work	4032262700	Non-Resident	
LCC201800985	MJM PLUMBING LTD		PLUMBING & GAS FITTING	7808186990	Non-Resident	
LCB201800986	Wheelchair Sports Alberta Association		PROVINCIAL SPORT ORGANIZATION	7804278699	Non-Resident	
LCC201800990	BUDAL GROUP		CONSTRUCTION	4033421410	Non-Resident	
LCB201800993	Afterbite Mobile Kitchen		Food Truck - July 14th (Art Walk)	7802227426	Mobile	
LCC201800997	Kelsey Paving Ltd		Paving	7802200567	Non-Resident	
LCB201800998	LA POUTINE	4907 50 AVE, Leduc, AB	FOOD TRUCK - Block 50 - July 11 & Aug. 24, 2018	7807577222	Mobile	
LCB201801003	Alexel (home-made empanadas)	166 BRIDGEPORT BLVD, Unit:126	Baked or fried empanadas	4033028304	Home Based	015681
LCC201801005	Fresh Carpentry & Contracting Inc.		General Contracting (renovations)	7802677366	Non-Resident	
LCB201801007	edhub.ca	5904 50 ST, Unit:13, Leduc, AB	WEBSITE - Educational & Family Resources	5879864698	General	010351
LCC201801011	Arcadia Construction Solutions Inc.		Concrete Construction	7809383451	Non-Resident	
LCB201801013	Blocknation Inc.	7611 SPARROW DR, Unit:208	Development of software and hardware.	7802677127	General	014901
LCC201801021	BLACKTOP PAVING INC.		PAVING/ CONCRETE	7804336666	Non-Resident	
LCB201801022	THE SIZZLING STICK	4907 50 AVE, Leduc, AB	FOOD TRUCK - BLOCK 50, July 18 & Aug. 29th	7808877856	Mobile	
LCC201801024	N.T.P. Mechanical		Plumbing & Gasfitting	7809039905	Non-Resident	
LCB201801026	BOOKKEEPING BY VAL	4305 35 AVE, Leduc, AB	BOOKKEEPING SERVICES	7808875012	Home Based	008330
LCB201801027	CANRIG DRILLING TECHNOLOGY CANADA	3903 75 AVE, Unit:101, Leduc, AB	SERVICE, REPAIR & SALES	7809555150	General	014117
LCB201801031	Gillco Auto	4410 61 AVE, Leduc, AB	AUTO SALES	7803403408	General	017982
LCC201801036	Canduit Electrical Solutions Inc.		Electrical installations	7802672244	Non-Resident	
LCB201801042	Maple Leaf Executive Transportation		Limousine service.	4037154099	Non-Resident	
LCC201801045	ARG Plumbing Ltd		Plumbing & gas contractor	4034740971	Non-Resident	
LCB201801052	Halloween City	5401 DISCOVERY WAY, Unit:109	Seasonal Retail Sales of Halloween Costumes	6092991929	General	014716
LCB201801059	LIL HAVANA	4907 50 AVE, Leduc, AB	FOOD TRUCK - JULY 25/18 (BLOCK 50)	7806910154	Mobile	010260

JULY 2018 - Newly Issued Business Licences

LCC201801062	Mighty Decks Inc		Deck Construction	7804559898	Non-Resident	
LCC201801064	2112144 Alberta Ltd.		Home Builder	4038295460	Non-Resident	
LCB201801066	J.E.P. Property Maintenance		Property Maintenance	7809533170	Non-Resident	
LCB201801069	Joanne Delanoy TPI	248 ROBINSON DR, Leduc, AB	Travel Consultant (home-based)	7802428217	Home Based	016674
LCC201801071	NewCity Electric Inc		Electrical Contractor	7802786921	Non-Resident	
LCC201801085	LTR CONSTRUCTION PROJECTS LTD		CONSTRUCTION	7806685547	Non-Resident	
LCB201801086	BENNY'S YORKSHIRE SHACK	4907 50 AVE, Leduc, AB	FOOD TRUCK - August 1st & 15th, 2018 (Block 50)	7802571015	Mobile	
Tota	al 43					

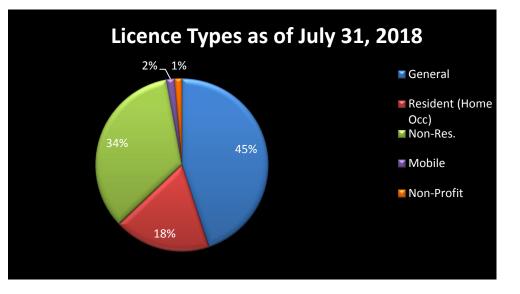
Newly Issued Business Licences Comparison by Year

	2014	2015	2016	2017	2018
January	58	42	53	69	65
February	28	47	59	34	47
March	49	43	68	49	35
April	44	34	52	62	46
May	41	36	50	73	39
June	48	40	73	47	54
July	42	66	62	55	43
August	41	29	54	48	
September	51	48	68	51	
October	48	53	53	51	
November	28	42	48	37	
December	18	11	25	9	
Total	496	491	665	585	329



Current Licence Types

	General	Resident (Non-Res.	Mobile	Non-Profit	Total
January	755	221	427	6	15	1424
February	862	279	491	11	26	1669
March	894	303	549	12	27	1785
April	927	352	596	16	27	1918
May	938	367	651	20	27	2003
June	954	377	693	25	27	2076
July	962	387	731	34	28	2142
August						0
September						0
October						0
November						0
December						0



2014 Year End for Comparison

Total 897 351 803 14	11 2076
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2015 Year End for Comparison

Total 936 371 840 41 15 2203
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2016 Year End for Comparison

Total 971 403	809 44	23 2250
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2017 Year End for Comparison

Total 972 405	895 23	30 2325
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